County of Jackson, Michigan



For the Year Ended December 31, 2023

Annual Comprehensive Financial Report

Prepared by:

Administrator/Controller Michael R. Overton

> Finance Director Cecilia Anderson

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INTRODUCTORY SECTION

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Jackson County ADMINISTRATOR/CONTROLLER

Michael R. Overton, Administrator/Controller

June 26, 2024

To the Board of Commissioners and the Citizens of the County of Jackson, Michigan:

The County of Jackson, Michigan's Annual Comprehensive Financial Report for the 2023 fiscal year is transmitted herein. The County of Jackson, Michigan's financial reporting requirements are mandated by the Michigan Act 2 of the Public Acts of 1968, as amended. This Act requires that the County of Jackson, Michigan, issue an annual financial report and that certified public accountants audit this report.

This report comprises management's representation concerning the County of Jackson, Michigan finances. Consequently, management assumes full responsibility for the completeness and reliability of all the information presented in this report. To provide a reasonable basis for making these representations, management has established a comprehensive internal control framework that is designed both to protect the Government's assets from loss, theft, or misuse and to compile sufficient reliable information for the preparation of the County of Jackson, Michigan's financial statements in conformity with Generally Accepted Accounting Principles (GAAP). The cost of internal controls should not outweigh their benefits; therefore, our internal controls framework has been designed to provide reasonable assurance that the financial statements will be free from material misstatement. As management, we assert that, to the best of our knowledge and belief, this financial report is complete and reliable in all material respects.

Rehmann Robson LLC, a licensed, certified public accountants firm, has audited the financial statements of the County of Jackson, Michigan. The goal of the independent audit was to provide reasonable assurance that the financial statements of the County of Jackson, Michigan, for the fiscal year ended December 31, 2023, are free of material misstatement. The independent audit involved examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements, assessing the accounting principles used and significant estimates made by management, and evaluating the overall financial statement presentation. Based upon the audit, the independent auditor concluded that there was a reasonable basis for rendering an unmodified opinion that the County of Jackson, Michigan's financial statements for the fiscal year ended December 31, 2023, are fairly presented in conformity with GAAP. This is the highest opinion that can be received. The independent auditors' report is presented as the first component of the financial section of this report.

The County must undergo an annual single audit in conformity with the provisions of the Single Audit Act Amendments of 1996 and Title 2 U.S. Code of Federal Regulations Part 200, Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards (Uniform Guidance).

GAAP requires that management provide a narrative introduction, overview, and analysis to accompany the basic financial statements in the form of Management's Discussion and Analysis (MD&A). This letter of transmittal is designed to complement MD&A and should be read in conjunction with it. The County of Jackson, Michigan's MD&A can be found immediately following the independent auditors' report.

PROFILE OF THE COUNTY OF JACKSON, MICHIGAN GOVERNMENT

The County of Jackson, Michigan, occupies 707 square miles, has a population of just over 160,000, and is located in the south-central portion of Michigan's Lower Peninsula. The County was incorporated on August 1, 1832.

A nine-member Board of Commissioners governs the County of Jackson, Michigan. Each Commissioner is elected on a partisan basis for two years from single-member districts. The board annually elects a Chairperson and a Vice Chairperson from its ranks by a majority vote. The administration of the County, other than constitutionally mandated elected officials, is guided by the County Administrator/Controller, who is appointed by a majority vote of the Board of Commissioners and serves at its pleasure. The primary functions of the Board are to determine the type and level of County services, approve the County Budget, maintain equalization of County property values, provide responsive legislative oversight for County services, and appoint various boards, commissions, and County officials.

Judges of the 4th Judicial Circuit Court, Probate Court, and 12th District Court are elected at large for six-year terms. The court system is operated under the auspices of the Michigan Supreme Court and the respective presiding judges, while the county government primarily provides financial support.

Administration of the County is divided by the Michigan Constitution among various constitutional or statutory County officials, including the County Treasurer, County Clerk / Register of Deeds, Prosecuting Attorney, Drain Commissioner, and Sheriff, elected at-large for four-year terms. The County Treasurer is the custodian of all funds, administers the collection of delinquent property taxes, and performs other duties concerned with interrelated fiscal affairs of County departments and agencies. The duties of the County Clerk / Register of Deeds include keeping and maintaining records of births, marriages, and discharges of military personnel, serving as Clerk of the Board of Commissioners as well as the Clerk of the Circuit Court, recording deeds, mortgages, surveys, plats, and notices of liens and bills of sales. The Prosecuting Attorney prosecutes violations of State criminal law within the County and may represent the County in appropriate Courts. The Drain Commissioner administers the location, construction, and maintenance of drains in the County. The Sheriff's duties involve the charge and custody of the County Jail, the serving of processes, and primary law enforcement response in areas of the County without local police functions.

In addition, the Board of Commissioners appoints several County officials, including the Administrator/Controller, Officer, Medical Examiner, Equalization The Health and Director. Administrator/Controller's responsibilities include directing central administrative functions of the County Government and acting as a liaison on behalf of the Board of Commissioners between County offices, appointed officials, and the general public. The Health Officer directs the operation of the County Health Department following the Board of Commissioners' directions and as authorized by State Law. The Medical Examiner performs the statutory duties of a Medical Examiner. The Equalization Director oversees the county's equalization process as prescribed by law.

The Board of Commissioners also appoints various boards and commissions to oversee specific County services and to advise the Board on matters of interest. Appointments to boards overseeing specific County functions include the Department of Human Services Board, the Parks and Recreation Commission, the Airport Board, the Fair Board, and the Economic Development Corporation Board, among many others. The business of the County is carried out daily by approximately 680 Full Time Equivalent employees located at several different locations throughout the County, providing a diverse array of services in the areas of human services, road maintenance, law enforcement, justice, administration, recreation, education, elections, and record keeping.

FACTORS AFFECTING FINANCIAL CONDITION

The information presented in the financial statements is perhaps best understood from the broader perspective of the specific environment within which the County of Jackson, Michigan, operates.

Local Economy

The County of Jackson, Michigan, located at the hub of Interstate 94 and U.S. 127 in Central Michigan's Lower Peninsula, enjoys a rich human and technical resource database. The economic status of Jackson and the City of Jackson (county seat) is heavily influenced by its geographic location. It continues to diversify its economy in agriculture, health care, manufacturing, retail, and tourism-related opportunities.

A significant factor contributing to the area's economic strength is the presence of the headquarters of Consumers Energy, one of the largest public utilities in the State of Michigan; the State Prison of Southern Michigan (SPSM), the State's largest correctional institution; and the Henry Ford Allegiance Health System, the County's premier health care facility and largest employer. These major employers provide a secure foundation for the area's economy.

Jackson County Airport's runway realignment project was completed and operational in 2019. The total new investment was more than \$40 million. The runway realignment opened additional land to development and enhanced the viability of an existing "Aviation Business Park."

The 2023 taxable value for the County of Jackson, Michigan, including reimbursement of personal property losses by the State, increased by 6.93%. The total assessed property values for the county are \$7.7 billion, according to the 2023 Equalization Report. The total change in the Equalized Value (approximately 50.00% of actual property value) was an increase of \$685 million or 9.83% for 2023.

Serving as the economic development organization for Jackson County, The Enterprise Group of Jackson County (EG) was instrumental in the creation and retention of 1,310 jobs, with a total investment of \$123.2M during the Jackson Challenge 2025 Campaign (January 1, 2021 – December 31, 2023).

This past year saw significant work being completed in the new industrial park. The park is complete, and only the installation of new traffic signals and a few sections of sidewalk remain to be completed along County Farm Road this spring. New signage for the park will be installed in the months ahead. The EG is actively promoting the park for new business locations and growing area businesses in Jackson County.

The Enterprise Group of Jackson, in partnership with The Shop Rat Foundation, Jackson Area Manufacturers Association, Jackson College, and Michigan Works! Southeast, planned Jackson County's 2023 MFG Day on October 6, 2023. In-person tours took place October 2nd - 13th at local manufacturers where a grade level (chosen by the school) from local school districts visited, toured, learned, and asked questions of the manufacturers. Along with MFG Day, Jackson Area Manufacturers Association and Jackson College hosted a two-day career fair on September 19th and 20th at the Commonwealth Commerce Center. This kickoff event allowed job seekers and employers to connect around open positions in their local community. Other events held during MFG Day were virtual casts of the MFG Day video and the Women in Manufacturing panel from 2022. In summary, 2023 was a fantastic year for Jackson County MFG Day! Twenty-two companies offered student tours, hosting over 1,400 students from Jackson County high schools. This is more than double the number of students served in 2019 when tours were last facilitated.

The Jackson County Talent Consortium (JCTC) meets monthly to address the gaps between education and employment. Out of this consortium, a sub-committee called the Manufacturing Talent Coalition has been formed, comprising partners from the Jackson Area Manufacturers Association, Shop Rat Foundation, The Enterprise Group of Jackson, Jackson College, and Michigan Works! Southeast. This group will lead the planning of MFG Day and other manufacturing talent initiatives.

In 2023, The Enterprise Group of Jackson worked with the Workforce Intelligence Network to update the talent profile for the following counties, including Jackson: Washtenaw, Livingston, Lenawee, Hillsdale, Eaton, Calhoun, and Ingham. This report is helpful because it provides an overview of the available talent in and around Jackson County, generally and for the target occupation groups of Advanced Manufacturing, Construction, Healthcare, Utilities, Information Technology, and Mobility. This report is available in print or at www.enterprisegroup.org.

The EG, working as staff to the JCBRA, has been successful in bringing brownfield redevelopment projects to the JCBRA Board for approval, and to date, has expended \$228,998 (through December 31, 2023) of the \$300,000 since the grant began October of 2020. In 2023, the JCBRA funded projects to assist Blackman Charter Township, Jackson District Library, Lost Railway Museum, Armory Arts, Michigan Psychological Care, Zimmer Marble, Aqua Exposition, and Michner Plating. These projects totaled over \$1M in investment for Jackson County and retained 68 jobs.

Procurement Technical Assistant Centers (PTAC) were renamed in November of 2022 to APEX Accelerators (APEX). Their mission is to assist businesses to pursue and perform contacts with federal, state, and local governments and government prime contractors. Most of the assistance that APEX provides is free to their clients. With the new name, APEX Staff has continued to provide traditional services and expand its role within the Department of Defense. Reporting metrics have also been developed to reflect new goals and objectives. In 2023, APEX Jackson County contract awards resulted in 723 contract awards totaling \$44.1M.

The April 2024 unemployment rate for Jackson County (most current) stood at 3.7%.

Long-Term Financial Planning

The total unassigned fund balance in the general fund is 21.95% of the previous year's audited expenditures and transfers out. The Board policy is to maintain between 18.00%-24.00%.

Relevant Financial Policies

The greatest impact on the County budget in many years was the passage of Public Act 357 of 2004 that shifted the collection of the County property tax assessment from the winter to the summer. The Legislature passed this act to create a revenue stream that, for a few years, would offset the elimination of state revenue sharing payments. This shift necessitated a large increase in undesignated reserves for cash flow purposes since the largest single revenue source the County receives (property taxes) are not fully collected until May following the December fiscal yearend. The change caused an additional challenge since budgeting is dependent on the legislature continuing to fund revenue sharing to Counties; this is why the Board of Commissioners increased the targeted General Fund balance to 18% to 24%.

The Headlee Amendment of 1978 was designed to limit the ability of local governments to levy new taxes and to limit the growth of property tax revenues in general. Its provisions require that when growth on existing property is greater than inflation, the local government must "roll back" its millage rate so that the total increase does not exceed inflation. In 1994, Proposal A was passed which limits the increase in property taxes on individual properties to the lesser of inflation or 5.00% unless the property is sold. These two provisions control growth but not declines in property values meaning that governments that experience losses during downturns will take decades to restore tax revenues during recoveries. The net effect of these two provisions will limit our revenue increases to the lessor of 5.00% or inflation.

Major Initiatives

The County entered in a contract with Veregy in the amount of \$28 million for an energy savings project with includes LED lighting upgrade, Solar Array at several of the County's buildings, HVAC replacements, EV charging station at the Courthouse, and Landfill Wastewater Treatment Plant. Funding for the project will be from American Rescue Plan Act (ARPA) in the amount of \$8.1 million, Inflation Reduction Act (IRA) in the amount of \$5.5 million and Bank of America in the amount of \$14.4 million.

In addition, the County used American Rescue Plan Act (ARPA) funds to invest in:

- Upgrade to the Outdoor Warning system \$300,000
- Circuit Court upgrades to Court Room proceeding equipment \$100,000
- District Court online filing system \$27,000
- Sound isolation boxes and zoom equipment for Jail \$106,000
- Airport Water Main & Storm Water Improvement \$618,000
- Technology upgrades \$480,000
- Upgrade to Elevator and Boiler for Northlawn Building \$644,000

The Parks Department made the following improvements during the year:

- Replacement of the Pleasant Lake Seawall
- New dock was installed at the boat launch at Grass Lake
- Clear Lake County Park received new playground
- New playground equipment was installed at Round Lake County Park
- New playground safety surfacing was added to Grass Lake County Park, Little Wolf County Park, Vineyard Lake County Park, and Portage Lake Ready County Park

• Vandercook Lake, Pleasant Lake County Park, and Sparks Foundation County Park received picnic shelter roofing replacement projects

• 8-court pickleball complex opened in Sparks Foundation County Park

• Restoration work on the Cascades was supported with an \$80,000 donation from the William Sparks Cascades Falls Fund at the Jackson County Foundation

• Trail on the west side of Cascades Park near the ballfields was improved and the bridge on the east end of the Prado was also replaced.

• Improvements were made to the boat launch parking lot at Grass Lake County Park, and the entry drive at Lime Lake County Park.

• Vineyard Lake County Park received permanent County Park restroom

AWARDS AND ACKNOWLEDGMENTS

The Government Finance Officers Association (GFOA) awarded a Certificate of Achievement for Excellence in Financial Reporting to the County of Jackson, Michigan for its annual comprehensive financial report (ACFR) for the year ended December 31, 2022. This is the 29th consecutive year that the County has achieved this prestigious award. In order to be awarded a Certificate of Achievement, a government unit must publish an easily readable and efficiently organized annual comprehensive financial report. Such ACFR must satisfy both generally accepted accounting principles and applicable legal requirements.

A Certificate of Achievement is valid for a period of one year only. We believe that our current annual comprehensive financial report continues to meet the Certificate of Achievement Program's requirements, and we will continue submitting it to the GFOA to determine its eligibility annually.

The County of Jackson, Michigan's bond rating was affirmed by Standard & Poor to AA- in February 2019. The County's Moody's rating of Aa3 was affirmed on April 21, 2023.

The preparation of this report would not have been possible without the efficient and dedicated services of the entire staff of the County of Jackson, and outside participating partners.

I would like to express my appreciation to all members of the departments who assisted and contributed to the preparation of this report and in particular to Finance Department. Credit also must be given to the Chairman of the Board and the County Commissioners for their unfailing support for maintaining the highest standards of professionalism in the management of the County of Jackson's finances.

Respectfully submitted,

Vielael Buston

Michael R. Overton

Administrator/Controller

PRINCIPAL OFFICIALS

YEAR ENDED DECEMBER 31, 2023

BOARD OF COMMISSIONERS

James E. Shotwell, Jr., Chair

Tony Bair Margie Walz Corey Kennedy Phillip S. Duckham, III Earl Poleski John Willis Darius Williams Ray Snell

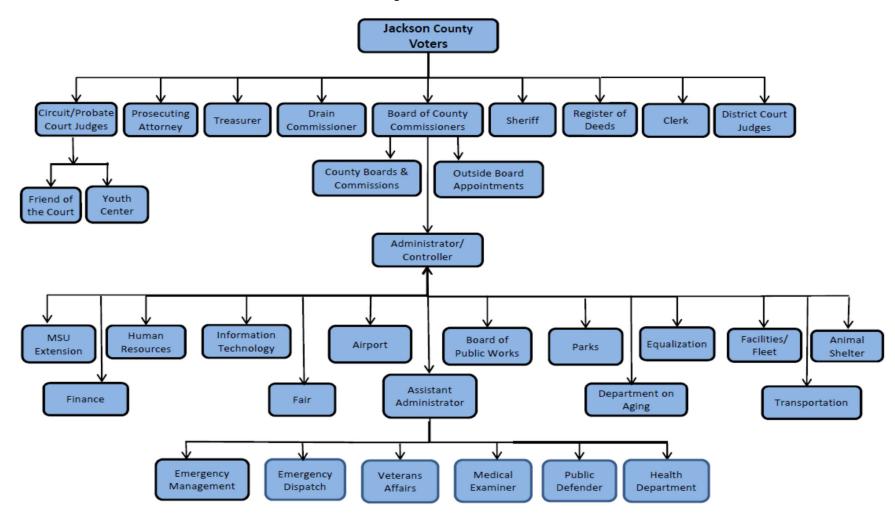
ADMINISTRATOR/CONTROLLER

Michael R. Overton

FINANCE DIRECTOR

Cecilia Anderson, CPA

Organization Chart



Government Finance Officers Association

Certificate of Achievement for Excellence in Financial Reporting

Presented to

Jackson County Michigan

For its Annual Comprehensive Financial Report For the Fiscal Year Ended

December 31, 2022

Christophen P. Morrill

Executive Director/CEO

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FINANCIAL SECTION

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Rehmann

INDEPENDENT AUDITORS' REPORT

June 26, 2024

Board of Commissioners County of Jackson, Michigan Jackson, Michigan

Report on the Audit of the Financial Statements

Opinions

We have audited the financial statements of the governmental activities, the business-type activities, the aggregate discretely presented component units, each major fund, and the aggregate remaining fund information of the *County of Jackson, Michigan* (the "County"), as of and for the year ended December 31, 2023, and the related notes to the financial statements, which collectively comprise the County's basic financial statements as listed in the table of contents.

In our opinion, based our audit and the report of the other auditors, the accompanying financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, the business-type activities, the aggregate discretely presented component units, each major fund, and the aggregate remaining fund information of the County, as of December 31, 2023, and the respective changes in financial position, and, where applicable, cash flows thereof, and the budgetary comparisons for the general fund and the major special revenue fund for the year then ended in accordance with accounting principles generally accepted in the United States of America.

We did not audit the financial statements of the following entities, which represents the indicated percentages of total business-type activities or aggregate discretely presented component units, as applicable:

	Percent of Assets and Deferred Outflows	Percent of Revenues	Percent of Net Position
are Facility Enterprise Fund	77.4%	89.5%	54.0%
ent Corporation	8.2%	7.7%	13.6%

Those statements were audited by other auditors whose reports thereon were furnished to us, and our opinions, insofar as they relate to the amounts included for the above entities, are based solely on the reports of the other auditors.



Basis for Opinions

We conducted our audit in accordance with auditing standards generally accepted in the United States of America (GAAS) and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Our responsibilities under those standards are further described in the Independent Auditors' Responsibilities for the Audit of the Financial Statements section of our report. We are required to be independent of the County and to meet our other ethical responsibilities, in accordance with the relevant ethical requirements relating to our audit. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

Responsibilities of Management for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with accounting principles generally accepted in the United States of America, and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about the County's ability to continue as a going concern for twelve months beyond the financial statement date, including any currently known information that may raise substantial doubt shortly thereafter.

Independent Auditors' Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinions. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with GAAS and *Government Auditing Standards* will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.

Misstatements are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the financial statements.

In performing an audit in accordance with GAAS and *Government Auditing Standards*, we:

- exercise professional judgment and maintain professional skepticism throughout the audit.
- identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the financial statements.
- obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the County's internal control. Accordingly, no such opinion is expressed.
- evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the financial statements.
- conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about the County's ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control–related matters that we identified during the audit.

Required Supplementary Information

Accounting principles generally accepted in the United States of America require that the Management's Discussion and Analysis and the schedules for the pension and other postemployment benefit plans, as listed in the table of contents, be presented to supplement the basic financial statements. Such information is the responsibility of management and, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance.

Supplementary Information

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the County's basic financial statements. The combining and individual fund financial statements and schedules are presented for purposes of additional analysis and are not a required part of the basic financial statements. Such information is the responsibility of management and were derived from and relate directly to the underlying accounting and other records used to prepare the basic financial statements. The information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the combining and individual fund financial statements and schedules are fairly stated, in all material respects, in relation to the basic financial statements as a whole.

Other Information

Management is responsible for the other information included in the annual comprehensive financial report. The other information comprises the introductory and statistical sections but does not include the basic financial statements and our auditors' report thereon. Our opinions on the basic financial statements do not cover the other information, and we do not express an opinion or any form of assurance thereon.

In connection with our audit of the basic financial statements, our responsibility is to read the other information and consider whether a material inconsistency exists between the other information and the basic financial statements, or the other information otherwise appears to be materially misstated. If, based on the work performed, we conclude that an uncorrected material misstatement of the other information exists, we are required to describe it in our report.

Other Reporting Required by Government Auditing Standards

In accordance with *Government Auditing Standards*, we have also issued, under separate cover, our report dated June 26, 2024, on our consideration of the County's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is solely to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the County's internal control over financial report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the County's internal control over financial reporting and compliance.

Rehmann Lobson LLC

MANAGEMENT'S DISCUSSION AND ANALYSIS

Management's Discussion and Analysis

As management of the County of Jackson, Michigan (the "County"), we offer readers of the County's financial statements this narrative overview and analysis of the financial activities of the County for the fiscal year ended December 31, 2023. We encourage readers to consider the information presented here in conjunction with accompanying audited financial statements.

Financial Highlights

Total net position	\$ 136,528,938
Change in total net position	57,545,392
 Fund balances, governmental funds 	42,062,850
Change in fund balances, governmental funds	4,249,475
 Unassigned fund balance, general fund 	10,761,611
 Change in fund balance, general fund 	1,623,211
Installment debt outstanding	138,057,706
Change in installment debt	(7,646,596)

Overview of the Financial Statements

This discussion and analysis is intended to serve as an introduction to the County's basic financial statements. The County's basic financial statements comprise three components: 1) government-wide financial statements, 2) fund financial statements, and 3) notes to the financial statements. This report also contains other supplementary information in addition to the basic financial statements themselves.

Government-wide Financial Statements. The *government-wide financial statements* are designed to provide readers with a broad overview of the County's finances, in a manner similar to a private-sector business.

The *statement of net position* presents information on all of the County's assets, deferred outflows of resources, liabilities and deferred inflows of resources with the difference being net position. Over time, increases or decreases in net position may serve as a useful indicator of whether the financial position of the County is improving or deteriorating.

The *statement of activities* presents information showing how the government's net position changed during the most recent fiscal year. All changes in net position are reported as soon as the underlying event giving rise to the change occurs, regardless of the timing of related cash flows. Thus, revenues and expenses are reported in this statement for some items that will only result in cash flows in future fiscal periods (e.g., uncollected taxes and earned but unused vacation leave).

Both of the government-wide financial statements distinguish functions of the County that are principally supported by taxes and intergovernmental revenues (*governmental activities*) from other functions that are intended to recover all or a significant portion of their costs through user fees and charges (*business-type activities*). The governmental activities of the County include judicial, general government, public safety, public works, health and welfare, recreation and cultural, and community development. The business-type activities of the County include delinquent tax revolving, medical care facility, resource recovery, personal property tax and foreclosure tax administration funds.

The government-wide financial statements include not only the County itself (known as the *primary government*), but also legally separate Economic Development Corporation, Land Bank Authority, Drain Commission, Brownfield Redevelopment Authority, and Board of Public Works for which the County is financially accountable. Financial information for these component units is reported separately from the financial information presented for the primary government itself.

Fund Financial Statements. A *fund* is a grouping of related accounts that is used to maintain control over resources that have been segregated for specific activities or objectives. The County, like other state and local governments, uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements. All of the funds of the County can be divided into three categories: governmental funds, proprietary funds, and fiduciary funds.

Management's Discussion and Analysis

Governmental Funds. Governmental funds are used to account for essentially the same functions reported as governmental activities in the government-wide financial statements. However, unlike the government-wide financial statements, governmental fund financial statements focus on *near-term inflows and outflows of spendable resources*, as well as on *balances of spendable resources* available at the end of the fiscal year. Such information may be useful in evaluating a government's near-term financing requirements.

Because the focus of governmental funds is narrower than that of the government-wide financial statements, it is useful to compare the information presented for *governmental funds* with similar information presented for *governmental activities* in the government-wide financial statements. By doing so, readers may better understand the long-term impact of the government's near-term financing decisions. Both the governmental fund balance sheet and the governmental fund statement of revenues, expenditures, and changes in fund balances provide a reconciliation to facilitate this comparison between *governmental funds* and *governmental activities*.

The County maintains numerous individual governmental funds. Information is presented separately in the governmental funds balance sheet and in the governmental funds statement of revenues, expenditures, and changes in fund balances for the general fund, road fund and Series 2018C LifeWays debt service fund, all of which are considered to be major funds. Data from the other governmental funds are combined into a single, aggregated presentation. Individual fund data for each of these nonmajor governmental funds is provided in the form of combining statements elsewhere in this report.

The County adopts an annual appropriated budget for its general fund and special revenue funds. Budgetary comparison statements and schedules have been provided to demonstrate compliance with these budgets.

Proprietary Funds. The County maintains two different types of proprietary funds. *Enterprise funds* are used to report the same functions presented as *business-type activities* in the government-wide financial statements. The County uses enterprise funds to account for its delinquent tax revolving fund, medical care facility, resource recovery, personal property tax and foreclosure tax administration funds. *Internal service funds* are an accounting device used to accumulate and allocate costs internally among the County's various functions. The County uses *internal service funds* to account for its self-insured workers compensation, self-funded managed care insurance, land use planning and graphic information systems. Because these services predominantly benefit governmental rather than business-type functions, they have been included within *governmental activities* in the government-wide financial statements.

Proprietary funds provide the same type of information as the government-wide financial statements, only in more detail. The proprietary fund financial statements provide separate information for the delinquent tax revolving and medical care facility, which are considered to be major funds of the County. Individual fund data for each of the nonmajor proprietary funds is provided in the form of combining statements elsewhere in this report. The County's internal service funds are presented in the proprietary fund financial statements in the Governmental Activities – Internal Service Funds column.

Fiduciary Funds. Fiduciary funds are used to account for resources held for the benefit of parties outside the government. Fiduciary funds are not reflected in the government-wide financial statement because the resources of those funds are *not available* to support the County's own programs. The accounting used for *fiduciary funds* is much like that used for proprietary funds.

Notes to the Financial Statements. The notes provide additional information that is essential to a full understanding of the data provided in the government-wide and fund financial statements.

Other Information. In addition to the basic financial statements and accompanying notes, this report also presents certain *required supplementary information* concerning the County's progress in funding its obligation to provide pension and other postemployment benefits to its employees.

Management's Discussion and Analysis

Government-wide Financial Analysis

As noted earlier, net position may serve over time as a useful indicator of a government's financial position. In the case of the County, assets and deferred inflows of resources exceeded liabilities and deferred inflows of resources by \$136,528,938 at the close of the most recent fiscal year.

		Net Position						
	Governmen	tal Activities	Business-ty	pe Activities	Total			
	2023	2022	2023	2022	2023	2022		
Assets								
Current and other assets	\$ 90,709,702	\$ 135,289,176	\$ 53,621,905	\$ 54,274,543	\$ 144,331,607	\$ 189,563,719		
Capital assets, net	276,188,477	260,781,841	14,639,961	15,131,812	290,828,438	275,913,653		
Total assets	366,898,179	396,071,017	68,261,866	69,406,355	435,160,045	465,477,372		
Deferred outflows								
of resources	39,415,245	2,084,355	2,385,485	892,080	41,800,730	2,976,435		
Liabilities								
Long-term liabilities	265,666,293	236,306,521	22,358,404	22,686,552	288,024,697	258,993,073		
Other liabilities	22,411,329	27,804,553	1,857,883	2,668,881	24,269,212	30,473,434		
Total liabilities	288,077,622	264,111,074	24,216,287	25,355,433	312,293,909	289,466,507		
Deferred inflows								
of resources	15,778,993	81,744,400	12,358,935	18,259,354	28,137,928	100,003,754		
Net position								
Net investment in								
capital assets	198,941,738	180,632,480	8,719,087	8,483,669	207,660,825	189,116,149		
Restricted	33,213,463	75,656,156	23,004,082	23,386,121	56,217,545	99,042,277		
Unrestricted (deficit)	(129,698,392)	(203,988,738)	2,348,960	(5,186,142)	(127,349,432)	(209,174,880)		
Total net position	\$ 102,456,809	\$ 52,299,898	\$ 34,072,129	\$ 26,683,648	\$ 136,528,938	\$ 78,983,546		

A substantial portion of the County's net position, \$207,660,825 reflects its investment in capital assets (e.g., land, land improvements, construction in progress, avigation easements, buildings and improvements, equipment and furniture, vehicles, infrastructure, depletable assets, lease equipment, and subscription assets), less any related debt used to acquire those assets that is still outstanding. The County uses these capital assets to provide services to citizens; consequently, these assets are *not* available for future spending. Although the County's investment in its capital assets is reported net of related debt, it should be noted that the resources needed to repay this debt must be provided from other sources since the capital assets themselves cannot be used to liquidate these liabilities.

An additional portion of the County's net position of \$56,217,545 represents resources that are subject to external restrictions on how they may be used. The County reports an unrestricted net position deficit of \$127,349,432.

Management's Discussion and Analysis

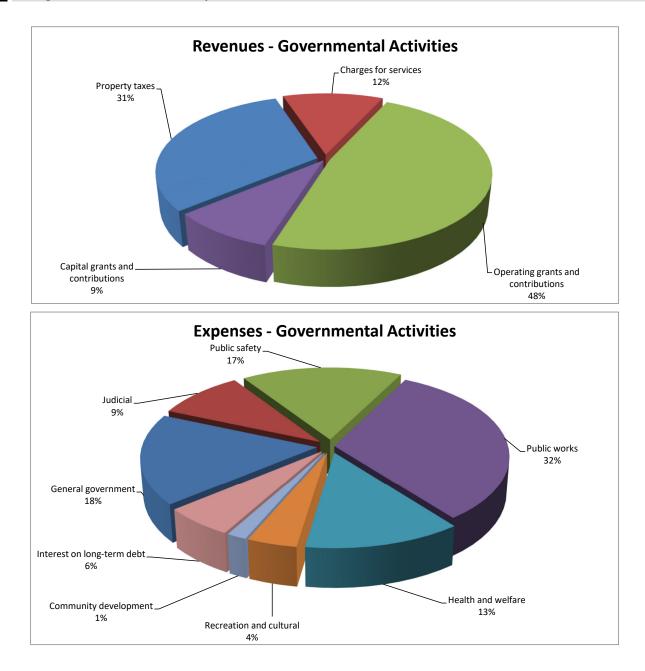
	Changes in Net Position						
	Governmen	tal Activities	Business-typ				
	2023	2022	2023	2022	2023	2022	
Revenues	2025	2022	2025	2022	2023	2022	
Program revenues:							
Charges for services	\$ 15,681,388	\$ 18,054,372	\$ 29,797,186	\$ 22,476,223	\$ 45,478,574	\$ 40,530,595	
Operating grants and	<i>ϕ</i> <u>10</u> ,000 <u>1</u> ,0000	÷ 10,00 .,071	<i>ϕ</i> <u>20</u>), 07, 1200	¢, ., c),c	φ .c)., c)c, .	¢ .0,000,000	
contributions	61,256,286	63,405,514	868,470	3,813,340	62,124,756	67,218,854	
Capital grants and	//	,,	,	-,,-			
contributions	10,926,399	7,228,502	-	-	10,926,399	7,228,502	
General revenues:	20,020,000	,,0,001			20,020,000	,)==0,00=	
Property taxes	38,696,092	38,657,091	-	-	38,696,092	38,657,091	
Unrestricted state	00,000,000	00,007,002			00,000,0002	00,007,001	
shared revenues	4,809,050	4,332,846	-	-	4,809,050	4,332,846	
Unrestricted investment	.)000)000	.,002,010			.,,	.,002,010	
earnings	2,103,054	479,020	-	-	2,103,054	479,020	
Gain on sale of capital assets		25,076	-	-		25,076	
Total revenues	133,472,269	132,182,421	30,665,656	26,289,563	164,137,925	158,471,984	
lotal revenues	133,472,203	132,102,421		20,205,505	104,137,323	130,471,304	
Expenses							
Judicial	7,797,007	5,617,017	-	-	7,797,007	5,617,017	
General government	14,880,731	13,357,052	-	-	14,880,731	13,357,052	
Public safety	14,137,269	10,428,518	-	-	14,137,269	10,428,518	
Public works	27,067,787	13,130,899	-	-	27,067,787	13,130,899	
Health and welfare	10,827,496	8,974,169	-	-	10,827,496	8,974,169	
Recreation and cultural	3,439,564	2,497,326	-	-	3,439,564	2,497,326	
Community development	1,360,789	376,398	-	-	1,360,789	376,398	
Interest on long-term	2,000),00	0,0,000			2,000,700	0,0,000	
debt	4,927,068	4,730,991	-	-	4,927,068	4,730,991	
Delinquent tax	.,,	.,			.,,	.,	
revolving	-	-	485,502	574,425	485,502	574,425	
Medical care facility	-	-	21,720,094	18,795,493	21,720,094	18,795,493	
Resource recovery	-	-	213,892	188,671	213,892	188,671	
Personal property tax	-	-	1,130	24,627	1,130	24,627	
Foreclosure tax			,	<i>,</i> -	,	,-	
administration	-	-	419,042	541,661	419,042	541,661	
Total expenses	84,437,711	59,112,370	22,839,660	20,124,877	107,277,371	79,237,247	
Change in net position,							
before transfers	49,034,558	73,070,051	7,825,996	6,164,686	56,860,554	79,234,737	
Transfers	1,122,353	1,710,065	(437,515)	(153,262)	684,838	1,556,803	
Change in net position	50,156,911	74,780,116	7,388,481	6,011,424	57,545,392	80,791,540	
Net position							
Beginning of year	52,299,898	(22,480,218)	26,683,648	20,672,224	78,983,546	(1,807,994)	
Net position, end of year	\$ 102,456,809	\$ 52,299,898	\$ 34,072,129	\$ 26,683,648	\$ 136,528,938	\$ 78,983,546	

Management's Discussion and Analysis

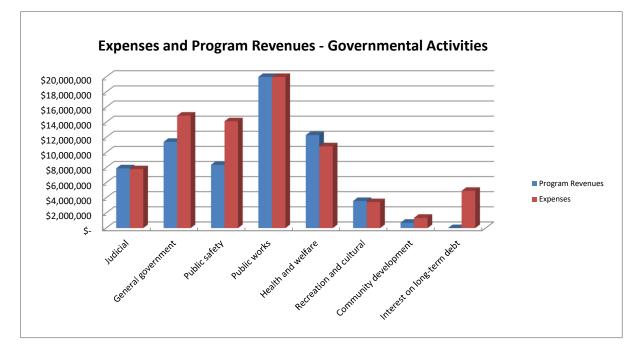
Governmental Activities. Governmental activities net position increased by \$50,156,911. Key elements of this increase are as follows:

- There is a decrease in charges for services in the amount of \$2,372,984 compared to the prior year. The decrease can be seen throughout the County. Within general government, there is a decrease in the amount of \$342,000 with the County Clerk's office comprising \$267,000 of the decrease. The \$267,000 decrease is primarily a decrease in transfer tax of \$100,450 and also a decrease of \$112,000 of recording of property transactions due to less transfers of property compared to prior year. The remaining decrease is primarily a decrease in IT fees charged to other County departments in the amount of \$40,000 and a small decrease in revenue in the amount of \$35,000 for other Clerk office services. There is a small decrease of \$60,475 within judicial due to court fees and services. There is a decrease of \$1,413,000 in the services provided by the Jackson County Department of Transportation due to a decrease in MDOT Truckline non-maintenance projects. There is decrease of \$147,000 for the parks and recreation department. This is primarily due to less revenue generated by the County Fair. Within public safety, there is a decrease in the amount of \$228,000. This is primarily due to one time decrease due to the transition of the service provider for the inmate telephone services. There is an decrease in revenue within health and welfare in the amount of \$127,960. The primary reason there is a \$47,562 reduction opioid settlement revenue compared to the prior year and there was reduction in fees in the amount of \$80,000.
- There is a decrease in operating grants and contributions in the amount of \$2,149,228 compared to the prior year primarily for the following reasons:
- There was an increase in contributions from local units for the work on the roads in the amount of \$1,458,000 and increase in State sources for road projects in the amount of \$764,000.
- -There was a decrease in the amount utilized with American Rescue Funds in the amount of \$2,270,955.
- -In the prior year, the County received \$1,828,820 settlement from a lawsuit.
- -In the prior year, the Health Department received \$1,046,721 for Medicaid payments.
- -During the year, the Airport received a State reimbursement in the amount \$349,000 for projects.
- -There was increase in the amount received from the State for the Indigent Defense Grant in the amount of \$162,000.
- -There was an increase in the amount of \$277,000 of bed rentals for the Youth Center during the year.
- There is an increase compared to prior year in the amount of \$3,698,000 for capital grants and contributions from Federal sources for Road projects.
- For judicial expenses, there is an increase of \$355,000 in depreciation expense and \$906,180 in pension expense. There is a \$107,000 increase related to indirect costs and \$349,000 is related to increases in Defense of Criminals, Experts and Investigators for the Indigent Defense office. In addition there is an increase of \$256,000 in full time wages for the Indigent Defense office and an increase of \$184,470 of full time wages for Friend of the Court.
- For general government, there is an increase of \$3,826,000 for pension expense, a decrease of \$1,228,000 of OPEB (other postemployment benefit) expense and a decrease of \$1,065,000 for the incurred but not reported insurance claims.
- For public safety, there is an increase in pension expense in the amount of \$3,283,000 and an increase in \$453,000 in wages.
- For public works, there is an increase in OPEB expense in the amount of \$10,194,000, an increase in pension expense in the amount of \$4,986,000, and a decrease in depreciation expense in the amount of \$1,321,326.
- For health and welfare, there is an increase in pension expense in the amount of \$2,469,000 and a decrease in OPEB in the amount of \$1,491,000. In addition, there are increase in wages in the amount \$290,082, an increase in capital in the amount of \$168,000, an increase in institution care in the amount of \$346,000, an increase in food charges for Meals on Wheels in the amount of \$101,000, an increase in amount transferred to Lifeways in the amount of \$302,000 and an increase in the internal service fund allocation in the amount of \$144,000.
- For recreational and cultural, there is an increase in pension expense in the amount of \$886,000, an increase in depreciation expense in the amount of \$97,000, an increase in Parks department projects in the amount of \$250,000, an increase in wages and benefits in the amount of \$76,000 and a decrease in OPEB in the amount of \$387,000.
- For community development, there is an increase in depreciation expense in the amount of \$1,059,000, a decrease in OPEB in the amount of \$16,000, and a decrease in the contract for the airport tower in the amount of \$39,000.

Management's Discussion and Analysis



Management's Discussion and Analysis



Business-type Activities. Business-type activities increased the County's net position by \$7,388,481. Key elements of this increase are as follows:

- The delinquent tax revolving fund net position increased \$1,517,212 primarily from the collection efforts from the Treasurer's office. In
 addition, the Treasurer's office has partnered with the State of Michigan MIHAF assistance program. The Treasurer's office has directed
 tax payers in need of assistance to apply for these funds and it has had a direct impact on the amount the office has received for taxes paid
 and less parcels in forfeiture and foreclosure.
- The Jackson County Medical Care Facility (the "Facility") fund net position increased by \$5,838,061 in the current year. The operating revenue increased by \$6,882,961 which is attributed to an increase in census and more service days provided to residents coupled with an increase in the overall daily rates. The operating expenses increased by \$2,965,842 which corresponds to the increase in revenue as more supplies and human capital were required to perform operations during the fiscal year. In addition, net nonoperating revenues (expenses) decreased by \$2,855,829. This is attributable to a decrease in one-time federal Provider Relief funding, and the PPP loan forgiveness received and recognized in the prior fiscal year and not in the current fiscal year.

Financial Analysis of the County's Funds

As noted earlier, the County uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements.

Governmental Funds. The focus of the County's *governmental funds* is to provide information on near-term inflows, outflows, and balances of spendable resources. Such information is useful in assessing the County's financing requirements. In particular, *unassigned fund balance* may serve as a useful measure of a government's net resources available for spending at the end of the fiscal year.

As of the end of the current fiscal year, the County's governmental funds reported combined ending fund balances of \$42,062,850, an increase of \$4,249,475 in comparison with the prior year. A portion of this total, \$10,761,611, constitutes unassigned fund balance, which is available for spending for specific purposes and government discretion. The remainder of fund balance is nonspendable, restricted, or committed to indicate that it is not available for new spending.

The general fund is the chief operating fund of the County. At the end of the current fiscal year, unassigned fund balance of the general fund was \$10,761,611, while total fund balance reached \$13,174,757. As a measure of the general fund's liquidity, it may be useful to compare both unassigned fund balance and total fund balance to total fund expenditures and transfers out. Unassigned fund balance represents 22.34 percent of total general fund expenditures and transfers out, while total fund balance represents 27.35 percent of that same amount.

Management's Discussion and Analysis

The road fund balance increased by \$489,418 primarily due to budget savings for winter maintenance for primary and local roads. In addition, the revenue has lower due to County Farm EDA Grant project not being fully completed in 2023, and some federal aid projects rolling into 2024.

The Series 2018C LifeWays debt service fund accounts for the current year debt service payments with a receivable that represents the future debt service payments.

Proprietary Funds. The County's proprietary funds provide the same type of information found in the government-wide financial statements, but in more detail.

Unrestricted net position (deficit) of the delinquent tax revolving and medical care facility funds were \$13,749,198 and \$(13,312,056) respectively. The net position for the delinquent tax revolving fund increased \$1,517,212 primarily from the collection efforts from the Treasurer's office. In addition, the Treasurer's office has partnered with the State of Michigan MIHAF assistance program. The Treasurer's office has directed tax payers in need of assistance to apply for these funds and it has had a direct impact on the amount the office has received for taxes paid and less parcels in forfeiture and foreclosure. Additionally, the Medical Care Facility's net position increased \$5,838,061. The operating revenue increased by \$6,882,961 which is attributed to an increase in census and more service days provided to residents coupled with an increase in the overall daily rates. The operating expenses increased by \$2,965,842 which corresponds to the increase in revenue as more supplies and human capital were required to perform operations during the fiscal year. In addition, net nonoperating revenues (expenses) decreased by \$2,855,829. This is attributable to a decrease in one-time federal Provider Relief funding, and the PPP loan forgiveness received and recognized in the prior fiscal year and not in the current fiscal year.

General Fund Budgetary Highlights

The general fund revenue increased by \$1,396,188 from the original to the final amended budget. This was primarily due to the following:

- · Increase in property tax revenue of \$863,670
- Increase in intergovernmental revenue \$340,923
- Increase in licenses, fees, taxes and permits \$276,350
- · Increase investment revenue \$615,000
- Increase in other income \$177,440
- · Increase in rental income \$11,595
- Decrease in charges for services \$755,270
- Decrease in fines and forfeitures \$133,520

Overall the actual general fund revenues and transfers in from other funds were \$1,329,000 under budget. Of that amount, \$1,986,121 were transfers into the general fund that were budgeted, but were not needed for operations due to the general fund expenditures and transfers out being under budget by \$2,952,211. The \$657,000 of revenue that was over budget was primarily investment earnings. Actual expenditures and transfer out were under the final budget by \$2,952,211. Salaries and benefits account for \$1,061,790 of the budget savings. The primary reason is due to staffing shortages throughout the County and the time it has taken to fill a position. The remaining amount of \$1,890,421 is split between contractual expense \$449,141, supplies \$192,607, retiree health insurance \$456,529, and other expenses \$792,144.

The general fund amended budget and actual had appropriations to other funds (transfers out) of \$11,694,103 and \$11,344,487, respectively.

Management's Discussion and Analysis

Capital Asset and Debt Administration

Capital Assets. The County's capital assets for its governmental and business-type activities as of December 31, 2023 amounted to \$290,828,438 (net of accumulated depreciation/amortization). This investment in capital assets includes land, land improvements, construction in progress, avigation easements, buildings and improvements, equipment and furniture, vehicles, infrastructure, depletable assets, lease equipment and subscription assets. Additional information for capital assets can be found at Note 6.

	Capital Assets (net of depreciation/amortization)							
	Governmen	tal Activities	Business-ty	pe Activities	Total			
	2023	2022	2023	2022	2023	2022		
		• • • • • • • • •						
Land	\$ 4,584,097	\$ 4,577,716	\$ -	\$-	\$ 4,584,097	\$ 4,577,716		
Land improvements	16,116,380	16,116,380	-	-	16,116,380	16,116,380		
Construction in progress	7,404,854	5,709,619	-	-	7,404,854	5,709,619		
Avigation easements	585,385	585,385	-	-	585,385	585 <i>,</i> 385		
Buildings and improvements	29,374,872	27,360,805	13,976,923	14,475,064	43,351,795	41,835,869		
Equipment and furniture	11,950,788	14,082,393	622,970	609,868	12,573,758	14,692,261		
Vehicles	481,879	385,048	40,068	46,880	521,947	431,928		
Infrastructure	204,656,848	191,220,146	-	-	204,656,848	191,220,146		
Depletable assets	401,055	401,055	-	-	401,055	401,055		
Lease equipment	173,968	255,691	-	-	173,968	255,691		
Subscription assets	458,351	87,603		-	458,351	87,603		
Total capital assets, net	\$ 276,188,477	\$ 260,781,841	\$ 14,639,961	\$ 15,131,812	\$ 290,828,438	\$ 275,913,653		

Significant capital asset additions during the year include the following:

- · Animal Shelter addition \$2,627,228
- Animal Shelter HVAC \$202,784
- · Animal Shelter Dog Kennels \$129,644
- Human Services building roof replacement \$678,340
- Outdoor Warning Siren \$304,965
- · Circuit Court Digital Recording Equipment \$574,571
- Countywide Camera system \$786,862
- Outdoor Pickleball Courts \$705,732
- · Construction in progress \$8.0 million
- · Road infrastructure \$24.2 million

Long-term Debt. At the end of the current fiscal year, the County had total installment debt outstanding of \$138,057,706 excluding compensated absences, leases and subscriptions. This entire amount is backed by the full faith and credit of the County and payable from the primary government's net position. The long-term debt included in the footnotes includes conduit debt issued by the County of Jackson for the benefit of LifeWays, Inc. a local mental health agency. The LifeWays outstanding bond debt of \$7,555,000 is offset by a receivables of \$1,035,000 reported in Series 2015B Lifeways debt service fund, \$1,420,000 in Building Authority debt service fund and \$5,100,000 in the 2018C Lifeways debt service fund. Additional information for long-term debt can be found at Note 9.

	Long-term Debt							
	Governmental Activities			Business-ty	pe A	ctivities	Total	
	2023	2022		2023		2022	2023	2022
General obligation bonds	\$ 122,115,480	\$ 130,552,322	Ş	5,590,000	\$	6,270,000	\$ 127,705,480	\$ 136,822,322
Direct borrowings/placements	6,835,487	2,761,717		-		2,000,000	6,835,487	4,761,717
LifeWays settlement	201,369	451,369		-		-	201,369	451,369
Issuance discount	(5,083)	(6,778)		-		-	(5,083)	(6,778)
Issuance premium	2,875,236	3,161,745		445,217		513,927	3,320,453	3,675,672
Compensated absences	2,376,625	2,400,230		823,291		542,684	3,199,916	2,942,914
Total	\$ 134,399,114	\$ 139,320,605	\$	6,858,508	\$	9,326,611	\$ 141,257,622	\$ 148,647,216

Management's Discussion and Analysis

The County's total long-term debt, excluding compensated absences, leases and subscriptions, decreased by \$7,646,596 during the current fiscal year, due to the scheduled principal payments netted with issuance of \$4.7 million in installment purchase agreements.

The County maintains an "Aa3" rating from Moody's for its general obligation debt.

State statutes limit the amount of general obligation debt a governmental entity may issue up to 10 percent of its total state equalized valuation. The current debt limitation for the County is \$850,943,667 which is significantly higher than the County's outstanding general obligation debt.

Economic Factors and Next Year's Budget and Rates

The following factors were considered in preparing the County's budget for the 2024 fiscal year:

- · 3% wage increase is included in the 2024 budget
- · For 2024, the applicable inflation rate was 5.0% for property taxable values
- · 8% increase in employees health insurance
- The Board will continue to follow its guideline of maintaining a general fund balance of 18%-24% of general fund expenditures.

Requests for Information

This financial report is designed to provide a general overview of the County's finances for all those with an interest in the County of Jackson's finances. Questions concerning any of the information provided in this report or requests for additional financial information may be addressed to the County of Jackson Administrator/Controller, 120 West Michigan Avenue, Jackson, Michigan 49201.

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BASIC FINANCIAL STATEMENTS

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Statement of Net Position

December 31, 2023

	Pr	Primary Government				
	Governmental Activities	Business-type Activities	Total	Component Units		
Assets	Activities	Activities	TOLAI	Units		
Cash and pooled investments	\$ 35,069,011	\$ 17,654,139	\$ 52,723,150	\$ 2,813,394		
Restricted cash and investments	13,915,769	581,905	14,497,674	-		
Receivables, net	34,817,806	11,899,469	46,717,275	3,350,898		
Advance to component unit	327,500	-	327,500	-		
Internal balances	1,468,107	(1,468,107)	-	-		
Prepaid items and other assets	5,111,509	1,950,417	7,061,926	850		
Net pension asset	-	23,004,082	23,004,082	-		
Capital assets not being depreciated/amortized	28,690,716	-	28,690,716	-		
Capital assets being depreciated/amortized, net	247,497,761	14,639,961	262,137,722	2,056,780		
Total assets	366,898,179	68,261,866	435,160,045	8,221,922		
Deferred outflows of resources						
Deferred pension amounts	37,073,702	480,301	37,554,003	-		
Deferred other postemployment benefit amounts	2,341,543	1,790,841	4,132,384	-		
Deferred charges on refunding		114,343	114,343			
Total deferred outflows of resources	39,415,245	2,385,485	41,800,730			
Liabilities						
Accounts payable and accrued liabilities	9,000,985	1,856,068	10,857,053	55,267		
Unearned revenue	13,410,344	1,815	13,412,159			
Advance from primary government	-	-	-	327,500		
Bonds, notes and other long-term liabilities				,		
Due within one year	10,337,314	1,601,893	11,939,207	980,000		
Due in more than one year	124,554,880	5,256,615	129,811,495	1,891,848		
Net pension liability (due in more than one year)	25,561,389	-	25,561,389			
Net other postemployment benefit liability (due in more than one year)	105,212,710	15,499,896	120,712,606			
Total liabilities	288,077,622	24,216,287	312,293,909	3,254,615		
Deferred inflows of resources						
Deferred pension amounts	334,538	4,828,577	5,163,115	-		
Deferred other postemployment benefit amounts		7,530,358	7,530,358	-		
Taxes levied for a subsequent period	11,451,632	-	11,451,632	-		
Deferred lease amounts	3,992,823	-	3,992,823	-		
Total deferred inflows of resources	15,778,993	12 259 025	28,137,928			
	15,778,995	12,358,935	28,137,928			
Net position Net investment in capital assets	198,941,738	8,719,087	207,660,825	2,056,780		
Restricted for:	190,941,730	8,719,087	207,000,823	2,030,780		
Judicial	1 174 531		1 174 521			
Public safety	1,174,531	-	1,174,531	-		
Public works	2,973,304 5,980,591	-	2,973,304 5,980,591	-		
Health and welfare		-		-		
Recreation and cultural	14,967,454 676,954	-	14,967,454 676,954	-		
Community development	7,835	-	7,835	-		
State mandated and other purposes	649,647	-	649,647	-		
Debt service	6,547,649	-	6,547,649	-		
Capital projects	0,547,045		0,547,045	1,238,635		
Brownfield loans	-	-	-	781,096		
Pension	-	23,004,082	23,004,082			
Permanent funds:	-	23,004,002	23,004,082	-		
Nonexpendable	7,143	-	7,143	-		
Expendable	228,355	-	228,355	-		
Unrestricted (deficit)	(129,698,392)	2,348,960	(127,349,432)	890,796		

Statement of Activities

For the Year Ended December 31, 2023

					Prog	gram Revenues				
Functions/Programs		Expenses	(Charges for Services		Operating Grants and ontributions		apital Grants and ontributions	Ne	t (Expenses) Revenue
Primary government										
Governmental activities:										
Judicial	\$	7,797,007	\$	1,887,787	\$	6,023,638	\$	-	\$	114,418
General government		14,880,731		2,539,272		8,868,993		-		(3,472,466)
Public safety		14,137,269		3,386,025		4,983,639		-		(5,767,605)
Public works		27,067,787		2,998,469		29,648,101		10,926,399		16,505,182
Health and welfare		10,827,496		2,128,655		10,169,792		-		1,470,951
Recreation and cultural		3,439,564		2,721,913		866,355		-		148,704
Community development		1,360,789		19,267		695,768		-		(645,754)
Interest on long-term debt		4,927,068		-				-		(4,927,068)
Total governmental activities		84,437,711		15,681,388		61,256,286		10,926,399		3,426,362
Business-type activities:										
Delinguent tax revolving		485,502		2,493,137		-		-		2,007,635
Medical care facility		21,720,094		26,575,718		868,470		-		5,724,094
, Resource recovery		213,892		24,972		, _		-		(188,920)
Personal property tax		1,130		16,400		-		-		15,270
Foreclosure tax administration		419,042		686,959		-		-		267,917
Total business-type activities		22,839,660		29,797,186		868,470		-		7,825,996
Total primary government	\$	107,277,371	\$	45,478,574	\$	62,124,756	\$	10,926,399	\$	11,252,358
Component units										
Economic Development										
Corporation	\$	8,370	\$	-	\$	40,872	\$	-	Ś	32,502
Land Bank Authority	Ŧ	73,448	Ŧ	9,340	Ŧ		Ŧ	-	Ŧ	(64,108)
Drain Commission		233,178				-		223,416		(9,762)
Brownfield Redevelopment								,		(3), 32)
Authority		136,916		-		213,941		-		77,025
Board of Public Works		111,499		-		104,233		-		(7,266)
Total component units	\$	563,411	\$	9,340	\$	359,046	\$	223,416	\$	28,391

continued...

Statement of Activities

For the Year Ended December 31, 2023

	1			
	Governmental Activities	Business-type Activities	Total	Component Units
Changes in net position Net revenues (expenses)	\$ 3,426,362	\$ 7,825,996	\$ 11,252,358	\$ 28,391
General revenues: Property taxes Unrestricted state shared revenue Unrestricted investment earnings Transfers - internal activities	38,696,092 4,809,050 2,103,054 1,122,353	- - - (437,515)	38,696,092 4,809,050 2,103,054 684,838	434 - 84,819 -
Total general revenues and transfers	46,730,549	(437,515)	46,293,034	85,253
Change in net position	50,156,911	7,388,481	57,545,392	113,644
Net position, beginning of year	52,299,898	26,683,648	78,983,546	4,853,663
Net position, end of year	\$ 102,456,809	\$ 34,072,129	\$ 136,528,938	\$ 4,967,307

concluded

Balance Sheet

Governmental Funds December 31, 2023

December	31,	2023	

		General	Road	eries 2018C LifeWays Debt Service	Nonmajor Governmental Funds		Total
Assets							
Cash and pooled investments Restricted cash and investments	\$	8,248,238	\$ 998,820	\$ -	\$	24,387,197	\$ 33,634,255
Receivables:		13,915,769	-	-		-	13,915,769
Accounts Taxes		209,296	1,497,234	-		3,930,309 10,853,008	5,636,839 10,853,008
Accrued interest		299,077	-	-		-	299,077
Due from other governments		791,608	4,356,578	5,100,000		3,631,686	13,879,872
Leases		1,002,778	2,264,739	-		725,306	3,992,823
Notes		156,187	-	-		-	156,187
Due from other funds		1,468,107	79,115	-		8,158	1,555,380
Advances to component units		327,500	-	-		-	327,500
Advances to other funds		500,000	-	-		-	500,000
Inventories		-	2,017,670	-		208,021	2,225,691
Prepaid items		1,585,646	 288,077	 		54,685	 1,928,408
Total assets	\$	28,504,206	\$ 11,502,233	\$ 5,100,000	\$	43,798,370	\$ 88,904,809
Liabilities							
Accounts payable	\$	367,957	\$ 929,794	\$ -	\$	2,103,421	\$ 3,401,172
Accrued payroll		747,015	301,264	-		475,217	1,523,496
Accrued liabilities		122,884	-	-		73,530	196,414
Due to other governments		-	83,636	-		-	83,636
Deposits payable		-	19,050	-		-	19,050
Due to other funds		8,546	8,158	-		70,569	87,273
Advances from other governments		-	1,712,375	-		-	1,712,375
Advances from other funds		-	-	-		500,000	500,000
Unearned revenue		12,931,705	 202,626	 		276,013	 13,410,344
Total liabilities		14,178,107	 3,256,903	 -		3,498,750	 20,933,760
Deferred inflows of resources							
Unavailable revenue - accounts receivable		-	-	-		2,739,245	2,739,245
Unavailable revenue - due from other government	5	-	-	5,100,000		2,455,000	7,555,000
Unavailable revenue - notes receivable		148,564	-	-		-	148,564
Unavailable revenue - local contracts		-	20,935	-		-	20,935
Taxes levied for a subsequent period		-	-	-		11,451,632	11,451,632
Deferred lease amounts		1,002,778	 2,264,739	 		725,306	 3,992,823
Total deferred inflows of resources		1,151,342	 2,285,674	 5,100,000		17,371,183	 25,908,199
Fund balances							
Nonspendable		2,413,146	2,305,747	-		269,849	4,988,742
Restricted		-	3,653,909	-		17,962,796	21,616,705
Committed		-	-	-		4,695,792	4,695,792
Unassigned		10,761,611	 -	 -		-	 10,761,611
Total fund balances		13,174,757	 5,959,656	 -		22,928,437	 42,062,850
Total liabilities, deferred inflows of resources and fund balances	\$	28,504,206	\$ 11,502,233	\$ 5,100,000	\$	43,798,370	\$ 88,904,809

Amounts reported for <i>governmental activities</i> in the statement of net position are different because: Capital assets used in governmental activities are not financial resources, and therefore not reported in the funds.	42,062,850 28,690,716 47,497,761
December 31, 2023 Fund balances - total governmental funds \$ Amounts reported for governmental activities in the statement of net position are different because: Capital assets used in governmental activities are not financial resources, and therefore not reported in the funds.	28,690,716
Fund balances - total governmental funds \$ Amounts reported for governmental activities in the statement of net position are different because: \$ Capital assets used in governmental activities are not financial resources, and therefore not reported in the funds. \$	28,690,716
Fund balances - total governmental funds \$ Amounts reported for governmental activities in the statement of net position are different because: \$ Capital assets used in governmental activities are not financial resources, and therefore not reported in the funds. \$	28,690,716
Amounts reported for <i>governmental activities</i> in the statement of net position are different because: Capital assets used in governmental activities are not financial resources, and therefore not reported in the funds.	28,690,716
are different because: Capital assets used in governmental activities are not financial resources, and therefore not reported in the funds.	
are different because: Capital assets used in governmental activities are not financial resources, and therefore not reported in the funds.	
therefore not reported in the funds.	
Capital assets not being depreciated/amortized	
	47,497,701
Capital assets being depreciated/amortized, net 2	
The focus of governmental funds is on short-term financing. Accordingly,	
some assets will not be available to pay for current-period expenditures. Those	
assets (such as certain receivables) are offset by deferred inflows of	
resources in the governmental funds, and thus are not included in fund balance.	
Long-term receivable included in deferred inflows of resources - opioid settlement	2,739,245
Long-term receivable included in deferred inflows of resources - LifeWays	7,555,000
Long-term receivable included in deferred inflows of resources - notes	148,564
Unavailable state grant funding for state and local road and bridge programs	20,935
Internal service funds are used by management to charge the costs of certain	
activities, such as insurance and other centralized costs, to individual funds. The	
assets and liabilities of certain internal service funds are included in governmental	
activities in the statement of net position.	
Net position of governmental activities accounted for in internal service funds	2,268,525
Certain liabilities, such as bonds payable, commitments, and employee benefits	
are not due and payable in the current period, and therefore are not reported in the funds.	
	29,444,047)
	(2,875,236)
Unamortized bond discount	5,083
Due to LifeWays - long-term agreement	(201,369)
Compensated absences	(2,376,625)
Self-insurance liability	(862,859)
	(1,078,342)
	(_)0/0/0/0/2/
Certain pension and other postemployment benefit-related amounts are not due and payable	
in the current period or do not represent current financial resources and therefore	
are not reported in the funds.	
	25,561,389)
	37,073,702
Deferred inflows related to the net pension liability	(334,538)
	05,212,710)
Deferred outflows related to the total other postemployment benefit liability	2,341,543
Net position of governmental activities	02,456,809

Statement of Revenues, Expenditures and Changes in Fund Balances

Governmental Funds

For the Year Ended December 31, 2023

			Series 2018C LifeWays	Nonmajor Governmental	
	General	Road	Debt Service	Funds	Total
Revenues					
Property taxes	\$ 28,029,212		\$-	\$ 10,666,880	\$ 38,696,092
Licenses, fees, taxes and permits	735,065		-	684,979	1,697,329
Intergovernmental	10,319,534	39,996,658	422,331	17,764,153	68,502,676
Charges for services	4,348,918	2,998,469	-	7,118,594	14,465,981
Fines and forfeitures	311,682	-	-	114,988	426,670
Investment earnings	1,266,307	215,712	-	820,954	2,302,973
Rental	216,452	56,998	-	677,219	950,669
Donations			-	55 <i>,</i> 380	55,380
Reimbursements			-	2,402,173	2,402,173
Contributions			-	361,423	361,423
Other	1,366,494	28,198		1,896,116	3,290,808
Total revenues	46,593,664	43,573,320	422,331	42,562,859	133,152,174
Expenditures					
Current:					
Judicial			_	6,856,260	6,856,260
General government	22,514,763	_	-	84,508	22,599,271
Public safety	13,074,533		_	6,371,430	19,445,963
Public works	13,074,333	40,010,140	-		40,010,140
Health and welfare	1,209,582		_	15,468,141	16,677,723
Recreation and cultural	1,205,502	_	-	4,294,179	4,294,179
Community development			_	545,627	545,627
Debt service:				545,027	545,027
Principal	21,893	4,771,832	255,000	4,237,908	9,286,633
Interest and fiscal charges	982		167,331	2,955,323	4,771,544
Capital outlay, net	502	(3,153,698)		12,881,122	9,727,424
cupital outly, net		(3,133,030)		12,001,122	3,727,121
Total expenditures	36,821,753	43,276,182	422,331	53,694,498	134,214,764
Revenue over (under) expenditures	9,771,911	297,138		(11,131,639)	(1,062,590)
Other financing sources (uses)					
Proceeds from sale of capital assets		192,280	-	87,824	280,104
Issuance of bonds, notes and				,	,
other long-term liabilities			-	5,070,640	5,070,640
Transfers in	3,195,787	-	-	16,621,999	19,817,786
Transfers out	(11,344,487	-	-	(8,511,978)	(19,856,465)
		_			
Total other financing sources (uses)	(8,148,700) 192,280		13,268,485	5,312,065
Net change in fund balances	1,623,211	489,418	-	2,136,846	4,249,475
Fund balances, beginning of year	11,551,546	5,470,238		20,791,591	37,813,375
Fund balances, end of year	\$ 13,174,757	\$ 5,959,656	<u>\$</u> -	\$ 22,928,437	\$ 42,062,850

Reconciliation	
Net Changes in Fund Balances of Governmental Funds	
to Change in Net Position of Governmental Activities	
For the Year Ended December 31, 2023	
Net change in fund balances - total governmental funds	\$ 4,249,475
Amounts reported for governmental activities in the statement of activities	
are different because:	
Governmental funds report capital outlays as expenditures. However, in the	
statement of activities, the cost of those assets is allocated over their estimated	
useful lives and reported as depreciation/amortization expense.	
Acquisition/construction of capital assets	35,161,431
Depreciation/amortization expense	(19,208,627)
Proceeds from sale of capital assets	(280,104)
Loss on sale of capital assets	(266,064)
Revenues in the statement of activities that do not provide current financial	
resources are not reported as revenues in the funds, but rather are deferred	
to the following fiscal year.	
Change in deferred inflows of resources for long-term accounts receivable	1,111,564
Change in deferred inflows of resources for long-term due from other governments	(765,000)
Change in deferred inflows of resources for long-term notes receivable	(45,549)
Change in unavailable state grant funding for state and local road and bridge programs	(351)
Bond proceeds provide current financial resources to governmental funds,	
but issuing debt increases long-term debt in the statement of net position.	
Repayment of bond principal is an expenditure in the governmental funds,	
but the repayment reduces long-term debt in the statement of net position.	
Principal payments on bonds, notes and other long-term liabilities	9,286,633
Reduction in Lifeways settlement liability	250,000
Proceeds from issuance of bonds, notes and other long-term liabilities	(5,070,640)
Amortization of bond discount Amortization of bond premium	(1,695) 286,509
	280,505
Some expenses reported in the statement of activities do not require the use of	
current financial resources and therefore are not reported as expenditures in	
governmental funds. Change in self-insurance liability	261,039
Change in accrued interest payable on long-term debt	(452,389)
Change in the accrual for compensated absences	23,605
Change in total other postemployment benefit liability and related deferred amounts	30,181,218
Change in net pension liability and related deferred amounts	(4,790,496)
Internal service funds are used by management to charge the costs of certain	
activities, such as insurance and other centralized costs, to individual funds. The	
net revenue (expense) of internal service funds is reported with governmental	
activities.	
Investment earnings from internal service funds	19,431
Net operating loss of the internal service funds	(954,111)
Transfers accounted for in internal service funds	1,161,032
Change in net position of governmental activities	\$ 50,156,911

Statement of Revenues, Expenditures and Changes in Fund Balance

Budget and Actual - General Fund

For the Year Ended December 31, 2023

	Original Budget	Amended Budget	Actual	0	ver (Under) Budget
Revenues					
Property taxes	\$ 27,050,145	\$ 27,913,815	\$ 28,029,212	\$	115,397
Licenses, fees, taxes, and permits	457,300	733,650	735,065		1,415
Intergovernmental	9,923,487	10,264,410	10,319,534		55,124
Charges for services	5,329,002	4,573,732	4,348,918		(224,814)
Fines and forfeitures	464,000	330,480	311,682		(18,798)
Investment earnings	30,000	645,000	1,266,307		621,307
Rental	224,849	236,444	216,452		(19,992)
Other	 1,061,572	 1,239,012	 1,366,494		127,482
Total revenues	 44,540,355	 45,936,543	 46,593,664		657,121
Expenditures					
Current:					
General government	24,606,597	24,865,824	22,514,763		(2,351,061)
Public safety	13,587,241	13,234,875	13,074,533		(160,342)
Health and welfare	1,205,717	1,318,579	1,209,582		(108,997)
Debt service:					
Principal	-	4,434	21,893		17,459
Interest and fiscal charges	 -	 636	 982		346
Total expenditures	 39,399,555	 39,424,348	 36,821,753		(2,602,595)
Revenues over expenditures	 5,140,800	 6,512,195	 9,771,911		3,259,716
Other financing sources (uses)					
Transfers in	4,281,908	5,181,908	3,195,787		(1,986,121)
Transfers out	 (9,422,708)	 (11,694,103)	 (11,344,487)		(349,616)
Total other financing sources (uses)	 (5,140,800)	 (6,512,195)	 (8,148,700)		(1,636,505)
Net change in fund balance	-	-	1,623,211		1,623,211
Fund balance, beginning of year	 11,551,546	 11,551,546	 11,551,546		-
Fund balance, end of year	\$ 11,551,546	\$ 11,551,546	\$ 13,174,757	\$	1,623,211

Statement of Revenues, Expenditures and Changes in Fund Balance

Budget and Actual - Road Fund

For the Year Ended December 31, 2023

	Original Budget	Amended Budget	Actual	0	ver (Under) Budget
Revenues					
Licenses, fees, taxes and permits	\$ 100,000	\$ 175,000	\$ 277,285	\$	102,285
Intergovernmental	42,268,829	41,150,486	39,996,658		(1,153,828)
Charges for services	3,323,806	3,271,113	2,998,469		(272,644)
Investment earnings	5,000	150,000	215,712		65,712
Rental	59,000	59,000	56,998		(2,002)
Other	 25,000	 40,000	 28,198		(11,802)
Total revenues	 45,781,635	 44,845,599	 43,573,320		(1,272,279)
Expenditures					
Current -					
Public works	47,185,430	44,140,165	40,010,140		(4,130,025)
Debt service:					
Principal	4,771,832	4,771,832	4,771,832		-
Interest	1,647,908	1,647,908	1,647,908		-
Capital outlay, net	 (4,597,000)	 (3,237,637)	 (3,153,698)		(83,939)
Total expenditures	 49,008,170	 47,322,268	 43,276,182		(4,046,086)
Revenues over (under) expenditures	(3,226,535)	(2,476,669)	297,138		2,773,807
Other financing sources					
Proceeds from sale of capital assets	 5,000	 200,000	 192,280		(7,720)
Net change in fund balance	(3,221,535)	(2,276,669)	489,418		2,766,087
Fund balance, beginning of year	 5,470,238	 5,470,238	 5,470,238		-
Fund balance, end of year	\$ 2,248,703	\$ 3,193,569	\$ 5,959,656	\$	2,766,087

Statement of Net Position Proprietary Funds December 31, 2023

	Bu	ısiness-type Activit	ies - Enternrise Fur	nds	Governmental Activities
	Delinquent	Medical	Nonmajor		Internal
	Tax	Care	Enterprise		Service
	Revolving	Facility	Funds	Total	Funds
Assets					
Current assets:					
Cash and pooled investments	\$ 7,989,043	\$ 9,755,396	\$ 190,977	\$ 17,935,416	\$ 1,434,756
Receivables:					
Accounts, net	192,448	4,631,879	-	4,824,327	-
Taxes	5,075,376	-	-	5,075,376	-
Accrued interest	799,766	-	-	799,766	-
Inventories	-	138,016	-	138,016	-
Prepaid items		135,806	-	135,806	957,410
Total current assets	14,056,633	14,661,097	190,977	28,908,707	2,392,166
Noncurrent assets:			F04 00F	504.005	
Restricted cash and investments	-	-	581,905	581,905	-
Receivables -	1 200 000			4 200 000	
Taxes	1,200,000	-		1,200,000	-
Land held for resale	-		1,676,595	1,676,595	-
Net pension asset	-	23,004,082	-	23,004,082	-
Capital assets being depreciated, net	21,336	14,618,625		14,639,961	
Total noncurrent assets	1,221,336	37,622,707	2,258,500	41,102,543	-
Total assets	15,277,969	52,283,804	2,449,477	70,011,250	2,392,166
Deferred outflows of resources					
Deferred pension amounts	-	480,301	-	480,301	-
Deferred other postemployment benefit amounts	-	1,790,841	-	1,790,841	-
Deferred charges on refunding		114,343	-	114,343	-
Total deferred outflows of resources		2,385,485		2,385,485	
Liabilities					
Current liabilities:					
Negative equity in cash and pooled investments	-	-	281,277	281,277	-
Accounts payable	39,328	374,789	3,643	417,760	18,902
Estimated claims payable	-	-	-	-	104,739
Accrued payroll	-	1,042,377	739	1,043,116	-
Accrued interest payable	-	37,770	-	37,770	-
Residents' trust payable	-	19,343	-	19,343	-
Due to other funds	1,468,107	-	-	1,468,107	-
Advance from State	-	86,079	-	86,079	-
Unearned revenue	-	1,815	-	1,815	-
Current portion of accrued compensated absences	-	823,291	-	823,291	-
Current portion of bonds payable	-	778,602	-	778,602	-
Current portion of estimated closure and					
postclosure monitoring costs		-	53,000	53,000	-
Total current liabilities	1,507,435	3,164,066	338,659	5,010,160	123,641
Noncurrent liabilities:					
Bonds payable, net of current portion	-	5,256,615	-	5,256,615	-
Estimated closure and postclosure monitoring costs,					
net of current portion	-	-	199,000	199,000	-
Net other postemployment benefit liability		15,499,896	-	15,499,896	
Total noncurrent liabilities		20,756,511	199,000	20,955,511	
Total liabilities	1 507 425	22 020 577	F 27 (F 0	25.005.071	122 644
rotal habilities	1,507,435	23,920,577	537,659	25,965,671	123,641
Deferred inflows of resources					
Deferred pension amounts		4,828,577		4,828,577	
•	-		-		-
Deferred other postemployment benefit amounts		7,530,358		7,530,358	
Total deferred inflows of resources	-	12,358,935	-	12,358,935	-
Net position					
Net investment in capital assets	21,336	8,697,751	-	8,719,087	-
Restricted for pension	-	23,004,082	-	23,004,082	-
Unrestricted (deficit)	13,749,198	(13,312,056)	1,911,818	2,348,960	2,268,525
Total net position	\$ 13,770,534	\$ 18,389,777	\$ 1,911,818	\$ 34,072,129	\$ 2,268,525

Statement of Revenues, Expenses and Changes in Fund Net Position

Proprietary Funds

For the Year Ended December 31, 2023

	В	usiness-type Activit	ies - Enterprise Fur	ıds	Governmental Activities
	Delinquent Tax Revolving	Medical Care Facility	Nonmajor Enterprise Funds	Total	Internal Service Funds
Operating revenues Interest on taxes Charges for services Quality assurance supplement Quality measure initiative assessment Other	\$ 1,096,778 1,034,306 - - 2,141	\$ - 23,398,363 2,675,209 435,175 4,633	\$ 6,654 685,609 - - 2,000	\$ 1,103,432 25,118,278 2,675,209 435,175 8,774	\$ - 10,972,944 - - -
Total operating revenues	2,133,225	26,513,380	694,263	29,340,868	10,972,944
Operating expenses Personnel services Cost of services Depreciation Administration	55 275,745 12,449 191,360	12,193,592 8,509,275 826,543 -	26,809 145,718 - 461,537	12,220,456 8,930,738 838,992 652,897	- 11,307,024 - 620,031
Total operating expenses	479,609	21,529,410	634,064	22,643,083	11,927,055
Operating income (loss)	1,653,616	4,983,970	60,199	6,697,785	(954,111)
Nonoperating revenues (expenses) Grant revenue Investment earnings Interest expense	- 359,912 (5,893)	868,470 62,338 (190,684)	- 34,068 -	868,470 456,318 (196,577)	- 19,431 -
Total nonoperating revenues (expenses)	354,019	740,124	34,068	1,128,211	19,431
Net income (loss) before transfers	2,007,635	5,724,094	94,267	7,825,996	(934,680)
Transfers in	271,185	118,107	232,623	621,915	1,161,032
Transfers out	(761,608)	(4,140)	(293,682)	(1,059,430)	
Change in net position	1,517,212	5,838,061	33,208	7,388,481	226,352
Net position, beginning of year	12,253,322	12,551,716	1,878,610	26,683,648	2,042,173
Net position, end of year	<u>\$ 13,770,534</u>	<u>\$ 18,389,777</u>	\$ 1,911,818	\$ 34,072,129	\$ 2,268,525

Statement of Cash Flows Proprietary Funds

For the Year Ended December 31, 2023

		Bu	sine	ss-type Activit	ies -	Enterprise Fun	ds			overnmental Activities
		elinquent Tax evolving		Medical Care Facility		Nonmajor Enterprise Funds		Total		Internal Service Funds
Cash flows from operating activities				,						
Cash received from customers, residents										
and users	\$	1,586,986	\$	21,522,341	\$	697,281	\$	23,806,608	\$	10,972,944
Other operating receipts		2,141		-		-		2,141		-
Cash received from quality assurance supplement program		-		1,885,658		-		1,885,658		-
Cash received from quality measure initiative assessment		-		435,175		-		435,175		-
Cash paid to employees		(55)		(16,791,739)		(26,795)		(16,818,589)		-
Cash paid to suppliers		(288,048)		(7,478,214)		(204,378)		(7,970,640)		(12,743,724)
Cash paid for provider tax		-		(987,297)		-		(987,297)		-
Other receipts from operations		-		4,633		-		4,633		-
Payments for interfund services used		(8,524)		-		(461,537)		(470,061)		
Net cash provided by (used in) operating activities		1,292,500		(1,409,443)		4,571		(112,372)		(1,770,780)
Cash flows from capital and related										
financing activities										
Purchase/construction of capital assets		-		(347,141)		-		(347,141)		-
Principal payments on bonds and notes payable		(2,000,000)		(680,000)		-		(2,680,000)		-
Interest payments on bonds and notes payable		(11,000)		(243,619)		-		(254,619)		-
Net cash used in capital and related										
financing activities		(2,011,000)		(1,270,760)		-		(3,281,760)		-
Cash flows from noncapital financing										
activities										
Grant revenue		-		868,470		-		868,470		-
Transfers from other funds		271,185		118,107		232,623		621,915		1,161,032
Transfers to other funds		(761,608)		(4,140)		(293,682)		(1,059,430)		-
Net cash provided by (used in) noncapital										
financing activities		(490,423)		982,437		(61,059)		430,955		1,161,032
Cash flows from investing activities										
Interest earnings on investments		372,498		62,338		34,068		468,904		19,431
Net change in cash and pooled investments		(836,425)		(1,635,428)		(22,420)		(2,494,273)		(590,317)
Cash and pooled investments, beginning of year		8,825,468		11,390,824		514,025		20,730,317		2,025,073
Cash and pooled investments, end of year	\$	7,989,043	\$	9,755,396	\$	491,605	\$	18,236,044	\$	1,434,756
Statement of Net Position Classification										
Cash and pooled investments	Ś	7,989,043	\$	9,755,396	\$	190,977	\$	17,935,416	\$	1,434,756
Restricted cash and investments	Ŧ		7		Ŧ	581,905	7	581,905	7	_,,,
Negative equity in cash and pooled investments		-		-		(281,277)		(281,277)		-
		7 000 000	,	0 75- 55-			,	40.007.7.7	,	
Total	\$	7,989,043	\$	9,755,396	\$	491,605	\$	18,236,044	\$	1,434,756

continued...

Statement of Cash Flows Proprietary Funds

For the Year Ended December 31, 2023

	Bu	sine	ss-type Activit	ies -	Enterprise Fur	ıds		vernmental Activities
	elinquent Tax Revolving		Medical Care Facility		Nonmajor Enterprise Funds		Total	Internal Service Funds
Reconciliation of operating income (loss) to net								
cash provided by (used in) operating activities								
Operating income (loss)	\$ 1,653,616	\$	4,983,970	\$	60,199	\$	6,697,785	\$ (954,111)
Adjustments to reconcile operating income (loss)								
to net cash provided by (used in) operating activities:								
Depreciation	12,449		826,543		-		838,992	-
Change in:								
Accounts receivable, net	(14,127)		(1,876,022)		-		(1,890,149)	-
Taxes receivable	(529,971)		-		-		(529,971)	-
Due from other funds	-		-		-		-	-
Inventories	-		(15,549)		-		(15,549)	-
Prepaid items	-		13,305		-		13,305	(860,854)
Land held for resale	-		-		3,268		3,268	-
Net pension asset	-		382,039		-		382,039	-
Deferred outflows of resources related to the net pension asset	-		1,032,764		-		1,032,764	-
Deferred outflows of resources related to the total other								
postemployment benefit liability	-		(1,775,090)		-		(1,775,090)	-
Accounts payable	(12,303)		44,917		(5,910)		26,704	7,000
Estimated claims payable	-		-		-		-	37,185
Accrued payroll	-		9,410		14		9,424	-
Residents' trust payable	-		1,091		-		1,091	-
Due to other funds	182,836		-		-		182,836	-
Unearned revenue	-		(789,551)		-		(789,551)	-
Accrued compensated absences	-		280,607		-		280,607	-
Estimated closure and postclosure monitoring costs	-		-		(53,000)		(53,000)	-
Total other postemployment benefit liability	-		2,139,955		-		2,139,955	-
Deferred inflows of resources related to the net pension asset	-		(4,171,338)		-		(4,171,338)	-
Deferred inflows of resources related to the total other								
postemployment benefit liability	 -		(2,496,494)		-		(2,496,494)	 -
Net cash provided by (used in) operating activities	\$ 1,292,500	\$	(1,409,443)	\$	4,571	\$	(112,372)	\$ (1,770,780)

concluded

Statement of Fiduciary Net Position

Fiduciary Funds December 31, 2023

	Pension and Other Employee Benefit Trust Funds	Custodial Funds
Assets	† 040.440	4 1.0CD CE1
Cash and pooled investments	\$ 849,419	\$ 1,962,651
Investments, at fair value:	100 005 000	
Domestic equities	106,895,963	-
Equity mutual funds	31,316,380	-
International equities	48,083,303	-
U.S. treasuries	7,855,158	-
U.S. agencies	13,067,992	-
Corporate domestic securities	39,892,348	-
Collateralized mortgage obligations	330,871	-
International securities	1,046,902	-
Real estate equities	1,090,720	-
Money market funds	6,146,606	-
Receivables:		04.004
Accounts	-	84,801
Interest	598,294	
Total assets	257,173,956	2,047,452
Liabilities		
Accrued expenses	278,625	192,502
Undistributed receipts	, -	705,747
Due to other governments	-	605,201
Escrow payable		17,556
Total liabilities	278,625	1,521,006
Net position		
Restricted for:		
Pension benefits	256,687,531	_
Other postemployment benefits	207,800	_
Individuals, organizations and other governments		526,446
Total net position	\$ 256,895,331	\$ 526,446

Statement of Changes in Fiduciary Net Position

Fiduciary Funds For the Year Ended December 31, 2023

	Pension and Other Employee Benefit Trust Funds	Custodial Funds
Additions		
Contributions:		
Employer	\$ 995,557	\$-
Employee	1,101,620	ې -
Total contributions	2,097,177	
Investment income:		
Interest and dividends	5,483,257	-
Net change in fair value of investments	32,913,117	-
Less investment expenses	(1,080,429)	-
Net investment income	37,315,945	-
Collection of taxes for other governments	-	56,523,591
Collection of fees for other governments	-	2,878,564
Collection from other entities	<u>-</u>	2,032,205
Total additions	39,413,122	61,434,360
Deductions		
Pension benefit payments, including refunds of employee contributions	17,487,096	-
Administrative expense	187,815	-
Payment of taxes to other governments	-	56,523,591
Payment of fees for other governments	-	2,878,564
Payment for other entities		1,947,526
Total deductions	17,674,911	61,349,681
Change in net position	21,738,211	84,679
Net position, beginning of year	235,157,120	441,767
Net position, end of year	\$ 256,895,331	\$ 526,446

Combining Statement of Net Position

Discretely Presented Component Units December 31, 2023

	Economic Development Corporation		Land Bank Authority		Drain Commission		Red	rownfield levelopment Authority
Assets								
Cash and pooled investments	\$	665,007	\$	216,403	\$	1,364,239	\$	507,087
Receivables		8,536		-		87,046		411,634
Land held for resale		-		850		-		-
Capital assets being depreciated, net		-		-		2,056,780		-
Total assets		673,543		217,253		3,508,065		918,721
Liabilities								
Accounts payable and accrued								
liabilities		-		-		2,650		20,125
Advance from primary government		-		-		210,000		117,500
Long-term debt:								
Due within one year		-		-		-		-
Due in more than one year		-		-		-		-
Total liabilities						212,650		137,625
Net position								
Investment in capital assets		-		-		2,056,780		-
Restricted for capital projects		-		-		1,238,635		-
Restricted for brownfield loans		-		-		-		781,096
Unrestricted		673,543		217,253				-
Total net position	\$	673,543	\$	217,253	\$	3,295,415	\$	781,096

Board of Public Works	Totals
\$ 60,658 2,843,682 - -	\$ 2,813,394 3,350,898 850 2,056,780
2,904,340	8,221,922
32,492 -	55,267 327,500
980,000 1,891,848	980,000 1,891,848
2,904,340	3,254,615
- - -	2,056,780 1,238,635 781,096 890,796
<u>\$</u> -	\$ 4,967,307

Combining Statement of Activities Discretely Presented Component Units

Discretely Presented Component Units For the Year Ended December 31, 2023

Functions/Programs	Expenses	Charges for Services		Operating Grants and Contributions	pital Grants and Intributions	Ne	t (Expenses) Revenue
Economic Development Corporation							
Governmental activities -							
Other	\$ 8,370	\$ -	!	\$ 40,872	\$ -	\$	32,502
Land Bank Authority							
Business-type activities -							
Community development	73,448	9,340		-	-		(64,108)
Drain Commission							
Governmental activities -							
Public works	233,178	-		-	223,416		(9,762)
Brownfield Redevelopment Authority							
Governmental activities -							
Public works	136,916	-		213,941	-		77,025
Board of Public Works							
Governmental activities -							
Interest on long-term debt	 111,499	 -		104,233	-		(7,266)
Total component units	\$ 563,411	\$ 9,340		\$ 359,046	\$ 223,416	\$	28,391

continued...

Combining Statement of Activities Discretely Presented Component Units

For the Year Ended December 31, 2023

	Economic Development Corporation	Land Bank Authority	Drain Commission	Brownfield Board Redevelopment of Authority Public Works		Totals
Change in net position Net revenue (expense)	\$ 32,502	\$ (64,108	\$ (9,762)	\$ 77,025	\$ (7,266)	\$ 28,391
General revenues Property taxes Investment earnings	- 11,380	434	- 64,894	1,279	- 7,266	434 84,819
Total general revenues	11,380	434	64,894	1,279	7,266	85,253
Change in net position	43,882	(63,674	55,132	78,304	-	113,644
Net position, beginning of year	629,661	280,927	3,240,283	702,792		4,853,663
Net position, end of year	\$ 673,543	\$ 217,253	\$ 3,295,415	\$ 781,096	\$-	\$ 4,967,307

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NOTES TO FINANCIAL STATEMENTS

Notes to Financial Statements

SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The financial statements of the County of Jackson, Michigan (the "County") have been prepared in conformity with generally accepted accounting principles (GAAP) as applied to government units. The Governmental Accounting Standards Board (GASB) is the accepted standard setting body for establishing governmental accounting and financial reporting principles. The more significant of the County's accounting policies are described below.

Reporting Entity

As required by generally accepted accounting principles, these financial statements present the County and its component units, entities for which the government is considered to be financially accountable. Blended component units, although legally separate entities are, in substance, part of the government's operations and data from these units are combined with data of the primary government. Discretely presented component units, on the other hand, are reported in a separate column in the combined financial statements to emphasize that they are legally separate from the government.

Blended Component Unit

Jackson County Building Authority (the "Building Authority") – The Building Authority is governed by a three-member board appointed by the Jackson County Board of Commissioners. Although legally separate from the County, the Building Authority is reported as if it were part of the primary government, because its sole purpose is to finance and construct the County's public buildings. The financial statements of the Building Authority fund is included with nonmajor funds.

Discretely Presented Component Units

Jackson County Economic Development Corporation (the "EDC") – The Economic Development Corporation, which was established pursuant to the provisions of Public Act 338 of 1974, as amended, is governed by a nine person Board of Directors appointed by the County Board of Commissioners. The EDC may not issue debt without the County's approval and administers a significant amount of federal economic development grant money which is received by the County. The EDC is financially accountable to the County, as defined by GASB Statement No. 61, and is disclosed as a component unit, accordingly.

Jackson County Land Bank Authority (the "Authority") – The Authority is a public corporation, organized pursuant to Michigan Land Bank Fast Track Public Act 258 and an Intergovernmental Agreement entered into between the Michigan Land Bank Fast Track Authority and the Jackson County Treasurer. The Authority is governed by an 11 member board including the Jackson County Treasurer, who is, by law, its Chairperson, and 10 other members, appointed by the County Board of Commissioners, including four Commissioners. The Authority, a separate legal entity, was created to acquire, hold, manage and develop tax-foreclosed properties, as well as other vacant and abandoned properties. The County Board of Commissioners can impose its will on the Authority and significantly influence the operations of the Authority. Additionally, the Authority has the potential to be either a financial benefit or burden to the County. The Authority is financially accountable to the County, as defined by GASB Statement No. 61, and is disclosed as a component unit, accordingly.

Notes to Financial Statements

Jackson County Drain Commission (the "Drain Commission") – Each of the drainage districts established pursuant to the Drain Code of 1956 are separate legal entities, with the power to contract, to sue and be sued, to hold, manage and dispose of real and personal property, etc. The County Drain Commissioner, an elected position, has sole responsibility to administer the drainage district established pursuant to Chapters 3 and 4 of the Drain Code. The Drainage Board or Drain Commissioner, on behalf of the drainage district, may issue debt and levy special assessments authorized by the Drain Code without the prior approval of the County Board of Commissioners. The full faith and credit of the County may be given for the debt of the drainage district. The nature of the Drain Commission's significance of their relationship to the County is such that exclusion as a component unit would cause the County's financial statements to be misleading. The Drain Commission is financially accountable to the County, as defined by GASB Statement No 61, and is disclosed as a component unit, accordingly.

Jackson County Brownfield Redevelopment Authority (the "Authority") – Pursuant to the provisions of Public Act 381 of 1996, the County created a brownfield redevelopment authority in order to revitalize environmentally distressed areas within a brownfield redevelopment area. The five-member Board is appointed by the County Board of Commissioners. The Authority's budget must be approved by the County Board of Commissioners.

Jackson County Board of Public Works (the "BPW") - Pursuant to Michigan Complied Law 123.732, the County entered into a program of water supply and sanitary sewer facility construction. The Board of Public Works is under the general control of the County Board of Commissioners and under the immediate control of a Board of Public Works, which includes the County Drain Commissioner. The BPW is governed by a seven-member board with six appointed members and the Drain Commissioner, an elected position. The Board of Public Works is considered a component unit of the County. The Board manages water supply and sanitary sewer system construction projects that are bonded by the County. Bonds issued are authorized by an ordinance or a resolution approved by the Board of Public Works and adopted by the County Board of Commissioners. The BPW is financially accountable to the County, as defined by GASB Statement No 61, and is disclosed as a component unit, accordingly.

Complete financial statements for the Economic Development Corporation may be obtained at the entity's administrative office. The Land Bank Authority, Drain Commission, Brownfield Redevelopment Authority, and Board of Public Works do not issue separate financial statements.

Fiduciary Component Units

The *Employees' Retirement System* (the System) is a single-employer defined benefit contributory retirement plan which provides pension, death and disability benefits covering certain full-time employees of Jackson County. The System is administered by the County through a qualified trust. Plan amendments are under the authority of County Ordinances. The County is financially accountable for the System, as it is obligated to make employer contributions; accordingly, it is included as a fiduciary component unit in the County's financial statements. Changes in required contributions are subject to collective bargaining agreements and approval by the Jackson County Board of Commissioners.

The *Medical Care Facility Retiree Health Benefits Plan* (the Plan) is a single-employer defined benefit healthcare plan which provides certain healthcare benefits to eligible employees. The Plan is administered by the Jackson County Medical Care Facility through a qualified trust. Plan amendments are under the authority of County Ordinances. The County is financially accountable for the Plan, as it is obligated to make employer contributions; accordingly, it is included as a fiduciary component unit in the County's financial statements. Changes in required contributions are subject to collective bargaining agreements and approval by the Jackson County Board of Commissioners.

Notes to Financial Statements

Funds with a Different Year End

The friend of the court and health department funds (special revenue funds of the County) and the Land Bank Authority discretely presented component unit, are reported on a September 30 year end in order to enhance the value of this document to certain readers and users.

Government-wide and Fund Financial Statements

The government-wide financial statements (i.e., the statement of net position and the statement of activities) report information on all of the nonfiduciary activities of the primary government and its component units. For the most part, the effect of interfund activity has been removed from these statements. *Governmental activities,* which normally are supported by taxes and intergovernmental revenues, are reported separately from *business-type activities,* which rely to a significant extent on fees and charges for support. Likewise, the primary government is reported separately from certain component units for which the primary government is financially accountable.

The statement of activities demonstrates the degree to which the direct expenses of a given function or segment are offset by program revenues. *Direct expenses* are those that are clearly identifiable with a specific function or segment. *Program revenues* include (1) charges to customers or applicants who purchase, use, or directly benefit from goods, services, or privileges provided by a given function or segment and (2) grants and contributions that are restricted to meeting the operational or capital requirements of a particular function or segment. Taxes and other items not properly included among program revenues are reported instead as *general revenues*.

Separate financial statements are provided for governmental funds, proprietary funds, and fiduciary funds, even though the latter are excluded from the government-wide financial statements. Major individual governmental funds and major individual enterprise funds are reported as separate columns in the fund financial statements.

Measurement Focus, Basis of Accounting, and Financial Statement Presentation

The government-wide financial statements are reported using the economic resources measurement focus and the accrual basis of accounting, as are the proprietary and fiduciary fund financial statements. Revenues are recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows. Property taxes are recognized as revenues in the year for which they are levied. Grants and similar items are recognized as revenue as soon as all eligibility requirements imposed by the provider have been met.

Governmental fund financial statements are reported using the *current financial resources measurement focus* and the *modified accrual basis of accounting*. Revenues are recognized as soon as they are both measurable and available. Revenues are considered to be *available* when they are collectible within the current period or soon enough thereafter to pay liabilities of the current period. For this purpose, the government considers revenues to be available if they are collected within 60 days of the end of the current fiscal period, or within one year for reimbursement-based grants. Expenditures generally are recorded when a liability is incurred, as under accrual accounting. However, debt service expenditures, as well as expenditures related to compensated absences and claims and judgments, are recorded only when payment is due.

Property taxes, state revenue, licenses, and interest associated with the current fiscal period are all considered to be susceptible to accrual and such have been recognized as revenues of the current fiscal period. Only the portion of special assessments receivable due within the current fiscal period is considered to be susceptible to accrual as revenue of the current period. All other revenue items are considered to be measurable and available only when cash is received by the government.

Notes to Financial Statements

The County reports the following major governmental funds:

The *general fund* is the government's primary operating fund. It accounts for all the financial resources of the general government, except those accounted for and reported in another fund.

The *road fund* accounts for the construction and maintenance of the County roads. Funding for these activities is received from the State of Michigan Department of Transportation and federal contributions.

The *series 2018C LifeWays debt service fund* accounts for financial resources restricted, committed or assigned to expenditure for principal and interest.

The County reports the following major proprietary funds:

The *delinquent tax revolving fund* accounts for the County's annual purchase of delinquent real property taxes from each of the local taxing units within the County and the ultimate collection from the property owners of the delinquent taxes with penalty and interest. The fund also accounts for the County's issuance of debt (to provide cash flow for the purchase of the taxes) and for the resulting debt service payments.

The *medical care facility fund* accounts for the long-term care of elderly residents of the County of Jackson in a medical care unit owned and operated by the County.

Additionally, the County reports the following fund types:

Special revenue funds are used to account for and report the proceeds of specific revenue sources that are restricted or committed to expenditure for specified purposes other than debt service or capital projects.

Debt service funds are used to account for and report financial resources that are restricted, committed, or assigned to expenditure for principal and interest.

Capital projects funds are used to account for and report financial resources that are restricted, committed, or assigned to expenditure for capital outlays, including the acquisition or construction of capital facilities and other capital assets.

Permanent funds account for resources that are legally restricted to the extent that only earnings, and not principal, may be used for purposes that support the government's programs.

Enterprise funds are used to account for operations that are financed and operated in a manner similar to private business or where the County has decided that the determination of revenues earned, costs incurred and/or net income is necessary for management accountability.

Internal service funds account for operations that provide services to other departments or agencies of the government, or to other governments, on a cost-reimbursement basis, such as the County's self-insurance programs.

The pension and other employee benefit trust funds account for the activities of the Employees' Retirement System and Medical Care Facility Retiree Health Plan for qualified employees.

Custodial funds account for assets held by the County in a custodial capacity for other governments and entities (such as taxes collected for other governments).

Notes to Financial Statements

As a general rule, the effect of interfund activity has been eliminated from the government-wide financial statements. Exceptions to this general rule are payments in lieu of taxes and various other functions of the government. Elimination of these charges would distort the direct costs and program revenues reported for the various functions concerned.

Proprietary funds distinguish *operating* revenues and expenses from *nonoperating* items. Operating revenues and expenses generally result from providing services and producing and delivering goods in connection with a proprietary fund's principal ongoing operations. The principal operating revenues of the enterprise funds and of the government's internal service funds are charges to customers for sales and services. Operating expenses for enterprise funds and internal service funds include the cost of sales and services, administrative expenses, and depreciation on capital assets. All revenues and expenses not meeting this definition are reported as nonoperating revenues and expenses.

Restricted net position consist of assets that are subject to restrictions beyond the government's control. The restrictions may be externally imposed or imposed by law. When both restricted and unrestricted resources are available for use, it is the government's policy to use restricted resources first, then unrestricted resources as they are needed.

Assets, Deferred Outflows of Resources, Liabilities, Deferred Inflows of Resources and Equity

Deposits and Investments

The County's cash and cash equivalents are considered to be cash on hand, demand deposits and short-term investments with original maturities of three months or less from the date of acquisition.

The County maintains pooled and individual fund demand deposit, certificates of deposit and short-term investment accounts for the primary government and discretely presented component units. Certain imprest demand deposit accounts are also maintained by the discretely presented component units.

Investments are stated at fair value, which is determined as follows: a) short-term investments are reported at cost, which approximates fair value; b) securities traded on a national or international exchange are valued at the last reported sales price at current exchange rates; and c) investments that do not have established market values are reported at estimated fair value.

State statutes authorize the County to deposit in the accounts of federally insured banks, credit unions and savings and loan associations and to invest in obligations of the U.S. Treasury, certain commercial paper, repurchase agreements, bankers' acceptances and mutual funds composed of otherwise legal investments.

The State's Pension Investment Act, as amended, authorizes the pension fiduciary component unit to invest in common stocks, real estate and other investment instruments, subject to certain limitations.

Receivables and Payables

Transactions between funds that are representative of lending/borrowing arrangements outstanding at the end of the fiscal year are referred to as either "due to/from other funds" (i.e., the current portion of interfund loans) or "advances to/from other funds" (i.e., the noncurrent portion of interfund loans). All other outstanding balances between funds are reported as "due to/from other funds." Any residual balances outstanding between the governmental activities and business-type activities are reported in the government-wide financial statements as "internal balances."

Advances between funds are offset by nonspendable fund balance in applicable governmental funds to indicate they are not available for appropriation and are not expendable available financial resources.

Notes to Financial Statements

All trade and property tax receivables are shown net of an allowance for uncollectibles, as applicable.

The medical care facility receivables are reported at the estimated net realizable amounts due from patients, third-party payors and others for services rendered, including estimated retroactive adjustments under reimbursement agreements with third-party payors. Retroactive adjustments are accrued on an estimated basis in the period the related services are rendered and adjusted in future periods as final settlements are determined.

Inventories and Prepaid Items

All inventories are valued at cost using the first-in/first-out (FIFO) method. Inventories of governmental funds are recorded as expenditures when consumed rather than when purchased.

Certain payments to vendors reflect costs applicable to future accounting periods and are recorded as prepaid items in both government-wide and fund financial statements using the consumption method.

Land Held for Resale

Land held for resale is reported in the tax foreclosure administration fund and the Land Bank Authority.

Capital Assets

Capital assets, which include property and equipment, are reported in the applicable governmental or business-type activities columns in the government-wide financial statements. Capital assets are defined by the County as assets with an initial, individual cost of more than \$5,000 and an estimated useful life in excess of two years. Such assets are recorded at historical cost or estimated historical cost if purchased or constructed. Donated capital assets are recorded at estimated acquisition cost as of the date of donation. The costs of normal maintenance and repairs that do not add to the value of the asset or materially extend assets lives are not capitalized. Major outlays for capital assets and improvements are capitalized as projects are constructed.

The costs of normal maintenance and repairs that do not add to the value of the asset or materially extend assets lives are not capitalized.

Major outlays for capital assets and improvements are capitalized as projects are constructed.

Capital assets of the primary government and component units are depreciated/amortized using the straight-line method over the useful life of the assets as follows:

	Years
Buildings and improvements	20-50
Equipment and furniture	3-15
Vehicles	3-15
Infrastructure	8-50

Notes to Financial Statements

Leases

Lessee. The County is a lessee for noncancellable leases of copiers and golf carts. The County recognizes a lease liability and an intangible right-to-use lease asset (lease asset) in the government-wide financial statements. The County recognizes lease liabilities with an initial, individual value of \$5,000 or more.

At the commencement of a lease, the County initially measures the lease liability at the present value of payments expected to be made during the lease term. Subsequently, the lease liability is reduced by the principal portion of lease payments made. The lease asset is initially measured as the initial amount of the lease liability, adjusted for lease payments made at or before the lease commencement date, plus certain initial direct costs. Subsequently, the lease asset is amortized on a straight-line basis over its useful life.

Key estimates and judgments related to leases include how the County determines (1) the discount rate it uses to discount the expected lease payments to present value, (2) lease term, and (3) lease payments. The County uses the interest rate charged by the lessor as the discount rate. When the interest rate charged by the lessor is not provided, the County generally uses its estimated incremental borrowing rate as the discount rate for leases. The lease term includes the noncancellable period of the lease. Lease payments included in the measurement of the lease liability are composed of fixed payments and purchase option price (if applicable) that the County is reasonably certain to exercise.

The County monitors changes in circumstances that would require a remeasurement of its lease and will remeasure the lease asset and liability if certain changes occur that are expected to significantly affect the amount of the lease liability.

Lessor. The County is a lessor for a noncancellable lease of building space, cell towers, land, a restaurant and underground fuel storage. The County recognizes a lease receivable and a deferred inflow of resources in the government-wide and governmental fund financial statements.

At the commencement of a lease, the County initially measures the lease receivable at the present value of payments expected to be received during the lease term. Subsequently, the lease receivable is reduced by the principal portion of lease payments received. The deferred inflow of resources is initially measured as the initial amount of the lease receivable, adjusted for prepaid lease payments received at lease inception. Subsequently, the deferred inflow of resources is recognized as revenue over the life of the lease term.

Key estimates and judgments include how the County determines (1) the discount rate it uses to discount the expected lease receipts to present value, (2) lease term, and (3) lease receipts. The County uses its estimated incremental borrowing rate as the discount rate for leases. The lease term includes the noncancellable period of the lease. Lease receipts included in the measurement of the lease receivable is composed of fixed payments from the lessee.

The County monitors changes in circumstances that would require a remeasurement of its lease and will remeasure the lease receivable if certain changes occur that are expected to significantly affect the amount of the lease receivable.

Notes to Financial Statements

Subscription-Based Information Technology Arrangements (SBITA)

The County has noncancellable subscription-based information technology arrangements. The County recognizes a subscription liability and an intangible right-to-use subscription asset in the government-wide and proprietary fund financial statements. The County recognizes subscription liabilities with an initial, individual value of \$5,000 or more.

At the commencement of a subscription, the County initially measures the subscription liability at the present value of payments expected to be made during the SBITA term. Subsequently, the subscription liability is reduced by the principal portion of subscription payments made. The subscription asset is initially measured as the initial amount of the subscription liability, adjusted for subscription payments made at or before the subscription commencement date, plus certain initial direct costs. Subsequently, the subscription asset is amortized on a straight-line basis over its useful life.

Key estimates and judgments related to subscriptions include how the County determines (1) the discount rate it uses to discount the expected SBITA payments to present value, (2) subscription term, and (3) subscription payments. The County uses the interest rate charged by the SBITA vendor as the discount rate. When the interest rate charged by the SBITA vendor as the discount rate. When the interest rate charged by the SBITA vendor as the discount rate. When the interest rate charged by the SBITA vendor is not provided, the County generally uses its estimated incremental borrowing rate as the discount rate for SBITAs. The subscription term includes the noncancellable period of the subscription. Subscription payments included in the measurement of the subscription liability are composed of fixed payments and purchase option price (if applicable) that the County is reasonably certain to exercise.

The County monitors changes in circumstances that would require a remeasurement of its subscription and will remeasure the subscription asset and subscription liability if certain changes occur that are expected to significantly affect the amount of the subscription liability.

Deferred Outflows of Resources

In addition to assets, the statement of financial position will sometimes report a separate section for deferred outflows of resources. This separate financial statement element, deferred outflows of resources, represents a consumption of net assets that applies to a future period(s) and so will not be recognized as an outflow of resources (expense/expenditure) until then. The County reports deferred charges on refunding in the government-wide and proprietary funds statement of net position. A deferred charge on refunding results from the difference in the carrying value of refunded debt and its reacquisition price. This amount is deferred and amortized on a straight-line basis over the shorter of the life of the refunded or refunding debt. The County also reports deferred outflows of resources related to its pension and other postemployment benefit plans.

Long-term Obligations

In the government-wide financial statements and proprietary fund types in the fund financial statements, long-term debt and other-long term obligations are reported as liabilities in the applicable governmental activities, business-type activities, or proprietary fund type statement of net position. Bond premiums and discounts are deferred and amortized over the life of the bonds using the straight-line method. Bonds payable are reported net of the applicable bond premium or discount.

Notes to Financial Statements

In the fund financial statements, governmental fund types recognize bond premiums and discounts during the current period. The face amount of debt issued is reported as other financing sources. Premiums received on debt issuances are reported as other financing sources while discounts on debt issuances are reported as other financing uses. Issuance costs, whether or not withheld from the actual debt proceeds received, are reported as debt service expenditures in the current period.

Compensated Absences

Eligible employees are permitted to accumulate paid time off in varying amounts based on length of service and certain other established criteria. Employees are paid for three-quarters of paid time off days earned and credited at the employee's current rate of pay upon separation of employment. Paid time off is accrued when incurred in proprietary funds and reported as a fund liability. Paid time off that has matured, for example, as a result of employee resignation or retirement, is reported as expenditure and a fund liability of the governmental fund that will pay it.

Deferred Inflows of Resources

In addition to liabilities, the statement of net position and governmental funds balance sheet will sometime report a separate section for deferred inflows of resources. This separate financial statement element, deferred inflows of resources, represents an acquisition of net assets that applies to a future period(s) and will not be recognized as an inflow of resources (revenue) until that time. The government has four types of items that qualify for reporting in this category. In the governmental fund financial statements, the County reports unavailable revenues, which arises only under a modified accrual basis of accounting. In the government-wide financial statements, deferred inflows of resources are reported related to the pension and other postemployment benefits plans. In addition, deferred inflows of resources are reported in the government-wide and governmental fund financial statements for property taxes levied during the year that were intended to finance future periods. Finally, the statement of net position and governmental funds balance sheet report deferred inflows related to leases. The amounts are deferred and amortized over the remaining life of the lease.

Fund Balances

Governmental funds report nonspendable fund balance for amounts that cannot be spent because they are either (a) not in spendable form or (b) legally or contractually required to be maintained intact. Restricted fund balance is reported when externally imposed constraints are placed on the use of resources by grantors, contributors, or laws or regulations of other governments. Committed fund balance is reported for amounts that can only be used for specific purposes pursuant to constraints imposed by formal action of the Board of Commissioners (the government's highest level of decision-making authority). A formal resolution of the Board of Commissioners is required to establish, modify, or rescind a fund balance commitment. The County reports assigned fund balance for amounts that are constrained by the government's intent to be used for specific purposes which are established by the Board of Commissioners as well. Unassigned fund balance is the residual classification for the general fund. The general fund is the only fund that reports a positive unassigned fund balance amount. In governmental funds, other than the general fund, it is not appropriate to report a positive unassigned fund balance amount. When expenditures incurred for specific purposes in the other governmental funds exceed the amounts that are restricted, committed, or assigned to those purposes, it may be necessary to report a negative unassigned fund balance in that fund.

Notes to Financial Statements

When the County incurs an expenditure for purposes for which various fund balance classifications can be used, it is the County's policy to use restricted fund balance first, then committed fund balance, assigned fund balance, and finally unassigned fund balance.

In 2007, the Board established the guideline that unassigned fund balance of the general fund as a percentage of the previous year's total general fund expenditures and transfers out must fall between 18.00%-24.00%, due to uncertain financial conditions with the State of Michigan. The unassigned fund balance fell within policy guidelines in 2023.

Pensions and Other Postemployment Benefits

For purposes of measuring the net pension asset/liability, net/total other postemployment benefit liability, deferred outflows of resources and deferred inflows of resources related to pensions and other postemployment benefits, and pension and other post employment benefit expense, information about the fiduciary net position of the Plan and additions to/deductions from the plan fiduciary net position have been determined on the same basis as they are reported by the plan. For this purpose, benefit payments (including refunds of employee contributions) are recognized when due and payable in accordance with the benefit terms. Investments are reported at fair value.

Use of Estimates

The preparation of financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect certain reported amounts and disclosures. Accordingly, actual results could differ from those estimates.

The County utilizes various investment instruments which are exposed to various risks, such as interest rate, credit and overall market volatility. Due to the level of risk associated with certain investment securities, it is reasonably possible that changes in the values of investment securities will occur in the near term and that such changes could materially affect the amounts reported in the financial statements.

. BUDGETARY INFORMATION

Annual budgets are adopted on a basis consistent with generally accepted accounting principles for the general and special revenue funds. All annual appropriations lapse at year end. The legal level of budgetary control is at the activity level for the general fund and the functional level for the special revenue funds. Management may make transfers of appropriations within activities in the general fund and within functions in the special revenue funds. Transfers of appropriations between funds require the approval of the Board. The Board made several supplemental budgetary appropriations throughout the year which were not considered material.

Notes to Financial Statements

3. EXCESS OF EXPENDITURES OVER APPROPRIATIONS

State statutes provide that a local unit shall not incur expenditures in excess of the amount appropriated. During the year ended December 31, 2023, the County incurred expenditures in excess of the amounts appropriated as follows:

	Ame	ended			
	Bu	Budget		Actual	Variance
General fund					
General government -					
Professional services	\$	374,250	\$	378,404	\$ 4,154
Debt service:					
Principal		4,434		21,893	17,459
Interest and fiscal charges		636		982	346
Nonmajor governmental funds					
Cascades preservation -					
Recreation and culture		150,000		157,715	7,715
Joint narcotics -					
Transfers out		61,800		65,734	3,934
Register of deeds automation -					
Debt service:					
Principal		-		3,888	3,888
Interest and fiscal charges		-		985	985
Golf courses -					
Debt service:					
Principal		-		62,290	62,290
Interest and fiscal charges		-		3,191	3,191
Health department -					
Debt service:					
Principal		-		8,171	8,171
Interest and fiscal charges		-		2,162	2,162
Falling waters trail -					
Recreation and culture		50,000		71,323	21,323
Parks millage -					
Transfers out	2,	252,856		2,287,856	35,000
Concealed pistol licenses -					
Judicial		2,590		3,291	701

Notes to Financial Statements

4. DEPOSITS AND INVESTMENTS

Following is a reconciliation of deposit and investment balances of December 31, 2023:

Statement of Net Position		Units		Totals
Cash and pooled investments	\$ 52,723,150	\$ 2,813,394	\$	55,536,544
Restricted cash and pooled investments	14,497,674	-		14,497,674
Statement of Fiduciary Net Position				
Cash and pooled investments	2,812,070	-		2,812,070
Investments	255,726,243	-		255,726,243
Total =	\$ 325,759,137	\$ 2,813,394	\$ 3	328,572,531
Deposits and investments				
Bank deposits:				
Checking/savings accounts			\$	4,771,549
Treasurer's deposit pool:				
Checking/savings accounts				17,764,025
Certificates of deposit - due within one year				1,250,000
Certificates of deposit - due in more than one year				2,000,000
Investments in securities and mutual funds:				
Treasurer's investment pool				46,334,521
Pension and OPEB investments			-	255,726,243
Cash on hand				35,754
Net effect of funds with different year ends				690,439
Total			\$ 3	328,572,531

Restricted cash of the primary government consists of \$581,905 restricted in the resource recovery fund for closure and postclosure landfill monitoring and \$13,915,769 restricted in the general fund for ARPA funds received.

Bank Deposits and Treasurer's Investment Pool

Custodial Credit Risk - Deposits. Deposits are exposed to custodial credit risk if they are not covered by depository insurance. At year-end, the carrying amount of the County's deposits was \$28,785,574. The combined bank balance of these deposits was \$28,124,372 of which \$21,522,990 was uninsured and uncollateralized.

In accordance with the County's investment policy and State law, all deposits are uncollateralized, held in the County's name, and evidenced by a safekeeping receipt. Also, due to the dollar amounts of cash deposits and the limits of FDIC insurance, the County believes it is impractical to insure all bank deposits. As a result, the County evaluates each financial institution and assesses the level of risk of each institution; only those institutions with an acceptable estimated risk level are used as depositories.

Notes to Financial Statements

Custodial Credit Risk - Investments. Following is a summary of the County's investments as of December 31, 2023:

U.S. government agencies Municipal bonds	\$ 21,388,280 6,805,072
Michigan CLASS government investment pool	18,141,169
Total	\$ 46,334,521

Investments are exposed to custodial credit risk if the securities are uninsured, unregistered or held by a counterparty or its agent but not in the government's name. In accordance with the County's investment policy, all investments are held in the name of the County and are evidenced by a safekeeping receipt confirmation, and thus not exposed to custodial credit risk.

Credit Risk. Credit risk is the risk that an issuer or other counterparty to an investment will not fulfill its obligations. The County's investment policy and State law require that commercial paper be rated in the top two ratings by at least two nationally recognized statistical rating organizations. Ratings are not required for money market funds.

As of December 31, 2023 U.S. government agencies, municipal bonds and the Michigan CLASS government investment fund were rated as follows:

Rating		
Moody's	S&P	County
Aaa	N/A	\$ 21,534,921
Aa1	N/A	388,169
Aa2	N/A	4,279,893
N/A	AA+	375 <i>,</i> 823
N/A	AA-	305,665
N/A	AA	1,308,881
N/A	AAAm	18,141,169
Total		\$ 46,334,521

Concentration of Credit Risk. Concentration of credit risk is the risk of loss attributed to the magnitude of a government's investment in a single issuer. The County's investment policy requires diversification by security type and institution, but does not place a fixed percentage limit for any one issuer.

At December 31, 2023, the County had greater than 5% of its total investment portfolio concentrated as follows:

Investment Type	lssuer	% of Portfolio
U.S. government agencies	Federal Farm Credit Bank	31.2%
U.S. government agencies	Federal Home Loan Bank	7.2%
Municipal bonds	Michigan Finance Authority	7.7%

Notes to Financial Statements

Interest Rate Risk. Interest rate risk is the risk that changes in market interest rates will adversely affect the fair value of investments. The County's investment policy does not limit investment maturities as a means of managing its exposure to fair value losses arising from increasing interest rates. As of December 31, 2023, maturities of the County's securities were as follows:

		Investment Maturities (fair value by years)			
	Fair value	< 1 year	1 - 5 years	6 - 10 years	More than 10 years
U.S. government agencies Municipal bonds	\$ 21,388,280 6,805,072	. , ,	\$ 18,044,387 6,525,666	\$ - -	\$ - -
Total	\$ 28,193,352	2 \$ 3,623,299	\$ 24,570,053	<u>\$</u> -	<u>\$</u> -

Fair Value. The County categorizes its fair value measurements within the fair value hierarchy established by generally accepted accounting principles. The hierarchy is based on the valuation inputs used to measure the fair value of the asset. Level 1 inputs are quoted prices in active markets for identical assets; Level 2 inputs are significant other observable inputs; Level 3 inputs are significant unobservable inputs. These levels are determined by the County's investment manager, and are determined at the fund level based on a review of the investment's class, structure, and what kind of securities are held in the funds. The investment manager will request the information from the fund manager, if necessary.

The County's recurring fair value measurements as of December 31, 2023 were related to its investments in U.S. government agency funds and municipal bonds. These investments are valued using significant other observable inputs of the underlying securities and bonds as they are traded only in secondary markets (Level 2 inputs).

The County holds shares in Michigan CLASS whereby the fair value of the investment is measured on a recurring basis using net asset value per share (or its equivalent) of the investment pool as a practical expedient.

At year end, the net asset value of the County's investment in Michigan CLASS was \$18,141,169. The investment pool had no unfunded commitments, specific redemption frequency or redemption notice period required. The Michigan CLASS investment pool invests in U.S. treasury obligations, federal agency obligations of the U.S. government, high-grade commercial paper (rated 'A-1' or better) collateralized bank deposits, repurchase agreements (collateralized at 102% by Treasuries and agencies), and approved money-market funds. The program seeks to provide safety, liquidity, convenience, and competitive rates of return, and is designed to meet the needs of Michigan public sector investors. It purchases securities that are legally permissible under state statutes and are available for investment by Michigan counties, cities, townships, school districts, authorities and other public agencies.

Notes to Financial Statements

Employee Retirement System Investments

The System's investments are primarily held in a bank administered trust fund. Following is a summary of the System's investments as of December 31, 2023:

	Total
Investments at fair value, as determined by	
quoted market price:	
Domestic equities	\$ 106,895,963
Equity mutual funds	31,316,380
International equities	48,083,303
U.S. treasuries	7,855,158
U.S. agencies	13,067,992
Corporate domestic securities	39,892,348
Collateralized mortgage obligations	330,871
International securities	1,046,902
Real estate equities	1,090,720
Money market funds	5,938,806
Total investments	\$ 255,518,443
	÷ 255,510,445

Credit Risk. Credit risk is the risk that an issuer or other counterparty to an investment will not fulfill its obligations. The System's investment policy emphasizes appropriate risk/return parameters and compliance with Public Act 314, and gives discretionary authority to its investment managers as opposed to establishing specific credit rating benchmarks. As of December 31, 2023, the System's investments in securities of U.S. treasuries, U.S. agencies, corporate domestic securities, collateralized mortgage obligations and international securities were rated by Moody's/Standard & Poor's (S&P) as follows:

Rating Agency	Rating	Employees Retirement System	
Moody's	Ааа	\$ 9,407,127	7
Moody's	Aal	165,557	7
Moody's	Aa2	300,707	7
Moody's	Aa3	224,777	7
Moody's	A1	1,846,727	7
Moody's	A2	1,365,148	3
Moody's	A3	2,805,696	õ
Moody's	Baa1	4,868,610)
Moody's	Baa2	3,158,219	Э
Moody's	Baa3	4,821,871	L
Moody's	Ba1	1,567,092	2
Moody's	Ba2	120,516	õ
Moody's	B1	90,845	5
S&P	BBB+	281,610	כ
S&P	BBB	402,988	3
S&P	BB+	46,810	כ
N/A	Not subject to credit risk	30,718,971	1
Total		\$ 62,193,271	1

Notes to Financial Statements

Foreign Currency Risk. Foreign currency risk is the risk that changes in the exchange rates will adversely affect the fair value of an investment or deposit. The plan mitigates foreign currency risk by holding a diversified number of holdings across different geographic locations and industry sectors.

The System's exposure to foreign currency risk stated in U.S. dollars as of December 31, 2023 was as follows:

Investment Type	Fair Value
International equities	\$ 48,083,303
International securities	1,046,902

Custodial Credit Risk. For investments, custodial credit risk is the risk that, in the event of the failure of the counterparty to a transaction, the System will not be able to recover the value of its investments or collateral securities that are in the possession of an outside party. The System's investment policy requires that securities be held in trust by a third-party institution in the System's name or its nominee custodian's name or in bearer form. Although uninsured and unregistered, the System's investments are not exposed to custodial credit risk since the securities are held by the counterparty's trust department or agent in the System's name. Short-term investments in money market funds and open-end mutual funds are not exposed to custodial credit risk because their existence is not evidenced by securities that exist in physical or book form.

Concentration of Credit Risk. Concentration of credit risk is the risk of loss attributed to the magnitude of the System's investment in a single issuer. At December 31, 2023, the System had greater than 5% of its total investment portfolio concentrated as follows:

Investment Type	Issuer	% of Portfolio
Equity mutual funds	State Street S&P Midcap Index	6.2%
Equity mutual funds	State Street S&P 500 Flagship	6.1%

Interest Rate Risk. Interest rate risk is the risk that changes in interest rates will adversely affect the fair value of an investment. The System's investment policy does not discuss the maximum maturity for any single fixed income security or the weighted average portfolio maturity. As of December 31, 2023, maturities of the System's debt securities were as follows:

		Investment Maturities (fair value by years))			
	Fair value		< 1 year		1 - 5 years	6	- 10 years		More than 10 years
U.S. treasuries U.S. agencies	\$ 7,855,158 13,067,992	\$	-	\$	1,409,392 470,115	\$	2,555,515 547,318	\$	3,890,251 12,050,559
Corporate domestic securities	39,892,348		3,425,668		27,960,263		5,151,375		3,355,042
Collateralized mortgage obligations International securities	330,871 1,046,902		-		- 601,064		- 141,597		330,871 304,241
Total	\$ 62,193,271	\$	3,425,668	\$	30,440,834	\$	8,395,805	\$	19,930,964

Notes to Financial Statements

Securities Lending. A contract approved by the System's Board of Directors permits the System to lend its securities to broker-dealers and other entities (borrowers) for collateral that will be returned for the same securities in the future. The System's custodial bank manages the securities lending program and receives securities or irrevocable bank letters of credit as collateral. The collateral securities cannot be pledged or sold by the System unless the borrower defaults. Collateral securities and letters of credit are initially pledged at 102 percent of the market value of the securities lent, and may not fall below 100 percent during the term of the loan. There are no restrictions on the amount of securities that can be loaned.

Securities on loan at year-end are classified according to the category for the collateral received on the securities lent. At year end, the System has no credit risk exposure to borrowers because the amounts the System owes the borrowers exceed the amounts the borrowers owe the System. The contract with the System's custodian requires it to indemnify the System if the borrowers fail to return the securities (and if the collateral is inadequate to replace the securities lent) or fail to pay the System for income distributions by the securities' issuers while the securities are on loan.

Fair Value Measurements. The System categorizes its fair value measurements within the fair value hierarchy established by generally accepted accounting principles. The hierarchy is based on the valuation inputs used to measure the fair value of the asset, as determined by the System's investment advisors. Level 1 inputs are quoted prices in active markets for identical assets; Level 2 inputs are significant other observable inputs; Level 3 inputs are significant unobservable inputs. These levels are determined by the System's investment manager. These are determined at the fund level based on a review of the investment's class, structure, and what kind of securities are held in the funds. The investment manager will request the information from the fund manager, if necessary.

	Level 1	Level 2	Level 3	Total
Investments at fair value				
Domestic equities	\$ 106,895,963	\$-	\$-	\$ 106,895,963
Equity mutual funds	31,316,380	-	-	31,316,380
International equities	48,083,303	-	-	48,083,303
U.S. treasuries	-	7,855,158	-	7,855,158
U.S. agencies	-	13,067,992	-	13,067,992
Corporate domestic securities	-	39,892,348	-	39,892,348
Collateralized mortgage obligations	-	330,871	-	330,871
International securities	-	1,046,902	-	1,046,902
Real estate equities	-	1,090,720	-	1,090,720
Money market funds	5,938,806			5,938,806
Total investments at fair value	\$ 192,234,452	\$ 63,283,991	<u>\$</u> -	\$ 255,518,443

The System had the following recurring fair value measurements as of December 31, 2023:

The investments classified as Level 2 inputs, as noted in the table above, are valued using significant other observable inputs of the underlying securities and bonds as they are traded only in secondary markets.

Notes to Financial Statements

Retiree Health Benefits Plan Investments

The Plan's investments are primarily held in a bank administered trust fund. Following is a summary of the Plan's investments as of December 31, 2023:

	Total
Investments at fair value, as determined by	
quoted market price -	
Money market funds	\$ 207,800

Credit Risk. Credit risk is the risk that an issuer or other counterparty to an investment will not fulfill its obligations. The Plan's investment policy emphasizes appropriate risk/return parameters and compliance with Public Act 314, and gives discretionary authority to its investment managers as opposed to establishing specific credit rating benchmarks.

Foreign Currency Risk. Foreign currency risk is the risk that changes in the exchange rates will adversely affect the fair value of an investment or deposit. The Plan is not authorized to invest in investments which have this type of risk.

Custodial Credit Risk. For investments, custodial credit risk is the risk that, in the event of the failure of the counterparty to a transaction, the Plan will not be able to recover the value of its investments or collateral securities that are in the possession of an outside party. The Plan's investments are not exposed to custodial credit risk because their existence is not evidenced by securities that exist in physical or book form.

Concentration of Credit Risk. Concentration of credit risk is the risk of loss attributed to the magnitude of the Plan's investment in a single issuer. At December 31, 2023, the Plan did not have greater than 5% of its total investment portfolio concentrated.

Interest Rate Risk. Interest rate risk is the risk that changes in interest rates will adversely affect the fair value of an investment. As of December 31, 2023, the Plan did not hold any investments subject to this risk.

Fair Value Measurements. The Plan categorizes its fair value measurements within the fair value hierarchy established by generally accepted accounting principles. The hierarchy is based on the valuation inputs used to measure the fair value of the asset, as determined by the Plan's investment advisors. Level 1 inputs are quoted prices in active markets for identical assets; Level 2 inputs are significant other observable inputs; Level 3 inputs are significant unobservable inputs. These levels are determined by the Plan's investment manager. These are determined at the fund level based on a review of the investment's class, structure, and what kind of securities are held in the funds. The investment manager will request the information from the fund manager, if necessary.

The MERS total market portfolio is valued using quoted prices in active markets for identical assets (Level 1 inputs).

Notes to Financial Statements

5. RECEIVABLES

Receivables are comprised of the following at December 31, 2023:

	 overnmental Activities	Business-type Activities		Component Units	
counts	\$ 5,636,839	\$	5,051,169	\$	44,073
Less: allowance for uncollectibles	-		(226,842)		-
erty taxes	10,853,008		6,275,376		-
	299,077		799,766		-
er governments	13,879,872		-		2,843,682
	3,992,823		-		-
	156,187		-		-
	-		-		376,097
	 -				87,046
	\$ 34,817,806	\$	11,899,469	\$	3,350,898

Of the amounts reported for receivables above, the following are not expected to be collected within one year:

	 vernmental Activities	Business-type Activities		C	omponent Units
Accounts	\$ 2,203,772	\$	- 1,200,000	\$	-
Property taxes Due from other governments	- 6,765,000		1,200,000		- 1,891,848
Leases Notes	3,796,165 110,257		-		-
Loans receivable Special assessments receivable	 -		-		376,097 81,846
	\$ 10,671,422	\$	1,200,000	\$	2,349,791

Notes to Financial Statements

6. CAPITAL ASSETS

Capital assets activity for the year ended December 31, 2023 was as follows:

Primary government

	Beginning Balance *	Additions	Deletions	Transfers	Ending Balance
Governmental activities					
Capital assets not being depreciated/ar	nortized:				
Land	\$ 4,577,716	\$ 6,381	\$-	\$-	\$ 4,584,097
Land improvements	16,116,380	-	-	-	16,116,380
Construction in progress	5,709,619	8,045,756	478,996	5,871,525	7,404,854
Avigation easements	585,385			-	585,385
	26,989,100	8,052,137	478,996	5,871,525	28,690,716
Capital assets being depreciated/					
amortized	70.004.704	700 640		0.050.400	
Buildings and improvements	73,024,794	789,613	-	3,259,182	77,073,589
Equipment and furniture	64,876,212	891,897	1,405,459	1,583,744	65,946,394
Vehicles	3,280,867	495,189	337,840	-	3,438,216
Infrastructure	274,581,845	24,192,362	-	1,028,599	299,802,806
Depletable assets	548,074	-	-	-	548,074
Lease equipment (Note 10)	335,612	-	-	-	335,612
Subscription assets (Note 11)	87,603 416,735,007	740,233 27,109,294	1,743,299	5,871,525	827,836 447,972,527
Less accumulated depreciation/ amortization for:					
Buildings improvements	45,663,989	2,034,728	-	-	47,698,717
Equipment and furniture	50,793,819	4,603,905	1,402,118	-	53,995,606
Vehicles	2,895,819	334,527	274,009	-	2,956,337
Infrastructure	83,361,699	11,784,259	-	-	95,145,958
Depletable assets	147,019	-	-	-	147,019
Lease equipment (Note 10)	79,921	81,723	-	-	161,644
Subscription assets (Note 11)		369,485		-	369,485
	182,942,266	19,208,627	1,676,127		200,474,766
Total capital assets being					
depreciated/amortized, net	233,792,741	7,900,667	67,172	5,871,525	247,497,761
Governmental activities					
capital assets, net	\$ 260,781,841	\$ 15,952,804	\$ 546,168	<u>\$</u> -	\$ 276,188,477

* The County implemented the provisions of GASB Statement No. 96, *Subscription-Based Information Technology Arrangements,* in the current year. In accordance with this Statement, subscription assets have been added to the beginning balances shown above and a corresponding subscription liability has been recorded for the same amount.

Notes to Financial Statements

Depreciation/amortization of governmental activities by function

Judicial	\$ 518,501
General government	1,655,560
Public safety	1,313,764
Public works	13,309,181
Health and welfare	257,386
Recreation and culture	1,094,756
Community development	1,059,479

\$ 19,208,627

	Beginning Balance		Additions		Disposals		Transfers		Ending Balance
Business-type activities									
Capital assets being depreciated:									
Buildings and improvements	\$ 25,298,715	\$	209,718	\$	-	\$	-	\$	25,508,433
Equipment and furniture	2,593,807		137,423		-		-		2,731,230
Vehicles	300,810		-		-		-		300,810
	 28,193,332		347,141		-		-		28,540,473
Less accumulated depreciation for:									
Buildings and improvements	10,823,651		707,859		-		-		11,531,510
Equipment and furniture	1,983,939		124,321		-		-		2,108,260
Vehicles	253,930		6,812		-		-		260,742
	13,061,520		838,992		-		-		13,900,512
Business-type activities									
capital assets, net	\$ 15,131,812	\$	(491,851)	\$	-	\$	-	\$	14,639,961

Depreciation of business-type activities by function

Delinquent tax revolving fund Medical Care Facility	\$ 12,449 826,543
	\$ 838,992

Capital asset activity for the Drain Commission component unit for the year ended December 31, 2023, was as follows:

	Beginning Balance	Additions	Disposals	Transfers	Ending Balance
Component Unit - Drain Commission Capital assets being depreciated - Infrastructure	\$ 12,337,056	\$ -	\$ -	\$ -	\$ 12,337,056
Less accumulated depreciation for -	. , ,				. , ,
Drain Commission	10,148,554	131,722			10,280,276
capital assets, net	\$ 2,188,502	\$ (131,722)	\$-	<u>\$</u> -	\$ 2,056,780

Notes to Financial Statements

7. ACCOUNTS PAYABLE AND ACCRUED LIABILITIES

Accounts payable and accrued liabilities are comprised of the following at December 31, 2023:

		Governmental Activities		Business-type Activities		Co	omponent Units
Accounts payable Accrued payroll Accrued liabilities Due to other governments Deposits payable Residents' trust payable		\$	3,420,074 1,523,496 196,414 83,636 19,050	\$	417,760 1,043,116 - - - 19,343	\$	22,775 32,492 - - -
Estimated claims payable Advances from other governments			967,598 1,712,375		- 86,079		-
Estimated closure and postclosure monitoring costs Accrued interest on long-term debt			- 1,078,342		252,000 37,770		-
	:	\$	9,000,985	\$	1,856,068	\$	55,267

8. INTERFUND RECEIVABLES, PAYABLES AND TRANSFERS

The composition of interfund balances as of December 31, 2023, was as follows:

	Due from other funds		0	Due to ther funds
General fund Road fund Nonmajor governmental funds Delinquent tax revolving fund	\$	1,468,107 79,115 8,158 -	8,546 8,158 70,569 1,468,107	
	\$	1,555,380	\$	1,555,380

The County has interfund balances between many of its funds. The sum of all balances presented in the tables above agrees with the sum of interfund balances presented in the statements of net position/balance sheet for governmental funds and proprietary funds. These interfund balances resulted primarily from the time lag between the dates that (1) interfund goods and services are provided or reimbursable expenditures occur, (2) transactions are recorded in the accounting system, and (3) payments between funds are made.

The general fund has made a long-term advance of \$500,000 to the Friend of the Court fund, a nonmajor governmental fund.

The general fund has made long-term advances to the Drain Commission and Brownfield Redevelopment Authority component units in the amounts of \$210,000 and \$117,500, respectively.

Notes to Financial Statements

				Transfers In			
	General Fund	Nonmajor Govern- mental Funds	Delinquent Tax Revolving Fund	Medical Care Facility Fund	Nonmajor Enterprise Funds	Internal Service Funds	Total
Transfers Out							
General	\$-	\$ 11,111,864	\$-	\$-	\$ 232,623	\$-	\$ 11,344,487
NMGF	2,416,613	4,725,110	-	118,107	-	1,252,148	8,511,978
DTR	761,608		-	-	-	-	761,608
MCF	4,140	-	-	-	-	-	4,140
NMEF	13,426	-	271,185	-	-	9,071	293,682
Timing	-	785,025	-	-	-	(100,187)	684,838
	\$ 3,195,787	\$ 16,621,999	\$ 271,185	\$ 118,107	\$ 232,623	\$ 1,161,032	\$ 21,600,733

For the year ended December 31, 2023, interfund transfers consisted of the following:

NMGF - nonmajor governmental funds

DTR - delinquent tax revolving enterprise fund

MCF - medical care facility enterprise fund

NMEF - nonmajor enterprise funds

Transfers are used to: (1) move revenues from the fund that is required to collect them to the fund that is required or allowed to expend them; (2) move receipts restricted to or allowed for debt service from the funds collecting the receipts to the debt service fund as debt service payments become due; and (3) use unrestricted revenues collected in the general fund to finance various programs accounted for in other funds in accordance with budgetary authorizations. Timing differences are a result of certain funds having a fiscal year-end that is different from the County's year-end.

Notes to Financial Statements

9. BONDS, NOTES AND OTHER LONG-TERM LIABILITIES

Primary government

General obligation bonds and notes. The government issues general obligation bonds to provide funds for the acquisition and construction of major capital facilities, as well as to finance contributions to the County's pension plan. General obligation bonds have been issued for governmental and business-type activities. The County issues general obligation notes to provide monies for the purchase of delinquent taxes receivable from local units of government.

General obligation bonds and notes are direct obligations and pledge the full faith and credit of the County. Bonds are typically issued as 10-20 year serial bonds with varying amounts of principal maturing each year. General obligation bonds and notes currently outstanding are as follows:

Governmental Activities

	Final	Annual		
Bonds	Maturity	Installments	Interest Rate	Amount
2014 LifeWays Refunding bonds	2026	\$325,000-	2.00%-3.125%	
		\$475,000		\$ 1,420,000
Capital Improvement bond, Series 2015A - Energy	2035	\$85,000-	2.00%-3.625%	. , ,
		\$160,000		1,615,000
Capital Improvement bond, Series 2015B - LifeWays	2035	\$55,000-	3.00%-3.50%	
		\$105,000		1,035,000
Capital Improvement bond, Series 2015C - Airport runway	2026	\$365,000-	2.00%-2.50%	
		\$545,000		1,575,000
2016 Brownfield Redevelopment Loan	2030	\$84,294-	1.50%	
		\$97,826		645,480
2016 Michigan Transportation Fund Bonds	2031	\$805,000-	2.00%-2.625%	
		\$1,105,000		8,160,000
2017 Capital Improvement Bonds	2031	\$1,825,000-	3.00%	
		\$2,570,000		18,480,000
2017B Capital Improvement Bonds	2032	\$420,000-	3.00%	
		\$600,000		4,830,000
2017 Limited Tax Pension Obligation Bonds	2042	\$1,750,000-	1.965%-4.076%	
		\$4,080,000		55,995,000
2018A Capital Improvement Bonds	2033	\$370,000-	3.00%-5.00%	
		\$600,000		5,135,000
2018B Capital Improvement Bonds	2038	\$135,000-	2.00%-4.00%	
		\$270,000		3,110,000
Capital Improvement bond, Series 2018C - LifeWays	2038	\$230,000-	3.00%-3.50%	
		\$440,000		5,100,000
2019 Michigan Transportation Fund Bonds	2034	\$915,000-	4.00%	
		\$2,310,000		15,015,000
Total general obligation bonds				\$ 122,115,480

Notes to Financial Statements

Annual debt service requirements to maturity for governmental activities general obligation bonds are as follows:

Year Ended December 31,	Principal	Interest	Total
2024	\$ 8,658,144	\$ 4,204,547	\$ 12,862,691
2025	8,894,466	3,945,470	12,839,936
2026	9,155,808	3,675,662	12,831,470
2027	8,362,171	3,401,521	11,763,692
2028	8,603,553	3,138,123	11,741,676
2029-2033	40,821,338	11,357,332	52,178,670
2034-2038	22,225,000	5,540,549	27,765,549
2039-2042	15,395,000	1,600,034	16,995,034
	\$ 122,115,480	\$ 36,863,238	\$ 158,978,718

Business-type Activities

Bonds and Notes	Final Maturity	Installments	Interest Rate	Amount
2015 Refunding bonds	2030	\$495,000- \$855,000	3.150% - 5.125%	\$ 5,590,000

Annual debt service requirements to maturity for business-type activities general obligation bonds are as follows:

Year Ended December 31,	Principal	Interest
2024	\$ 715,000	\$ 208,743
2025	755,000	171,993
2026	790,000	133,368
2027	825,000	101,243
2028	815,000	75,625
2029-2030	1,690,000	65,391
	\$ 5,590,000	\$ 756,363

Board of Public Works Component Unit

Bonds	Final Maturity	Annual Installments	Interest Rate	Amount	
2012 Jackson County Waste Water Facility					
2012 Jackson County Waste Water Facility					
Refunding Bonds - Lake Columbia	2024	\$375,000-	3.00% - 4.00%		
		\$550,000		\$	410,000
2005 Jackson County Waste Water Disposal					
Facility Southern Regional Interceptor	2025	\$225,000-	4.125% - 4.500%		
		\$425,000			825,000
2008 Jackson County Waste Water Disposal	2030	\$115,000-	2.50%		
		\$175,000			1,096,598
2008 Jackson County Waste Water Disposal					
Facility Rives Township Sewer	2043	\$15,000-	4.125%		
		\$40,000			540,250
				\$	2,871,848

Notes to Financial Statements

The Board of Public Works Component Unit bonds are being repaid by local units. If the local units default on the debt, it is the County's responsibility. The full faith, credit, and resources of the County have been pledged for the prompt payment of all Board of Public Works Component Unit bonds. In a prior year, the County sued Leoni, Columbia, Hanover, and Liberty Townships for breach of a bond contract for the Southern Regional Interceptor Sewer System, where the Townships failed to make timely bond payments to the County, in breach of its contractual obligations for which it pledges its full faith and credit. For the year ended December 31, 2023, the amount owed to the County related to this debt totaled \$2,272,933. In early 2022, a partial settlement was reached. This partial settlement requires repayment from Leoni, Hanover and Liberty Townships in the amount of \$1,672,933. Leoni paid its portion during fiscal year 2022 and the amounts due from Hanover and Liberty are recorded as notes receivable in the general fund and payment is expected to be received over the next four years. As the County's contribution to the settlement with these parties, the County waives and releases all claims against these parties for \$200,000. This represents a shortfall of the total amount owed in the amount of \$600,000. In the event that the County is unable to obtain a judgment against Columbia Township at trial, Leoni, Hanover and Liberty Townships will indemnify and pay the County 61.26%, 13.4% and 9.9%, respectively, of the remaining shortfall.

Annual debt service requirements to maturity for general obligation bonds are as follows:

Year Ended December 31,	Principal	Interest	Total
2024	\$ 980,000	\$ 110,101	\$ 1,090,101
2025	600,000	83,694	683,694
2026	180,000	55,912	235,912
2027	180,000	47,131	227,131
2028	190,000	38,121	228,121
2029-2033	481,598	85,765	567,363
2034-2038	133,250	39,389	172,639
2039-2043	127,000	13,262	140,262
	\$ 2,871,848	\$ 473,375	\$ 3,345,223

Installment purchase agreements. The government has entered into six installment purchase agreements for financing the purchase of certain vehicles and equipment. Installment purchase agreements currently outstanding are as follows:

Governmental Activities

	Final				
Agreement	Maturity	Annual Installments	Interest Rate	Ame	ount
Series 2017A	2027	\$136,699-\$166,151	2.269%	\$	642,812
Series 2017B	2027	\$156,033-\$189,651	2.269%		733,729
Loaders 2022	2027	\$22,230-\$131,382	0.22%		406,395
Axon 2021	2025	\$152,808	0.00%		305,617
Lenovo 2021	2025	\$24,508	0.00%		49,016
Banc of America	2043	\$342,631-\$1,971,049	0.00%	4,	697,918

Total installment purchase agreements

6,835,487

Notes to Financial Statements

Annual debt service requirements to maturity for installment purchase agreements are as follows:

Year Ended December 31,	Principal	Interest	Total
2024	\$ 231,737	\$ 785,895	\$ 1,017,632
2025	549,124	790,128	1,339,252
2026	5,959,280	782,653	6,741,933
2027	566,638	567,729	1,134,367
2028	241,420	552,539	793,959
2029-2033	2,236,269	2,578,479	4,814,748
2034-2038	4,488,853	2,005,237	6,494,090
2039-2043	7,826,999	937,144	8,764,143
	22,100,320	8,999,804	 31,100,124
Remaining available to draw	(15,264,833)	-	(15,264,833)
	\$ 6,835,487	\$ 8,999,804	\$ 15,835,291

Changes in bonds, notes and other long-term liabilities.

	Beginning Balance*	Additions	Deductions	Ending Balance	[Due Within One Year
Governmental Activities						
General obligation bonds	\$ 130,552,322	\$ -	\$ (8,436,842)	\$ 122,115,480	\$	8,658,144
Direct borrowings -						
Installment purchase agreements	2,761,717	4,697,918	(624,148)	6,835,487		231,737
Leases payable (Note 10)	258,398	-	(82,037)	176,361		84,635
Subscriptions payable (Note 11)	87,603	372,722	(143,606)	316,719		163,628
LifeWays settlement (Note 12)	451,369	-	(250,000)	201,369		201,369
Issuance discount	(6,778)	-	1,695	(5 <i>,</i> 083)		(1,695)
Issuance premium	3,161,745	-	(286,509)	2,875,236		286,509
Compensated absences	 2,400,230	 3,150,141	 (3,173,746)	2,376,625		712,987
	\$ 139,666,606	\$ 8,220,781	\$ (12,995,193)	\$ 134,892,194	\$	10,337,314
Business-type Activities						
Refunding bonds	\$ 6,270,000	\$ -	\$ (680,000)	\$ 5,590,000	\$	715,000
Direct borrowings -						
Delinquent tax notes	2,000,000	-	(2,000,000)	-		-
Issuance premium	513,927	-	(68,710)	445,217		63,602
Compensated absences	 542,684	 633,567	 (352,960)	823,291		823,291
	\$ 9,326,611	\$ 633,567	\$ (3,101,670)	\$ 6,858,508	\$	1,601,893
Board of Public Works						
Component Unit						
Bonds	\$ 4,279,848	\$ -	\$ (1,408,000)	\$ 2,871,848	\$	980,000

* The County implemented the provisions of GASB Statement No. 96, *Subscription-Based Information Technology Arrangements*, in the current year. In accordance with this Statement, subscription liabilities have been added to the beginning balances shown above and a corresponding subscription asset has been recorded for the same amount.

For the governmental activities, net pension liability, total other postemployment benefit liability, the LifeWays settlement and compensated absences are generally liquidated by the general fund.

Notes to Financial Statements

10. LEASES

Lessee - The County is involved in four agreements as a lessee that qualify as long-term lease agreements. Below is a summary of the nature of these agreements. The agreements qualify as an intangible, right-to-use assets and not financed purchases, as the County will not own the assets at the end of the contract terms and the noncancelable term of the agreements surpasses one year.

The right-to-use asset and the related activity are included in Note 6, Capital Assets. The lease liability and related activity are presented in Note 9, Bonds, Notes and Other Long-term Liabilities.

Remaining Term of Agreements
1-4 years
2 years

The net present value of future minimum payments as of December 31, 2023, were as follows:

Year Ending	Governmen	tal A	al Activities		
December 31,	Principal		Interest		
2024	\$ 84,635	\$	4,722		
2025	80,276		2,046		
2026	9,913		249		
2027	 1,537		14		
Totals	\$ 176,361	\$	7,031		

Lessor - The County is involved in twelve agreements as a lessor that qualify as long-term lease agreements. Below is a summary of these agreements. These agreements qualify as long-term lease agreements as the County will not surrender control of the assets at the end of the term and the noncancelable term of the agreements surpasses one year. Total lease revenue for the year ended December 31, 2023 was \$214,804.

	Remaining Term of Agreements
Asset Type	
Building space	1-12 years
Cell towers	4-20 years
Land	72-73 years
Restaurant	15 years
Underground fuel storage	13 years

Regulated lease agreements – In accordance with GASB No. 87, the Airport does not recognize a lease receivable and a deferred inflow of resources for regulated leases. Regulated leases are certain leases that are subject to external laws, regulations, or legal rulings, e.g. the U.S. Department of Transportation and the Federal Aviation Administration, regulate aviation leases between airports and aeronautical users. The leasing operations of the Airport consist of the leasing of land and hangars. All leases are non-commercial unless there is commercial operating agreement on file. The Airport has 67 land lease agreements. The purpose of the land lease agreements is to construct and/or occupy a hangar building primarily for corporate flight, storage of aircraft, and or other business activity. The Lease allows the Lessee to construct new buildings or structures on the premises as long as they are in accordance with all applicable building codes and pursuant to the building requirements established by the Airport Board.

Remaining Term of Agreements

Asset Type Land

1 - 20 years

Notes to Financial Statements

Minimum future rentals under such non-cancelable lease agreements as of December 31, 2023 are as follows:

Amount
\$ 103,898
106,212
92,321
87,455
65,049
311,644
277,048
183,021
\$ 1,226,648
\$

The Airport recognized \$107,456 of rental income for the year ended December 31, 2023.

11. SUBSCRIPTION-BASED INFORMATION TECHNOLOGY ARRANGEMENTS

The County is involved in six arrangements that qualify as long-term subscription-based information technology ("SBITA") arrangements. Below is a summary of the nature of these arrangements. These arrangements qualify as intangible, right-to-use subscription assets as the County has the control of the right to use another party's IT software and the noncancelable term of the arrangement surpasses one year.

	Remaining Term
	of Arrangements
Asset Type	
Subscription assets	1-2 years

The right-to-use asset and the related activity are included in Note 6, Capital Assets. The subscription liability and related activity are presented in Note 9, Bonds, Notes and Other Long-term Liabilities.

The net present value of future minimum payments as of December 31, 2023, were as follows:

Year Ending		Government	al Activities			
December 31,		Principal		Interest		
2024 2025	\$	163,628 153,091	\$	10,600 4,753		
	\$	316,719	\$	15,353		
	-					

12. CONTINGENT LIABILITIES - LIFEWAYS

LifeWays, the mental health authority for Jackson and Hillsdale Counties, approached the County in the fall of 2012 requesting an increase in the County's appropriation. In the past, the County contributed \$70,779 per year based upon an agreement that LifeWays would generate sufficient local match through other means. Those assumptions were not realized and LifeWays requested the full local match of \$560,000 per year to cover the deficit it realized in 2012. The County agreed to this increase in 2012.

Based on an agreement between the Boards of both Jackson and Hillsdale Counties and the LifeWays Board, which has been approved by the State of Michigan, the County will make up its share owed to LifeWays in the amount of \$2,451,369 through annual payments, for a period of ten years. The County began making payments in excess of the normal appropriation by \$250,000 annually beginning in 2015 until the balance is paid in full. During the year ended December 31, 2023, the County repaid \$250,000, resulting in a remaining balance of \$201,369.

Notes to Financial Statements

13. NET INVESTMENT IN CAPITAL ASSETS

As of December 31, 2023, the net investment in capital assets was comprised of the following:

	Governmental activities	Business-type activities	Component Units
Capital assets not being depreciated/amortized	\$ 28,690,716	Ś -	\$ -
		,	•
Capital assets being depreciated/amortized, net	247,497,761	14,639,961	2,056,780
	276,188,477	14,639,961	2,056,780
Related debt:			
Bonds payable	122,115,480	5,590,000	-
Leases payable	176,361	-	-
Subscription liabilities	316,719	-	-
Installment purchase agreements	6,835,487	-	-
Less: pension bonds	(55,995,000)	-	-
Issuance discount	(5,083)	-	-
Issuance premium	2,875,236	445,217	-
Deferred charges on refunding	-	(114,343)	-
Construction related payables	927,539	-	-
	77,246,739	5,920,874	
Net investment in capital assets	\$ 198,941,738	\$ 8,719,087	\$ 2,056,780

14. RISK MANAGEMENT / SELF-INSURANCE PROGRAMS

The government manages its risk exposures and provides certain employee benefits through a combination of self insurance programs, risk management pools, and commercial insurance and excess coverage policies. On risks which are commercially insured, settlements have not exceeded insurance coverage in any of the past three years. Following is a summary of the self insurance programs and risk management pool participation.

Liability. The County participates in the Michigan Municipal Risk Management Authority (MMRMA) for general and automobile liability, motor vehicle physical damage and property damage and crime coverages. The MMRMA provides risk management, underwriting, reinsurance and claim review and processing services for all member governments pursuant to its charter.

Under most circumstances, the County's maximum loss retention per occurrence was as follows:

Type of Risk	Maximum Retention Per Occurrence
General and automobile liability	\$100,000
Motor vehicle physical damage	\$15,000 per vehicle \$30,000 per occurrence
Property damage and crime	\$0

Notes to Financial Statements

The government makes annual contributions to MMRMA based on actuarial studies using historical data and insurance industry statistics. These contributions are paid from an internal service fund (i.e., the self-funded managed care insurance fund) using premiums paid into it by other funds of the government. Such contributions as received by MMRMA are allocated between its general and member retention funds. Economic resources in the MMRMA's general fund are expended for reinsurance coverage, claim payments and certain general and administrative costs, whereas resources in the member retention fund are used for loss payments and defense costs up to the members' self insured retention limits along with certain other member specific costs. Accordingly, the County records an asset for its portion of the unexpended member retention fund. At December 31, 2023, the balance of the County's member retention fund was \$1,586,330.

	2023	2022
General liability		
Estimated liability, January 1	\$ 1,123,898	\$ 319,590
Estimated claims incurred, including		
changes in estimates	138,579	907,608
Claim payments	 (399,618)	 (103,300)
Estimated liability, December 31	\$ 862,859	\$ 1,123,898

County of Jackson Self-Funded Managed Care Insurance. The County operates a self-funding dental and vision insurance program for their employees and retirees. An administrative agent has been hired to monitor claims and ensure that only those meeting the member's policies are paid. "Stop-Loss" insurance has been obtained, through payment of monthly premiums, to cover the cost of individual claims in excess of \$100,000. This is done to minimize the member's risk.

The participating members make monthly cash contributions to the managed care insurance internal service fund. The contribution amounts for 2020 were based upon the cost of obtaining traditional dental and vision insurance. These contributions are expensed by the members when made, and recognized as revenue by the insurance fund upon receipt.

In fiscal year 2020, the County discontinued its self-funding health insurance program significantly decreasing the insurance coverage from prior year. Additionally, there were no insurance settlements have exceeded coverage in the last three years.

Claims payable, including incurred but not reported amounts, which are estimated by management based on projected experience, are reported as liabilities in the internal service fund at December 31, 2023. The change in the claims liability for 2023 and 2022 is as follows:

	2023		2022
Unpaid claims, beginning of year Incurred claims (including change in IBNR provisions) Claims payments	\$ 13,723 379,199 (380,326)	\$	19,200 401,116 (406,593)
Unpaid claims, end of year	\$ 12,596	\$	13,723

Workers' Compensation. The government maintains a self insurance program for workers' compensation coverage which is accounted for in an internal service fund (i.e., the self-insured workers compensation fund). The program is administered by a third party administrator who conducts safety inspections and provides claims review and processing services. Premiums are paid into the internal service fund by all other funds based on payrolls and job classifications and are available to pay claims, claim reserves, excess coverage and administrative costs.

Notes to Financial Statements

Liabilities are reported when it is probable that a loss has occurred and the amount of the loss can be reasonably estimated. An excess coverage insurance policy covers individual claims in excess of \$400,000 subject to an annual aggregate limit of \$5 million. Liabilities include an amount for claims that have been incurred but not reported (IBNR). Claim liabilities are calculated considering the effects of inflation, recent claim settlement trends including frequency and amount of pay-outs and other economic and social factors. The change in the claims liability for 2023 and 2022 is as follows:

	2023	2022
Unpaid claims, beginning of year Incurred claims (including changes in IBNR provisions) Claims payments	9	,831 \$ 234,511 ,673 (113,100) ,361) (67,580)
paid claims, end of year	<u>\$ 9</u> 2	,143 \$ 53,831

15. PROPERTY TAXES

Property taxes receivable in governmental funds represent amounts due from taxpayers on the July 1 and December 1 tax levies in the general fund and other governmental funds, respectively. Any amounts outstanding on the July 1 levy after 60 days into the subsequent fiscal year are made whole by the County delinquent tax fund through an effective early tax settlement.

This allows the County's general fund to recognize the full amount of the July 1 tax levy in the current year, regardless of the timing of actual collections. Any unpaid balances as of 60 days into the subsequent fiscal year are transferred to the delinquent tax revolving fund where collection is pursued. A similar process takes place between the delinquent tax fund, the other County funds accounting for property tax levies, and other local taxing authorities within the County's geographical region in March or April.

The assessed and taxable value of real and personal property for the July 1, 2023 levy was \$5,640,988,314. The general operating tax rate for this levy was 5.0660 mills with an additional 0.2476 mills, 0.5966, 0.4947 mills, 0.4954 mills, and 0.2476 mills for the medical care facility, senior services, LifeWays, the parks, and the animal shelter, respectively.

By agreement with various taxing authorities, the County purchases at face value the real property taxes returned delinquent each March 1 and records a corresponding delinquent taxes receivable.

16. TAX ABATEMENTS

The County received reduced property tax revenues during 2023 as a result of industrial facilities tax exemptions (IFT's) and brownfield redevelopment agreements entered into by cities, villages, townships, and authorities within the County.

The IFT's were entered into based upon the Plant Rehabilitation and Industrial Development Districts Act, (known as the Industrial Facilities Exemption), PA 198 of 1974, as amended. IFT's provide a tax incentive to manufacturers to enable renovation and expansion of aging facilities, assist in the building of new facilities, and to promote the establishment of high tech facilities. Properties qualifying for IFT status are taxed at 50% of the millage rate applicable to other real and personal property in the County. The abatements amounted to \$77,358 in reduced County tax revenues for 2023.

Brownfield redevelopment agreements are intended to reimburse taxpayers that remediate environmental contamination on their properties. These agreements were entered into based upon the Brownfield Redevelopment Act, PA 381 of 1996, as amended. Under this act, a municipality may create a brownfield redevelopment authority to develop and implement brownfield projects. Tax increment financing may be used as a tool for property redevelopment. The abatements amounted to \$16,577 in reduced County tax revenues for 2023.

Notes to Financial Statements

17. PENSION PLAN

General Information about the Pension Plan

Plan Description. The County administers the Jackson County Employees' Retirement System, (the "Plan"), a single-employer defined benefit plan provided by authority section 12a of Act No. 156 of the Public Acts of 1851, which was adopted and established by the County in accordance with Michigan Compiled Laws Section 46.12a. The plan is included as a pension trust fund in the County's financial statements. Employer and employee contributions and benefit provisions are authorized and may be amended by County Board resolution and benefits may vary pursuant to collective bargaining agreements. Substantially all employees are covered by the Plan. Upon retirement, the plan pays a benefit percentage (depending on group), calculated using the percentage of final average compensation times years of credited service. The Plan issues a publicly available financial report that can be obtained at the County of Jackson, 120 West Michigan Avenue, Jackson, Michigan 49201.

Method Used to Value Investments. Plan investments are reported at fair value. Short-term investments are reported at cost, which approximates fair value. Securities traded on a national or international exchange are valued at the last reported sales price at current exchange rates. Investments for which market quotations are not readily available are valued at their fair values as determined by the custodian under the direction of applicable boards, with the assistance of a valuation service.

Investment Policy. The Plan's policy in regard to the allocation of invested assets is established and may be amended by the Board of Commissioners. The investment policy has been formulated based on consideration of a wide range of policies and describes the prudent investment process that the Board deems appropriate. The Plan's asset allocation policy is shown on the following pages.

Benefits Provided. Plan members may retire at age 55, 57 or 60 with 8, 10 or 25 years of credited service depending on which group the employee is in. Members are vested after completing 8 - 10 years of credited service. Retirement options that provide for survivor benefits are available to members. The Plan also provides death and disability benefits. If a member leaves employment or dies before vesting, accumulated member contributions plus interest are refunded to the member or designated beneficiary.

Contributions. The contribution requirements of plan members and the County are established and may be amended by the County Board of Commissioners. Plan members are required to contribute 2.50% to 12.00% to the Plan, depending on their bargaining unit and hire date, with the County contributing additional amounts, as necessary, to provide assets sufficient to pay for member benefits.

Bargaining Unit / Employee Group	Benefits Multiplier	Contribution Percentage
Non-Union, Elected	2.00%-2.50%	2.50%-7.859
AFSCME	2.00%-2.50%	2.50%-7.85
Prosecutors	2.00%-2.50%	2.50%-7.85
Michigan Nurses Association (MNA)	2.00%-2.50%	2.50%-7.85
Police Officers Labor Council (POLC)	2.00%-2.50%	2.50%-7.85
Probation Officers	2.00%-2.50%	2.50%-7.85
Attorney Referee / Magistrate	2.00%-2.50%	2.50%-7.85
Police Officers Association of Michigan (POAM)	2.50%	10.05%
Federal Order of Police (FOP)	2.25%	6.45%
Command Officers Association of Michigan (COAM):		
Road sergeants	2.50%	11.05%
Corrections supervisors	2.25%	7.50%
Jackson County Medical Care Facility (MCF)	2.00%	2.50%
Jackson County Road Workers Association (JDOT)	2.50%	12.00%

Employees Covered by Benefit Terms. At December 31, 2022, the date of the latest actuarial valuation:

Retirees and beneficiaries receiving benefits	817
Inactive, DROP and non-retired plan members	101
Active plan members	311
Total	1,229

Notes to Financial Statements

Net Pension Liability (Asset). The County's net pension liability (asset) was measured as of December 31, 2022, and the total pension liability used to calculate the net pension liability (asset) was determined by an actuarial valuation as of December 31, 2022.

Actuarial Assumptions. The total pension liability was determined by an actuarial valuation as of December 31, 2022, using the following actuarial assumptions, applied to all periods included in the measurement:

Wage inflation	3.25%
Price inflation	No specific price inflation used; 2.5% would be consistent with other
	economic assumptions.
Salary increases	3.25% - 7.25% including inflation
Investment rate of return	7.25% a year, compounded annually, net of investment and
	administrative expenses

The mortality tables used to evaluate death before and after retirement in this valuation of the System were:

- Pre-Retirement: The RP-2014 Employee Generational Mortality Tables, with blue-collar adjustments and extended via cubic spline. This
 table is adjusted backwards to 2006 with the MP-2014 scale, resulting in a base year of 2006 with future mortality improvements
 assumed each year using scale MP-2017.
- Healthy Post-Retirement: The RP-2014 Healthy Annuitant Generational Mortality Tables, with blue-collar adjustments and extended via cubic spline. This table is adjusted backwards to 2006 with the MP-2014 scale, resulting in a base year of 2006 with future mortality improvements assumed each year using scale MP-2017.
- Disability Retirement: The RP-2014 Disabled Mortality Table, extended via cubic spline. This table is adjusted backwards to 2006 with the MP-2014 scale, resulting in a base year of 2006 with future mortality improvements assumed each year using scale MP-2017.

Long-term Expected Rate of Return. The long-term expected rate of return on pension plan investments was determined using a buildingblock method in which best-estimates of expected future real rates of return (expected returns, net of pension plan investment expense and inflation) are developed for each asset class. These real ranges are combined to produce the long-term expected rate of return by weighting the expected future real rates of return by the target asset allocation percentage and by adding expected inflation. For each asset class that is included in the pension plan's target asset allocation as of December 31, 2022, these best estimates are summarized in the following table:

Asset Class	Target Allocation	Long-term Expected Real Rate of Return	Expected Money- Weighted Tare of Return
Large can growth equity	15.00%	5.81%	0.87%
Large cap growth equity			
Large cap value equity	15.00%	5.81%	0.87%
International equity	17.00%	4.76%	0.81%
S & P 400 mid cap	10.00%	6.10%	0.61%
S & P 500	8.00%	5.81%	0.46%
Core fixed	9.00%	1.52%	0.14%
Intermediate government/credit bonds	9.00%	1.52%	0.14%
Convertible bonds	17.00%	3.90%	0.66%
Cash and cash equivalents	0.00%	0.76%	0.00%
	100.00%		4.56%
Inflation			1.80%
Diversified portfolio additional returns			0.89%
Investment rate of return			7.25%

Not only is the time horizon longer for an actuarial valuation relative to the time horizon over which the above projected returns were generated, but also there is an additional correlation resulting from a diversified portfolio that will provide additional returns, as reflected above.

Notes to Financial Statements

Discount Rate. The discount rate used to measure the total pension liability was 7.25%. The projection of cash flows used to determine the discount rate assumed that System member contributions will be made at the current contribution rate and that County contributions will be made at rates equal to the difference between actuarially determined contribution rates and the member rate. Based on those assumptions, the pension plan's fiduciary net position was projected to be available to make all projected future benefit payments of current active and inactive employees. Therefore, the long-term expected rate of return on pension System investments was applied to all periods of projected benefit payments to determine the total pension liability.

Changes in the Net Pension Liability (Asset). The components of the change in the net pension liability (asset) are summarized as follows:

	Total Pension Liability (a)	n Plan Fiduciary Net Pens Net Position Liability (A (b) (a) - (k	
Balances at December 31, 2021	\$ 235,381,581	\$ 303,436,015	\$ (68,054,434)
Changes for the year:			
Service cost	1,849,943	-	1,849,943
Interest	16,502,013	-	16,502,013
Differences between expected and			
actual experience	1,210,419	-	1,210,419
Employer contributions	-	1,087,618	(1,087,618)
Employee contributions	-	1,105,414	(1,105,414)
Net investment income	-	(53,049,393)	53,049,393
Benefit payments, including refunds of			
employee contributions	(17,385,161)	(17,385,161)	-
Administrative expense	-	(193,005)	193,005
Net changes	2,177,214	(68,434,527)	70,611,741
Balances at December 31, 2022	\$ 237,558,795	\$ 235,001,488	\$ 2,557,307

Sensitivity of the Net Pension Liability (Asset) to Changes in the Discount Rate. The following presents the net pension liability (asset) of the County, calculated using the discount rate of 7.25%, as well as what the County's net pension liability (asset) would be if it were calculated using a discount rate that is 1% lower (6.25%) or 1% higher (8.25%) than the current rate:

	19	% Decrease (6.25%)	D	Current iscount Rate (7.25%)	1	1% Increase (8.25%)
Plan net pension liability - County Plan net pension asset - Medical Care Facility	\$	47,143,303 (19,366,953)	\$	25,561,389 (23,004,082)	\$	7,280,875 (26,008,453)
Net pension liability (asset)	\$	27,776,350	\$	2,557,307	\$	(18,727,578)

Notes to Financial Statements

Pension Expense, Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions. For the year ended December 31, 2023, the County recognized pension expense of \$2,675,116. At December 31, 2023, the County reported deferred outflows of resources and deferred inflows of resources related to pensions from the following sources:

	Out	eferred flows of sources	In	eferred flows of esources	(et Deferred Outflows Inflows) of Resources
Difference between expected and actual experience Net difference between projected and actual earnings	\$	815,637	\$	334,538	\$	481,099
on pension plan investments	3	6,096,828		4,828,577		31,268,251
	3	6,912,465		5,163,115		31,749,350
Employer contributions to the plan subsequent						
to the measurement date		641,538		-		641,538
Total	\$ 3	7,554,003	\$	5,163,115	\$	32,390,888

\$641,538 reported as deferred outflows of resources related to pensions resulting from employer contributions subsequent to the measurement date will be recognized as a reduction of the net pension asset in the year ending December 31, 2024. Other amounts reported as pension-related deferred outflows of resources and deferred inflows of resources will be recognized in pension expense as follows:

Year Ended December 31,	Amount					
2024	\$	(370,694)				
2025		6,255,749				
2026		10,966,134				
2027		14,898,161				
Total	¢	31,749,350				
Total	<u> </u>	51,745,550				

Payable to the pension plan. At December 31, 2023, the County did not have any outstanding contributions payable to the pension plan for the year then ended.

Defined Contribution Plan

Effective January 1, 2008, the County established a defined contribution plan, currently administered by MissionSquare, for substantially all new full time employees with fully vested service after 5 years of service. In a defined contribution plan, benefits depend solely on amounts contributed to the plan, plus investment gains or losses. Except for the Sheriff Road POAM/COAM groups, employer contributions are a minimum of 1% of eligible compensation and a potential matching of up to 5% of the employee's contribution. The employees are required to contribute a minimum of 1% of eligible compensation, up to the annual contribution limit set by the IRS. The Sheriff Road POAM/COAM groups has a 6% mandatory employee contribution with a 6% employer match. Plan provisions and contribution requirements are established and may be amended by the Board of County Commissioners. For the year ended December 31, 2023, the County and employees contributed \$1,095,281 and \$1,654,658, respectively, to this plan.

Notes to Financial Statements

18. OTHER POSTEMPLOYMENT BENEFITS

County

Plan Description. The County of Jackson provides health insurance benefits for its retired employees, through a single-employer defined benefit plan, as established by County Board Resolution. The County's plan is closed to new hires. The medical care facility retirees are covered under a separate plan. Health insurance benefits are accounted for in the self-funded managed care insurance internal service fund and then transfers are made to this fund from all other funds of the County based on an allocation of employees that retired from those departments. The plan does not issue a separate stand alone report.

Benefits Provided. The Plan provides medical and prescription drug benefits to both the retiree and their spouse. The retiree must meet the required years of service of 15 years to be eligible to receive benefits. Additionally, all retirees receive life insurance benefits. Life insurance in the amount of \$12,500 is provided if retired before January 1, 2002 and \$15,000 if retired after January 1, 2002.

Contributions. The contribution requirements of retirees and the County are established and may be amended by the County Board of Commissioners. For 2023, retiree contributions were not required and County contributions were intended to be at a level that meets the current cost of benefits. If the retiree's spouse is receiving medical and prescription drug benefits, the retiree must contribute 20% of the spouse's cost of benefits.

Employees Covered by Benefit Terms. At December 31, 2022, the date of the latest actuarial valuation:

Retirees and beneficiaries	670
Inactive, nonretired members	25
Active plan members	141
Total membership	836

Total OPEB Liability. The County's total OPEB liability was measured as of December 31, 2023, and was determined by an annual actuarial valuation as of December 31, 2022.

Actuarial Assumptions. The total OPEB liability in the December 31, 2022 actuarial valuation was determined using the following actuarial assumptions, applied to all periods included in the measurement:

Inflation	2.5%
Salary increases	3.30% to 7.20% including inflation
Investment rate of return	3.77%, net of OPEB plan investment expense
Healthcare cost trend rates	Non-Medicare Healthcare Inflation: Initial trend of 7.50% decreasing 0.25% per year to an ultimate trend rate of 3.50% in year 12.
	Medicare Healthcare Inflation: Initial trend of 6.25% decreasing 0.25% per year to an
	ultimate trend rate of 3.50% in year 12.

The mortality tables used to evaluate death before and after retirement in this valuation of the System were:

- Healthy Pre-Retirement: The Pub-2010, Amount-Weighted, General Employee Mortality Tables, with future mortality improvements
 projected using the fully generational MP-2021 projection scale with a base year of 2010.
- Healthy Post-Retirement: The Pub-2010, Amount-Weighted, General Healthy Retiree Mortality Tables, with future mortality improvements projected using the fully generational MP-2021 projection scale with a base year of 2010.
- Disability Retirement: The Pub-2010, Amount-Weighted, General Disabled Mortality Tables, with future mortality improvements projected using the fully generational MP-2021 projection scale with a base year of 2010.

Discount Rate. The discount rate used to measure the total OPEB liability was 3.77%. The projection of cash flows used to determine the discount rate assumed that plan member contributions will be made at the current contribution rate and that County contributions will be made at rates equal to the difference between actuarially determined contribution rates and the member rate. As the plan is not funded, the discount rate is equal to the municipal bond rate, which is based on an index of 20-year general obligations bonds with an average AA credit rating as of the measurement date. Therefore, the long-term expected rate of return on OPEB plan investments was applied to all periods of projected benefit payments to determine the total OPEB liability.

Total OPEB Liability of the County. The County is not prefunding the plan and the total OPEB liability at December 31, 2023 was \$105,212,710.

Notes to Financial Statements

Changes in the Total OPEB Liability. The components of the change in the total OPEB liability are summarized as follows:

	Total OPEB Liability
Balance at December 31, 2022	\$ 96,639,915
Changes for the year:	
Service cost	837,644
Interest	3,831,986
Difference between expected and actual experience	54,110
Changes in assumptions	8,732,636
Benefit payments	 (4,883,581)
Net changes	8,572,795
Balance at December 31, 2023	\$ 105,212,710

Changes in assumptions include a decrease in the single discount rate from 4.05% to 3.77%.

Sensitivity of the Total OPEB Liability to Changes in the Discount Rate. The following presents the total OPEB liability of the County, calculated using the discount rate of 3.77%, as well as what the County's total OPEB liability would be if it were calculated using a discount rate that is 1% lower (2.77%) or 1% higher (4.77%) than the current rate:

1% Decrease (2.77%)	Current Discount Rate (3.77%)	1% Increase (4.77%)
\$ 120,237,085	\$ 105,212,710	\$ 93,029,217

Sensitivity of the Total OPEB Liability to Changes in the Healthcare Cost Trend Rate Assumption. The following presents the total OPEB liability of the County, as well as what the County's total OPEB liability would be if it were calculated using healthcare cost trend rates that are 1% lower (6.50% decreasing to 3.50%) or 1% higher (8.50% decreasing to 4.50%) than the current healthcare cost trend rates:

Healt	Ithcare Cost	
1% Decrease Tre	end Rates 1% Increase	
(6.50%	(7.50% (8.50%	
decreasing to decr	creasing to decreasing to	
2.50%)	3.50%) 4.50%)	
\$ 82,845,780 \$ 10	.05,212,710 \$ 120,395,43	4

OPEB Expense and Deferred Outflows of Resources Related to OPEB. For the year ended December 31, 2023, the County recognized negative OPEB expense of \$25,297,637. At December 31, 2023, the County reported deferred outflows of resources related to OPEB from the following sources:

	о	Deferred utflows of Resources
Difference between expected and actual experience Changes in assumptions	\$	14,420 2,327,123
Total	\$	2,341,543

Notes to Financial Statements

Amounts reported as OPEB-related deferred outflows of resources will be recognized in OPEB expense as follows:

Year Ended December 31,	Amount				
2024	\$	2,341,543			

Payable to the OPEB plan. At December 31, 2023, the County did not have any outstanding contributions payable to the OPEB plan for the year then ended.

Medical Care Facility

Plan Description. The Facility provides certain retiree healthcare benefits as other postemployment benefits (OPEB) through the Jackson County Medical Care Facility Retiree Health Benefits Plan (the "OPEB Plan"), a single employer defined benefit healthcare plan, to eligible employees (based on hire date and years of service as described in the OPEB Plan) upon retirement in accordance with their applicable union contract for union employees and past practice for nonunion employees. The OPEB Plan is held with the Michigan Employee's Retirement System (MERS) and is maintained as a trust fund in the Facility's financial statements. The Facility issues a publicly available financial report for the Plan that includes financial statements and required supplementary information, as applicable. This financial report may be obtained by writing to the Jackson County Medical Care Facility, 524 Lansing Avenue, Jackson, MI 49201.

Benefits Provided. The OPEB Plan provides medical, prescription, drug, and vision benefits to both the retiree and their spouse. The retiree must be at least 60 years of age to receive retiree benefits. The required years of service ranges from 8 to 20 years, based on their bargaining unit and hire date. Additionally, all retirees who are age 60 with 8 years of service receive life insurance (\$3,000 for union employees and \$5,000 for non-union employees).

Contributions. The contribution requirements of retirees and the Facility are established and may be amended by the County Board of Commissioners. For 2022, retiree contributions were not required and Facility contributions were intended to be at a level that meets the current cost of benefits.

Employees Covered by Benefit Terms. At December 31, 2022, the date of the latest actuarial valuation:

Retirees and beneficiaries	113
Inactive, nonretired members	31
Active plan members	129
Total membership	273
	275

Net OPEB Liability. The Facility's net OPEB liability was measured as of December 31, 2023, and the total OPEB liability used to calculate the net OPEB liability was determined by an actuarial valuation as of December 31, 2022, rolled forward to December 31, 2023.

Actuarial Assumptions. The total OPEB liability in the December 31, 2022 actuarial valuation was determined using the following actuarial assumptions, applied to all periods included in the measurement:

Wage inflation	3.25%
Salary increases	3.25% to 3.75% including inflation
Investment rate of return	3.77%, net of OPEB plan investment expense
Healthcare cost trend rates	Non-Medicare Healthcare Inflation: Initial trend of 7.50% decreasing 0.25% per year to an
	ultimate trend rate of 3.50% in year 12.
	Medicare Healthcare Inflation: Initial trend of 6.25% decreasing 0.25% per year to an
	ultimate trend rate of 3.50% in year 12.

Notes to Financial Statements

The mortality tables used to evaluate death before and after retirement in this valuation of the System were:

- Pre-Retirement: The RP-2014 Employee Generational Mortality Tables, with blue-collar adjustments and extended via cubic spline. This
 table is adjusted backwards to 2006 with the MP-2014 scale, resulting in a base year of 2006 with future mortality improvements
 assumed each year using scale MP-2017.
- Healthy Post-Retirement: The RP-2014 Healthy Annuitant Generational Mortality Tables, with blue-collar adjustments and extended via cubic spline. This table is adjusted backwards to 2006 with the MP-2014 scale, resulting in a base year of 2006 with future mortality improvements assumed each year using scale MP-2017.
- Disability Retirement: The RP-2014 Disabled Mortality Table, extended via cubic spline. This table is adjusted backwards to 2006 with the MP-2014 scale, resulting in a base year of 2006 with future mortality improvements assumed each year using scale MP-2017.

Discount Rate. The discount rate used to measure the net OPEB liability was 3.77%. The projection of cash flows used to determine the discount rate assumed that plan member contributions will be made at the current contribution rate and that Facility contributions will be made at rates equal to the difference between actuarially determined contribution rates and the member rate. Based on those assumptions, the OPEB Plan's fiduciary net position, at December 31, 2023, are not sufficient to cover projected benefit payments in the first year. Therefore, the single discount rate is equal to the tax-exempt municipal bond rate based on an index of 20-year general obligation bonds with an average AA credit rating as of the measurement date. For the purposes of determining the Total OPEB Liability as of December 31, 2023, the measurement date, the municipal bond rate is 3.77% (based on the daily rate closes to but not later than the measurement date of the Fidelity "20-year Municipal GO AA Index"). The long-term expected rate of return on OPEB plan investments was applied to all periods of projected benefit payments to determine the total OPEB liability.

Changes in the Net OPEB Liability. The components of the change in the net OPEB liability are summarized as follows:

	Total OPEB Liability (a)		Plan Fiduciary Net Position (b)			Net OPEB Liability (a) - (b)
Balance at December 31, 2021	\$	13,515,573	\$	155,632	\$	13,359,941
Changes for the year:						
Service cost		236,805		-		236,805
Interest		545,704		-		545,704
Difference between expected and actual experience		28,855 -			28,855	
Changes in assumptions		1,700,381		-		1,700,381
Employer contributions		-		354,019		(354,019)
Net investment loss		-		17,979		(17,979)
Benefit payments		(319,622)	2) (319,622)		2)	
Administrative expense	-		- (208		8) 20	
Net changes		2,192,123		52,168		2,139,955
Balance at December 31, 2022	\$	15,707,696	\$	207,800	\$	15,499,896

Changes in assumptions include an increase in the single discount rate to 3.77% from 4.05% and a decrease in healthcare cost trends.

The plan fiduciary net position as a percentage of the total OPEB liability is 1.32%.

Sensitivity of the Net OPEB Liability to Changes in the Discount Rate. The following presents the net OPEB liability of the Facility, calculated using the discount rate of 3.77%, as well as what the Facility's net OPEB liability would be if it were calculated using a discount rate that is 1% lower (2.77%) or 1% higher (4.77%) than the current rate:

				Current			
	19	% Decrease	D	iscount Rate	1	% Increase	
		(2.77%)		(3.77%)		(4.77%)	
							1
\$ 18.467	18.467	7.460	Ś	15,499,896	Ś	13.196.148	
\$ 18,467,460 \$	18,467,460 \$	Ş		15,499,896	Ş	13,196,148	

Notes to Financial Statements

Sensitivity of the Net OPEB Liability to Changes in the Healthcare Cost Trend Rate Assumption. The following presents the net OPEB liability of the Facility, as well as what the Facility's net OPEB liability would be if it were calculated using healthcare cost trend rates that are 1% lower (6.50% decreasing to 2.5%) or 1% higher (8.5% decreasing to 4.5%) than the current healthcare cost trend rates:

			Hea	althcare Cost		
	19	% Decrease	Т	rend Rates	1	% Increase
		(6.5%		(7.5%		(8.5%
	decreasing to		decreasing to decreasing to		de	ecreasing to
		2.5%)		3.5%)		4.5%)
Facility's net OPEB liability	\$	13,032,042	\$	15,499,896	\$	18,692,612

OPEB Expense and Deferred Outflows of Resources Related to OPEB. For the year ended December 31, 2023, the Facility recognized OPEB expense of \$1,777,610. At December 31, 2023, the Facility reported deferred outflows of resources and deferred inflows of resources related to OPEB from the following sources:

	Deferred Outflows of Resources	Deferred Inflows of Resources	Net Deferred Outflows (Inflows) of Resources
Difference between expected and actual experience Changes in assumptions Net difference between projected and actual earnings	\$ 20,350 1,767,465	\$ 2,231,151 5,299,207	\$ (2,210,801) (3,531,742)
on OPEB plan investments	3,026	-	3,026
Total	\$ 1,790,841	\$ 7,530,358	\$ (5,739,517)

Amounts reported as OPEB-related deferred outflows of resources will be recognized in OPEB expense as follows:

Year Ended December 31,	Amount					
2024	\$	(2,547,175)				
2025		(2,315,551)				
2026	(874,595)					
2027		(2,196)				
Total	\$	(5,739,517)				

Payable to the OPEB plan. At December 31, 2023, the Facility did not have any outstanding contributions payable to the OPEB plan for the year then ended.

tals	County	Medical Care Facility	Total	
Net OPEB liability	\$ 105,212,710	\$ 15,499,896	\$ 120,712,606	
Deferred outflows of resources Deferred inflows of resources	2,341,543 -	1,790,841 7,530,358	4,132,384 7,530,358	
OPEB expense	(25,297,637)	1,777,610	(23,520,027)	

Notes to Financial Statements

19. COMMITMENTS AND CONTINGENCIES

Amounts received or receivable from grantor agencies and health care intermediaries, including Medicare and Medicaid, are subject to audit and adjustment by those grantor agencies or intermediaries. Any disallowed claims, including amounts already collected, may constitute a liability of the applicable funds. The amount, if any, of expenditures which may be disallowed by the grantors or intermediaries cannot be determined at this time although the government expects such amounts, if any, to be immaterial.

The government and its component units, individually or jointly, are a defendant in various lawsuits. Although the outcome of these lawsuits is not presently determinable, it is the opinion of the government and component unit's counsel that resolution of these matters will not have a material adverse effect on the financial condition of the government. A summary of the more significant matters follow:

Jackson County Landfill. The Michigan Department of Natural Resources (MDNR) has ordered that a cleanup process be undertaken at the site of a former County landfill - McGill Road. The County developed an investigative work plan that was approved by the MDNR. There are no cost estimates available for this project. It is anticipated, however, that the State of Michigan and City of Jackson will share in the costs, as former operators at the cleanup site. It is impossible to predict, however, whether further environmental action will be required by the MDNR or whether the County's portion of related costs would be significant or minimal.

Grant Agreements. Under the terms of various state and federal grants, periodic audits are required and certain costs may be questioned as not being appropriate expenditures under the terms of the grants. Such audits could lead to reimbursement to the grantor agencies. However, County management does not believe such disallowances, if any, will be material to the financial position of the County.

20. MUNICIPAL SOLID WASTE LANDFILL CLOSURE AND POSTCLOSURE CARE COSTS

The \$252,000 reported within the resource recovery enterprise fund as estimated closure and postclosure monitoring costs at year end represents the estimated costs to perform remaining postclosure care and monitoring through 2028. Included are estimated costs for groundwater monitoring, leachate hauling and disposal, and final cover monitoring in accordance with laws of the State of Michigan Department of Environmental Quality. The County has closed all landfills and ash monofill cells in 1995 and 1996. Actual remaining cost may be higher or lower due to inflation, changes in technology, or changes in regulations.

The following is a summary of changes in this obligation for the year ended December 31, 2023:

ginning alance Additions		ditions	Deductions			Ending Balance	Due Within One Year		
\$ 305,000	\$	-	\$	53,000	\$	252,000	\$	53,000	

Notes to Financial Statements

21. FUND BALANCES - GOVERNMENTAL FUNDS

Fund balance classifications that comprise a hierarchy based primarily on the extent to which a government is bound to observe constraints imposed upon the use of the resources reported in governmental funds. Detailed information on fund balances of governmental funds is as follows:

	General	Road	Nonmajor Governmental Funds		Total
Nonspendable					
Inventories and prepaid items	\$ 1,585,646	\$ 2,305,747	\$ 262,706	\$	4,154,099
Endowments	-	-	7,143		7,143
Long-term advances	 827,500	 -	-		827,500
Total nonspendable	 2,413,146	 2,305,747	269,849		4,988,742
Restricted					
Roads	-	3,653,909	-		3,653,909
Joint narcotics	_		186,424		186,424
Community development	-	_	610		610
Register of deeds automation fund	-	-	609,785		609,785
Child care	-	-	2,745,712		2,745,712
Health department	_	_	3,328,922		3,328,922
Department on aging millage	_	-	3,422,537		3,422,537
Falling waters trail	_	_	7,225		7,225
Medical care facility millage	_	-	2,069,459		2,069,459
Parks millage	_	_	633,402		633,402
Animal shelter millage	_	_	825,996		825,996
LifeWays millage	_	_	223,785		223,785
911 services	_	_	973,920		973,920
Jail millage	_	_	912,977		912,977
Concealed pistol licenses	_	_	234,451		234,451
Indigent defense	_	_	753,656		753,656
Opioid	_	_	413,589		413,589
Parks donation	_	-	34,907		34,907
Animal shelter donation	-	-	227,486		227,486
Veterans donation	-	-	23,589		227,480
Youth center	-	-			8,645
Sheriff department	-	-	8,645 25,392		25,392
sheriff drug enforcement	-	-	981		25,592 981
Debt service - airport	-	-	1,711		1,711
Debt service - energy	-	-	500		500
Debt service - LifeWays	-	-	16,673		16,673
Debt service - radios	-	-	3,579		
Debt service - building authority	-	-			3,579
Department on aging endowment	-	-	48,528 121,878		48,528 121,878
Preston endowment	-	-			
	 -	 -	106,477		106,477
Total restricted	 -	 3,653,909	17,962,796		21,616,705
Committed					
Parks commission	-	-	283,867		283,867
Cascades preservation	-	-	654,399		654,399
Friend of the court	-	-	29,011		29,011
Prosecuting attorney drug enforcement	-	-	28,333		28,333
County law library	-	-	7,041		7,041
Michigan justice training	-	-	13,472		13,472
Airport	-	-	3,593		3,593
Golf courses	-	-	492,320		492,320
Fair	-	-	319		319
Equipment/replacement	-	-	670,543		670,543
Public improvement and building	-	-	2,512,894		2,512,894
Total committed	 -	 	4,695,792	-	4,695,792
		 	.,		.,000,702
Unassigned	 10,761,611	 -	-	. <u> </u>	10,761,611
Total fund balances, governmental funds	\$ 13,174,757	\$ 5,959,656	\$ 22,928,437	\$	42,062,850

Notes to Financial Statements

22. OPIOID SETTLEMENT

The County is part of a \$21 billion nationwide settlement reached in July 2021 to resolve all Opioids litigation brought by states and local political subdivisions against the three largest pharmaceutical distributors: McKesson, Cardinal Health, and AmerisourceBergen (Distributors), and a \$5 billion nationwide settlement with manufacturer Janssen Pharmaceuticals, Inc. and its parent company Johnson & Johnson (Janssen). The term of the settlement varies by entity; however, the County expects to receive eighteen (18) installments from the Distributors with the first two installments being paid early in 2023 and the remaining 16 installments expected to be made annually beginning in 2024. Additionally, the County expects to receive eleven (11) installments from Janssen with the first five installments being paid early in 2023 and the remaining in 2026. The County is currently allocated approximately 0.608% of the total State of Michigan local unit settlement and the total amount of the settlement is expected to be \$1,744,843 and \$405,856 from the Distributors and Janssen, respectively.

In 2022, additional settlements with pharmacies and manufacturers were announced, including CVS, Walgreens, Walmart, Allergan, and Teva, and the associated state-subdivision agreement was finalized in 2023. In 2023, additional settlements with Mallinckrodt and Meijer were announced. The term of the settlement varies by pharmacy and manufacturer; however, the County expects to receive installment payments beginning in 2024. The total amount of these settlements is expected to be \$1,607,666. Additional settlements with other pharmacies and manufacturers may be forthcoming as well. However, as of December 31, 2023, the amounts to be allocated to and collected by the County were not able to be determined, and as such, no amounts have been reported related to these settlements in the financial statements.

The receivable for the various settlement agreements was recorded at the net present value, using a discount rate for payments to be received subsequent to 2023 of 3%. The net present value of the combined settlement payments to be received as of December 31, 2023 is \$2,739,245.

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REQUIRED SUPPLEMENTARY INFORMATION

Required Supplementary Information

Employees' Retirement System

Schedule of Changes in Net Pension Liability (Asset) and Related Ratios

	Fiscal Year Ended December 31,							
	2023			2022		2021		2020
Total pension liability								
Service cost	\$	1,849,943	\$	2,081,634	\$	2,450,740	\$	2,690,251
Interest on total pension liability		16,502,013		16,309,647		16,214,150		16,016,666
Benefit changes		-		-		-		-
Difference between expected and								
actual experience		1,210,419		1,708,709		(470,685)		(409 <i>,</i> 075)
Changes in assumptions		-		-		-		-
Benefit payments and refunds		(17,385,161)		(17,276,474)		(16,108,441)		(14,799,892)
Net change in total pension liability		2,177,214		2,823,516		2,085,764		3,497,950
Total pension liability, beginning of year		235,381,581		232,558,065		230,472,301		226,974,351
Total pension liability, end of year		237,558,795		235,381,581		232,558,065		230,472,301
Plan fiduciary net position								
Employer contributions		1,087,618		2,124,262		2,515,953		1,083,993
Employee contributions		1,105,414		1,296,099		1,367,711		1,528,270
Net investment income (loss)		(53,049,393)		39,778,222		41,152,918		48,982,396
Benefit payments and refunds		(17,385,161)		(17,276,474)		(16,108,441)		(14,799,892)
Pension plan administrative expense		(193,005)		(148,317)		(158,393)		(152,451)
Net change in plan fiduciary net position		(68,434,527)		25,773,792		28,769,748		36,642,316
Plan fiduciary net position,								
beginning of year		303,436,015		277,662,223		248,892,475		212,250,159
Plan fiduciary net position, end of year		235,001,488		303,436,015		277,662,223		248,892,475
Net pension liability (asset)	\$	2,557,307	\$	(68,054,434)	\$	(45,104,158)	\$	(18,420,174)
Plan fiduciary net position as a percentage of total pension liability		98.92%		128.91%		119.39%		107.99%
Covered payroll	\$	17,683,280	\$	19,858,100	\$	23,092,509	\$	24,315,013
Net pension liability (asset) as a percentage of covered payroll		14.46%		-342.70%		-195.32%		-75.76%

See notes to required supplementary information.

Fiscal Year Ended December 31,										
2019		2018		2017		2016		2015		
\$ 2,728,080 15,405,940 -	\$	2,905,966 15,158,830 -	\$	3,000,424 14,885,546 -		2,877,944 14,274,789 -		2,988,028 13,855,007 (33,794)		
2,754,980 9,567,363		(224,016)	(171,792) -			4,610,816		1,646,055 -		
 (15,061,017)		(13,853,053)		(14,193,299) (13,169,386)			(12,436,958)			
 15,395,346		3,987,727		3,520,879	9 8,594,163		6,018,338			
 211,579,005		207,591,278		204,070,399		195,476,236		189,457,898		
 226,974,351		211,579,005		207,591,278		204,070,399		195,476,236		
1,647,852 1,543,438		71,127,032 1,672,802		6,250,395 1,651,784		6,049,033 2,003,526		5,855,877 2,110,414		
(9,842,814)		27,304,453		10,612,888		135,621		9,552,482		
(15,061,017)		(13,853,053)		(14,193,299)		(13,169,386)		(12,436,958)		
(201,164)		(200,930)		(187,183)		(201,583)		(157,982)		
 (21,913,705)		86,050,304		4,134,585		(5,182,789)		4,923,833		
 234,163,864		148,113,560		143,978,975		149,161,764		144,237,931		
 212,250,159		234,163,864		148,113,560		143,978,975		149,161,764		
\$ 14,724,192	\$	(22,584,859)	\$	59,477,718	\$	60,091,424	\$	46,314,472		
93.51%		110.67%		71.35%		70.55%		76.31%		
\$ 23,750,904	\$	24,107,474	\$	25,475,387	\$	26,353,056	\$	25,361,437		
61.99%		-93.68%		233.47%		228.02%		182.62%		

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Required Supplementary Information Employees' Retirement System

Schedule of Contributions

Fiscal Year Ended	Actuarial Valuation Date	Actuarially Determined Contribution	Contributions in Relation to the Actuarially Determined Contribution	Contribution Deficiency (Excess)	Covered Payroll	Contributions as a Percentage of Covered Payroll
12/31/2023	12/31/2021	\$ 622,054	\$ 641,538	\$ (19,484)	\$ 20,136,452	3.19%
12/31/2022	12/31/2020	1,084,893	1,087,618	(2,725)	17,683,280	6.15%
12/31/2021	12/31/2019	2,093,774	2,124,262	(30,488)	19,858,100	10.70%
12/31/2020	12/31/2018	2,469,394	2,515,953	(46,559)	23,092,509	10.90%
12/31/2019	12/31/2017	1,079,425	1,083,993	(4,568)	24,315,013	4.46%
12/31/2018	12/31/2016	1,072,009	1,647,852	(575,843)	23,750,904	6.94%
12/31/2017	12/31/2015	6,636,508	71,127,032	(64,490,524)	24,107,474	295.04%
12/31/2016	12/31/2014	6,250,395	6,250,395	-	25,475,387	24.54%
12/31/2015	12/31/2013	6,049,033	6,049,033	-	26,353,056	22.95%
12/31/2014	12/31/2012	5,855,877	5,855,877	-	25,361,437	23.09%

Required Supplementary Information

Other Postemployment Benefits Plan

County

Schedule of Changes in Total Other Postemployment Benefit (OPEB) Liability and Related Ratios

		F	iscal Year Ende				
	2023		2022	2021			2020
Total OPEB liability							
Service cost	\$ 837,644	\$	2,702,397	\$	2,576,778	\$	2,690,593
Interest	3,831,986		3,126,247		3,292,985		4,481,242
Difference between expected and							
actual experience	54,110		(31,126,432)		(183,865)		(19,470,473)
Changes in assumptions	8,732,636		(44,160,494)		4,362,791		18,761,237
Benefit payments	 (4,883,581)		(4,910,694)		(4,801,319)		(4,620,080)
Net change in total OPEB liability	 8,572,795		(74,368,976)		5,247,370		1,842,519
Total OPEB liability, beginning of year	 96,639,915		171,008,891		165,761,521		163,919,002
Total OPEB liability, end of year	\$ 105,212,710	\$	96,639,915	\$	171,008,891	\$	165,761,521
Covered-employee payroll	\$ 9,373,326	\$	10,332,944	\$	11,718,525	\$	13,420,201
Total OPEB liability as a percentage of covered-employee payroll	1122.47%		935.26%		1459.30%		1235.16%

Fiscal Year End	ed D	ecember 31,
2019		2018
\$ 2,204,761	\$	1,744,200
5,138,929		3,848,044
129,397		-
21,559,263		21,594,352
 (5,053,129)		(5,259,656)
23,979,221		21,926,940
 139,939,781		118,012,841
\$ 163,919,002	\$	139,939,781
\$ 14,824,492	\$	15,307,279
1105.73%		914.20%

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Required Supplementary Information Other Postemployment Benefits Plan

Other Postemployment Benefits Plan County Schedule of Contributions

Fiscal Year Ended December 31,	D	ctuarially etermined ontribution	Contributions in Relation to the Actuarially Determined Contribution		 ontribution Deficiency (Excess)	Covered- lloyee Payroll	Contributions as Percentage of Covered- employee Payroll
2023	\$	6,349,442	\$	4,883,581	\$ 1,465,861	\$ 9,373,326	52.10%
2022		9,699,310		4,910,694	4,788,616	10,332,944	47.52%
2021		9,904,977		4,801,319	5,103,658	11,718,525	40.97%
2020		9,734,307		4,620,080	5,114,227	13,420,201	34.43%
2019		9,873,581		5,053,129	4,820,452	14,824,492	34.09%
2018		8,012,355		5,259,656	2,752,699	15,307,279	34.36%

Required Supplementary Information

Other Postemployment Benefits Plan

Medical Care Facility

Schedule of Changes in Net Other Postemployment Benefit (OPEB) Liability and Related Ratios

	Fiscal Year Ended December 31,							
		2023		2022		2021		
Total OPEB liability								
Service cost	\$	236,805	\$	996,130	\$	941,462		
Interest		545,704		467,151		469,719		
Difference between expected and								
actual experience		28,855		(2,894,128)		(24,212)		
Changes in assumptions		1,700,381		(9,767,907)		840,572		
Benefit payments		(319,622)		(352,552)		(351,751)		
Net change in total OPEB liability		2,192,123		(11,551,306)		1,875,790		
Total OPEB liability, beginning of year		13,515,573		25,066,879		23,191,089		
Total OPEB liability, end of year		15,707,696		13,515,573		25,066,879		
Plan fiduciary net position								
Employer contributions		354,019		526,552		351,751		
Net investment loss		17,979		(18,091)		-		
Benefit payments		(319,622)		(352,552)		(351,751)		
Administrative expense		(208)		(277)		-		
Net change in plan fiduciary net position		52,168		155,632		-		
Plan fiduciary net position, beginning of year		155,632		-		-		
Plan fiduciary net position, end of year		207,800		155,632				
Net OPEB liability	\$	15,499,896	\$	13,359,941	\$	25,066,879		
Plan fiduciary net position as a percentage of total OPEB liability		1.32%		1.15%		0.00%		
Covered payroll	\$	12,446,730	\$	10,397,190	\$	11,574,723		
Net OPEB liability as a percentage of covered payroll		124.53%		128.50%		216.57%		

Fiscal N	/ear	Ended Decemb	oer 3	1,
2020		2019		2018
\$ 659,235 712,081	\$	525,407 758,397	\$	455,509 521,192
 (6,634,721) 3,091,675 (402,851) (2,574,581)		(41,773) 4,543,861 (398,986) 5,386,906		- 4,145,201 (522,714) 4,599,188
 25,765,670		20,378,764		15,779,576
 23,191,089		25,765,670		20,378,764
402,851		398,986 -		522,714
(402,851)		(398,986)		(522,714)
 				-
-		-		-
\$ 23,191,089	\$	25,765,670	\$	20,378,764
0.00%		0.00%		0.00%
\$ 11,679,016	\$	10,499,337	\$	8,443,625
198.57%		245.40%		241.35%

Required Supplementary Information

Other Postemployment Benefits Plan Medical Care Facility Schedule of Contributions

Fiscal Year Ended December 31,	De	ctuarially etermined ntribution	Contributions in Relation to the Actuarially Determined Contribution		D	ntribution eficiency (Excess)	Соч	vered Payroll	Contributions as Percentage of Covered Payroll		
2023 2022	\$	998,781 1,860,426	\$	354,019 526,552	\$	644,762 1,333,874	\$	12,446,730 12,446,730	2.84% 4.23%		
2021 2020		1,966,724 1,589,266		351,751 402,851		1,614,973 1,186,415		11,574,723 11,679,016	3.04% 3.45%		
2019 2018		1,642,181 1,342,191		398,986 522,714		1,243,195 819,477		10,499,337 8,443,625	3.80% 6.19%		

Notes to Required Supplementary Information

Pension Information

GASB 68 was implemented in fiscal year 2015. This schedule is being built prospectively. Ultimately, 10 years of data will be presented.

Measurement date. The County's net pension liability (asset) is measured as of December 31 of the year preceding the County's fiscal year end.

Notes to Schedule of Changes in Net Pension Liability (Asset) and Related Ratios

The significant changes in benefit terms for each of the fiscal years ended December 31 were as follows:

• 2015:

- Member contribution rates for three of the four Sheriff Department divisions (POAM and both COAM divisions) increased.

- Member contribution rates for the Jackson County Department of Transportation members decreased from 14.48% to 12.00% for non-union employees.

The significant changes in assumptions for each of the fiscal years ended December 31 were as follows:

• 2019:

- The single discount rate was reduced from 7.50% to 7.25%.

In 2018 the County issued pension obligation bonds of \$67,445,000 to finance additional contributions to the System.

Notes to Required Supplementary Information

Notes to Schedule of Employer Contributions

- Valuation Date Actuarially determined contribution rates are calculated as of December 31 that is 12 months prior to the beginning of the fiscal year for which the contributions are reported.
- Other Balances of DROP accounts are included in the Plan Fiduciary Net Position. The balances of these DROP accounts as of December 31, 2022 were \$1,720,721.

Methods and assumptions used to determine contribution rates:

Actuarial cost method	Entry-age normal
Amortization method	General county: level dollar
	Medical Care Facility: level percent of payroll
	Road fund: level dollar
Remaining amortization period	General county: closed, 21 year period
	Medical Care Facility: open, 10 year period
	Road fund: closed, 21 year period
Asset valuation method	4-year smoothed market
Wage inflation	3.25%
Price inflation	No specific price inflation used; however, a price inflation assumption of
	2.50% would be consistent with other economic assumptions.
Salary increases	3.25% to 7.25% including inflation
Investment rate of return	7.25% net of investment and administrative expenses
Retirement age	Age-based and Service-based table of rates that are specific to the type of eligibility condition.
Mortality rates	The mortality tables used were:
Nortaity fates	1) Pre-Retirement: The RP-2014 Employee Generational Mortality Tables, with blue-collar adjustments and extended via cubic spline. This table is adjusted backwards to 2006 with the MP-2014 scale, resulting in a base year of 2006 with future mortality improvements assumed each year using scale MP-2017.
	2) Healthy Post-Retirement: The RP-2014 Healthy Annuitant Generational
	 Mortality Tables, with blue-collar adjustments and extended via cubic spline. This table is adjusted backwards to 2006 with the MP-2014 scale, resulting in a base year of 2006 with future mortality improvements assumed each year using scale MP-2017. 3) Disability Retirement: The RP-2014 Disabled Mortality Table, extended via cubic spline. This table is adjusted backwards to 2006 with the MP-2014 scale, resulting in a base year of 2006 with future mortality improvements assumed each year using scale MP-2017.

Notes to Required Supplementary Information

Other Postemployment Benefit Information

GASB 75 was implemented in fiscal year 2018. This schedule is being built prospectively. Ultimately, 10 years of data will be presented.

The plan has no assets and is not being prefunded therefore the schedule of investment returns is not applicable.

Notes to County's Schedule of Changes in Total Other Postemployment Benefit (OPEB) Liability and Related Ratios

The significant changes in assumptions for each of the fiscal years ended December 31 were as follows:

- 2023:
 - The single discount rate decreased from 4.05% to 3.77%.
- 2022:
 - The single discount rate increased from 1.84% to 4.05%.
 - Wage inflation decreased from 3.50% to 3.25%.
- 2021:
 - The single discount rate decreased from 2.00% to 1.84%.

- The healthcare cost trend rate changed from 8.5% decreasing to 4.5% as of December 31, 2020, to 8.25% decreasing to 4.5% as of December 31, 2021.

- 2020:
 - The municipal bond rate increased from 2.75% to 2.00%.
 - The single discount rate decreased from 3.71% to 2.75%.
- 2019:

- Investment rate of return decreased from 3.71% as of December 31, 2018 to 2.75% as of December 31, 2019.

- Salary increases changed from 4.0% to 8.0% including inflation as of December 31, 2018 to 3.25% to 7.25% including inflation as of December 31, 2019.

- The healthcare cost trend rate changed from 8.0% decreasing to 4.0% in year 8 as of December 31, 2018, to 8.5% decreasing to 4.5% as of December 31, 2019.

• 2018:

- The single discount rate increased from 3.31% as of December 31, 2017 to 3.71% as of December 31, 2018.

Notes to Required Supplementary Information

Notes to County's Schedule of Employer Contributions

Valuation Date Actuarially determined contribution rates are calculated as of December 31 that is 12 months prior to the beginning of the fiscal year for which the contributions are reported.

Methods and assumptions used to determine contribution rates:

Actuarial cost method	Entry-age normal
Amortization method	Level dollar
Remaining amortization period	30 years, Open
Asset valuation method	There are no assets as of the measurement date.
Price inflation	No explicit price inflation assumption used.
Wage inflation	3.25%
Salary increases	3.25% to 7.25% including inflation
Investment rate of return	4.05%, net of OPEB plan investment expense
Retirement age	Age-based and Service-based table of rates that are specific to the type of eligibility condition.
Mortality rates	Healthy Pre-Retirement : The RP-2014 Employee Generational Mortality Tables, with blue-collar adjustments and extended via cubic spline. This table is adjusted backwards to 2006 with the MP- 2014 scale, resulting in a base year of 2006 with future mortality improvements assumed each year using MP-2017.
	 Healthy Post-Retirement: The RP-2014 Healthy Annuitant Generational Mortality Tables, with bluecollar adjustments and extended via cubic spline. This table is adjusted backwards to 2006 with the MP-2014 scale, resulting in a base year of 2006 with future mortality improvements assumed each year using MP-2017. Disability Retirement: The RP-2014 Disabled Generational Mortality
	Tables, extended via cubic spline. This table is adjusted backwards to 2006 with the MP-2014 scale, resulting in a base year of 2006 with future mortality improvements assumed each year using MP-2017.
Health care trend rates	 Non-Medicare Healthcare Inflation: Initial trend of 7.50% decreasing 0.25% per year to an ultimate trend rate of 3.50% in year 12. Medicare Healthcare Inflation: Initial trend of 6.25% decreasing 0.25% per year to an ultimate trend rate of 3.50% in year 12.
Aging factors	Based on the 2013 SOA Study "Health Care Costs - From Birth to Death"

Notes to Required Supplementary Information

Notes to Medical Care Facility's Schedule of Changes in Net Other Postemployment Benefit (OPEB) Liability and Related Ratios

The significant changes in assumptions for each of the fiscal years ended December 31 were as follows:

- 2023:
 - The single discount rate decreased from 4.05% to 3.77%.
 - The healthcare cost trend rates were decreased.
- 2022:
 - The single discount rate increased from 1.84% to 4.05%.
 - Wage inflation dcreased from 3.50% to 3.25%.
- 2021:

- The single discount rate decreased from 2.00% to 1.84%.

- The healthcare cost trend rate changed from 8.5% decreasing to 4.5% as of December 31, 2020, to 8.25% decreasing to 4.5% as of December 31, 2021.

• 2020:

- The municipal bond rate increased from 2.75% to 2.00%.

- The single discount rate decreased from 3.71% to 2.75%.
- 2019:

- Investment rate of return decreased from 3.71% as of December 31, 2018 to 2.75% as of December 31, 2019.

- Salary increases changed from 4.0% to 8.0% including inflation as of December 31, 2018 to 3.25% to 7.25% including inflation as of December 31, 2019.

- The healthcare cost trend rate changed from 8.0% decreasing to 4.0% in year 8 as of December 31, 2018, to 8.5% decreasing to 4.5% as of December 31, 2019.

• 2018:

- The single discount rate increased from 3.31% as of December 31, 2017 to 3.71% as of December 31, 2018.

Notes to Required Supplementary Information

Notes to Medical Care Facility's Schedule of Employer Contributions

Valuation Date Actuarially determined contribution rates are calculated as of December 31 that is 12 months prior to the beginning of the fiscal year for which the contributions are reported.

Methods and assumptions used to determine contribution rates:

Actuarial cost method	Entry-age normal
Amortization method	Level dollar
Remaining amortization period	30 years, Open
Asset valuation method	Market value of assets
Price inflation	No explicit price inflation assumption used.
Wage inflation	3.25%
Salary increases	3.25% to 7.25% including inflation
Investment rate of return	4.05%, net of OPEB plan investment expense
Mortality rates	Healthy Pre-Retirement: The RP-2014 Employee Generational Mortality
	Tables, with blue-collar adjustments and extended via cubic spline. This
	table is adjusted backwards to 2006 with the MP- 2014 scale, resulting in
	a base year of 2006 with future mortality improvements assumed each
	year using MP-2017.
	Healthy Post-Retirement: The RP-2014 Healthy Annuitant Generational
	Mortality Tables, with bluecollar adjustments and extended via cubic
	spline. This table is adjusted backwards to 2006 with the MP-2014 scale,
	resulting in a base year of 2006 with future mortality improvements
	assumed each year using MP-2017.
	Disability Retirement: The RP-2014 Disabled Generational Mortality
	Tables, extended via cubic spline. This table is adjusted backwards to
	2006 with the MP-2014 scale, resulting in a base year of 2006 with future
	mortality improvements assumed each year using MP-2017.
Health care trend rates	Non-Medicare Healthcare Inflation: Initial trend of 7.50% decreasing
	0.25% per year to an ultimate trend rate of 3.50% in year 12.
	Medicare Healthcare Inflation: Initial trend of 6.25% decreasing 0.25%
	per year to an ultimate trend rate of 3.50% in year 12.

COMBINING AND INDIVIDUAL FUND FINANCIAL STATEMENTS AND SCHEDULES

Detail Schedule of Revenues, Expenditures and Changes in Fund Balance

Budget and Actual - General Fund - By Activity For the Year Ended December 31, 2023

	Original Budget		Amended Budget		Actual	0	ver (Under) Budget
Revenues							
Property taxes							
Current real property taxes	\$ 26,769,145	\$	27,632,815	\$	27,790,929	\$	158,114
Delinquent personal property taxes	128,000		128,000		96,381		(31,619)
Industrial/commercial facilities tax	60,000		60,000		32,820		(27,180)
Trailer tax	23,000		23,000		25,085		2,085
Payment in lieu of taxes	 70,000		70,000		83,997		13,997
Total property taxes	 27,050,145		27,913,815		28,029,212		115,397
Licenses, fees, taxes, and permits							
Dog licenses	35,000		35,000		27,494		(7,506)
Marriage licenses	5,300		5,300		4,830		(470)
Gun permits	17,000		17,000		12,300		(4,700)
Recreational marijuana	400,000		676,350		690,441		14,091
Total licenses, fees, taxes, and permits	 457,300		733,650		735,065		1,415
Intergovernmental							
Revenue sharing	3,811,760		3,824,340		3,872,161		47,821
Liquor tax	625,000		927,935		927,936		1
Liquor license	12,000		12,000		8,953		(3,047)
State court funding distribution	820,000		820,000		811,801		(8,199)
Child abuse and neglect	50,000		-		-		-
Crime victim's rights	232,731		232,731		246,005		13,274
Remonumentation	73,000		86,325		70,781		(15,544)
Judges supplement	594,650		594,650		602,623		7,973
Road patrol	175,175		269,244		245,645		(23,599)
Marine safety	37,500		37,500		28,521		(8,979)
Community corrections board	230,706		240,486		249,671		9,185
District court reimbursement	100,000		-		-		-
Parole violators - county jail	29,000		37,770		41,253		3,483
Diverted felons - county jail	235,000		235,000		236,880		1,880
Emergency management	36,000		36,000		31,967		(4,033)
Police service contracts	1,330,314		1,330,314		1,326,966		(3,348)
Non profit organizations - sheriff	195,000		195,000		169,189		(25,811)
Local community stabilization tax	1,145,000		1,145,000		1,180,411		35,411
Other grants	 190,651	_	240,115	_	268,771		28,656
Total intergovernmental	 9,923,487		10,264,410		10,319,534		55,124

Detail Schedule of Revenues, Expenditures and Changes in Fund Balance

Budget and Actual - General Fund - By Activity For the Year Ended December 31, 2023

	Original Budget		Amended Budget		Actual	Over (L Bud	
Revenues (continued)							
Charges for services							
12th district court costs	\$ 1,000,000	\$	726,970	\$	725,641	\$	(1 <i>,</i> 329)
12th district court - other	1,164,000		815,925		835,765		19,840
Prosecuting attorney	16,000		13,500		10,867		(2,633)
Probate court	95,000		139,240		124,299		(14,941)
County Clerk - court costs	120,000		120,000		66,367		(53 <i>,</i> 633)
County Clerk - other	386,337		386,337		356,471		(29,866)
Assessing services	142,158		142,158		147,119		4,961
Geographic information systems	90,000		90,000		75,218		(14,782)
Transfer tax	650,000		650,000		732,743		82,743
Register of Deeds - recording charges	863,000		863,000		634,006	(2	228,994)
Treasurer	35,000		35,000		43,377		8,377
Sheriff's department	42,750		42,750		47,753		5,003
County jail	361,000		164,400		159,259		(5,141)
Community corrections fees	-		20,695		210		(20,485)
Medical examiner	125,500		125,500		127,030		1,530
Information technology fees	19,600		19,600		19,560		(40)
LifeWays building	218,657		218,657		243,233		24,576
Total charges for services	 5,329,002		4,573,732		4,348,918	(2	224,814)
Fines and forfeitures							
Fines	450,000		316,480		300,596		(15,884)
Bonds forfeited	14,000		14,000		11,086		(2,914)
Total fines and forfeitures	 464,000		330,480		311,682		(18,798)
Investment earnings and rentals							
Investment earnings	30,000		645,000		1,266,307	6	521 <i>,</i> 307
Rentals - general	224,849		236,444		216,452		(19,992)
Total investment earnings and rentals	 254,849		881,444		1,482,759	(601,315
Other							
Administrative reimbursements	387,225		387,225		430,904		43,679
Reimbursements - insurance	32,410		32,410		25,641		(6,769)
Reimbursements - election	19,900		137,715		96,602		(41,113)
Reimbursements - prosecuting attorney	41,000		4,500		10,040		5,540
Other - clerk	5,000		5,000		5,598		598
Other - treasurer	10,000		10,000		7,414		(2 <i>,</i> 586)
Other - sheriff	1,500		1,500		72,261		70,761
Other - other	 564,537	_	660,662	_	718,034		57,372
Total other	 1,061,572		1,239,012		1,366,494		127,482
Total revenues	 44,540,355		45,936,543		46,593,664		657,121

Detail Schedule of Revenues, Expenditures and Changes in Fund Balance

Budget and Actual - General Fund - By Activity For the Year Ended December 31, 2023

	Original Budget	Amended Budget	Actual	Over (Under) Budget
Expenditures				
Current:				
General government				
Board of Commissioners	\$ 195,943	\$ 195,943	\$ 165,768	\$ (30,175)
Circuit court	2,486,457	2,480,697	2,239,702	(240,995)
Jury commission	264,763	289,378	265,311	(24,067)
12th district court	4,032,840	3,932,840	3,610,684	(322,156)
Adult probation - circuit court	15,316	15,316	15,297	(19)
Public elections	150,338	323,663	268,452	(55,211)
County administrator/controller	613,097	603,097	570,492	(32,605)
County clerk	1,359,409	1,199,409	1,138,374	(61,035)
Finance	339,890	339,890	327,037	(12 <i>,</i> 853)
Equalization	825,395	733,335	671,999	(61,336)
Geographic information systems	183,685	183,685	144,965	(38,720)
Human resources	636,482	648,982	630,151	(18,831)
Prosecuting attorney	2,003,022	1,943,022	1,873,353	(69,669)
Prosecuting attorney				
victim/witness program	328,089	328,089	290,847	(37,242)
Public defender	467,000	521,250	521,104	(146)
Register of deeds	282,190	282,790	264,419	(18,371)
Remonumentation	75,906	94,006	92,081	(1,925)
County treasurer	569,170	569,170	515,642	(53 <i>,</i> 528)
MSU co-operative extension	167,774	167,774	151,077	(16,697)
Information technology	1,743,786	1,451,156	1,239,801	(211,355)
Courthouse and grounds	721,622	721,922	653,550	(68,372)
Northlawn building	434,383	449,588	381,221	(68,367)
Tower building	960,684	977,684	971,691	(5,993)
Chanter storage facility	14,650	15,335	15,145	(190)
Human services building	445,543	466,138	396,701	(69,437)
Drain commissioner	223,862	223,862	210,594	(13,268)
LifeWays maintenance	259,260	259,380	181,158	(78,222)
Other postemployment benefits expense	2,401,608	2,084,294	1,977,381	(106,913)
Accrued sick and vacation payoff	60,000	111,196	110,865	(331)
Professional services	414,250	374,250	378,404	4,154
Insurance and bonds	1,277,000	1,277,000	721,632	(555 <i>,</i> 368)
Miscellaneous	267,343	1,167,343	1,100,756	(66,587)
Unallocated retiree benefits	220,500	269,000	265,810	(3,190)
Appropriations:				
Regional planning	55,340	55,340	43,299	(12,041)
Enterprise Group	100,000	100,000	100,000	-
Soil conservation	10,000	10,000	10,000	
Total general government	24,606,597	24,865,824	22,514,763	(2,351,061)

Detail Schedule of Revenues, Expenditures and Changes in Fund Balance

Budget and Actual - General Fund - By Activity For the Year Ended December 31, 2023

	Original Budget	Amended Budget	Actual	Ov	er (Under) Budget
Expenditures (continued)					
Public safety					
County Sheriff	\$ 5,338,669	\$ 5,343,754	\$ 5,340,721	\$	(3,033)
Road patrol	175,175	275,444	246,009		(29,435)
LAWNET narcotics grant	175,274	175,274	169,339		(5 <i>,</i> 935)
Homeland security	90,000	96,500	96,268		(232)
Marine law enforcement	58,972	58,972	38,256		(20,716)
Truancy grant	194,561	194,561	168,459		(26,102)
County jail	7,169,415	6,645,885	6,618,330		(27,555)
Community corrections board	230,706	284,771	250,044		(34,727)
Emergency measures	154,469	159,714	147,107		(12,607)
Total public safety	 13,587,241	 13,234,875	 13,074,533		(160,342)
Health and welfare					
Medical examiner	654,159	705,969	644,333		(61,636)
Veteran's burial claims	35,300	35,300	14,762		(20,538)
Veteran's affairs office	165,322	165,322	138,499		(26,823)
Appropriations:					
Region II Aging Commission	11,814	11,814	11,814		-
Substance abuse - liquor tax	310,122	371,174	371,174		-
Family Independence Agency	29,000	29,000	29,000		-
Total health and welfare	 1,205,717	 1,318,579	 1,209,582		(108,997)
Debt service:					
Principal	-	4,434	21,893		17,459
Interest and fiscal charges	-	636	982		346
Total debt service	 -	 5,070	 22,875		17,805
Total expenditures	 39,399,555	 39,424,348	 36,821,753		(2,602,595)
Revenues over expenditures	 5,140,800	 6,512,195	 9,771,911		3,259,716
Other financing sources (uses)					
Transfers in	4,281,908	5,181,908	3,195,787		(1,986,121)
Transfers out	 (9,422,708)	 (11,694,103)	 (11,344,487)		(349,616)
Total other financing sources (uses)	 (5,140,800)	 (6,512,195)	 (8,148,700)		(1,636,505)
Net change in fund balance	-	-	1,623,211		1,623,211
Fund balance, beginning of year	 11,551,546	 11,551,546	 11,551,546		-
Fund balance, end of year	\$ 11,551,546	\$ 11,551,546	\$ 13,174,757	\$	1,623,211

concluded

Detail Schedule of Revenues and Other Financing Sources - General Operating Fund

Road Fund

For the Year Ended December 31, 2023

Revenues

Licenses, fees, taxes and permits	\$ 277,285
Federal sources:	
Surface transportation program	2,795,877
D funds	509,268
Bridge	1,459,063
Other	1,585,399
Total federal sources	6,349,607
State sources:	
Michigan transportation fund:	
Engineering	10,000
Primary roads	12,805,774
Local roads	6,201,850
Primary urban roads	1,975,667
Local urban roads	713,990
Total Michigan transportation fund	21,707,281
Other	478,247
Total state sources	22,185,528
Local sources:	
City and village contributions	87,220
Township contributions	3,202,210
Other contributions	8,172,093
Total local sources	11,461,523
Charges for services:	
State maintenance contract	2,950,320
Other services	35,874
Salvage sales	12,275
Total charges for services	2,998,469
Investment earnings and rentals	272,710
Other	28,198
Other financing sources	
Proceeds from sale of capital assets	192,280
Total revenues and other financing sources	\$ 43,765,600

Detail Schedule of Expenditures - General Operating Fund	
Road Fund	
For the Year Ended December 31, 2023	
Expenditures	
Construction/capacity improvement -	
Local roads	\$ 3,435,997
Preservation - structural improvements:	
Primary roads and structures	12,331,662
Local roads and structures	7,896,194
Total preservation - structural improvements	20,227,856
Maintenance - winter and traffic control	
Primary roads and structures	3,439,714
Local roads and structures	5,575,268
Total maintenance - winter and traffic control	9,014,982
Equipment:	
Direct	4,835,099
Indirect	2,617,598
Operating	638,777
Less - equipment rental	(6,558,852)
Total equipment	1,532,622
Administrative	1,160,336
Other - trunkline maintenance, non-maintenance and other	4,638,347
Debt service:	
Principal	4,771,832
Interest and fiscal charges	1,647,908
Total debt service	6,419,740
Capital outlay - net	(3,153,698)
Total expenditures	\$ 43,276,182

Detail Schedule of Revenues, Expenditures and Changes in Fund Balances - General Operating Fund Road Fund

For the Year Ended December 31, 2023

	Primary Roads	Local Roads	County Roads	Total
Revenues				
Licenses, fees, taxes and permits	\$ -	\$ -	\$ 277,285	\$ 277,285
Intergovernmental:				
Federal sources	6,349,607	-	-	6,349,607
State sources	15,266,424	6,919,104	-	22,185,528
Local sources	4,056,350	6,624,381	780,792	11,461,523
Charges for services	-	-	2,998,469	2,998,469
Investment earnings and rentals	17,257	38,828	216,625	272,710
Other			28,198	28,198
Total revenues	25,689,638	13,582,313	4,301,369	43,573,320
Expenditures				
Current:				
Construction -				
Capacity improvement	-	3,435,997	-	3,435,997
Preservation -		-,,		-,,
Structural improvements	12,331,662	7,896,194	-	20,227,856
Maintenance:	,00,00_	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,		_0)/)000
Road and structures	2,501,149	4,813,049	-	7,314,198
Winter	732,850	596,343	_	1,329,193
Traffic control	205,715	165,876	-	371,591
Equipment - net	280,704	827,370	424,548	1,532,622
Administrative	559,998	600,338		1,160,336
Trunkline maintenance			2,659,277	2,659,277
Trunkline non-maintenance			2,035,277 287,387	287,387
Other	441 250	-		
	441,258	382,979	867,446	1,691,683
Debt service:	750,000		1 510 222	4 771 022
Principal	750,000	2,502,500	1,519,332	4,771,832
Interest and fiscal charges	238,559	925,000	484,349	1,647,908
Capital outlay-net			(3,153,698)	(3,153,698)
Total expenditures	18,041,895	22,145,646	3,088,641	43,276,182
Revenues over (under) expenditures	7,647,743	(8,563,333)	1,212,728	297,138
Other financing sources (uses)				
Transfers in (out)	(7,300,000)	7,600,000	(300,000)	-
Proceeds from sale of capital assets		-	192,280	192,280
Total other financing sources (uses)	(7,300,000)	7,600,000	(107,720)	192,280
Net change in fund balance	347,743	(963,333)	1,105,008	489,418
Fund balance, beginning of year	412,670	999,570	4,057,998	5,470,238
Fund balance, end of year	\$ 760,413	\$ 36,237	\$ 5,163,006	\$ 5,959,656

Combining Balance Sheet

Nonmajor Governmental Funds December 31, 2023

	Special Revenue Funds	Debt Service Funds	Capital Projects Funds	Permanent Funds	Total Nonmajor Governmental Funds
Assets					
Cash and pooled investments	\$ 20,204,609	\$ 70,991	3,876,099	\$ 235,498	\$ 24,387,197
Receivables:					
Accounts	3,525,469	-	404,840	-	3,930,309
Taxes	10,853,008	-	-	-	10,853,008
Due from other governments	1,176,686	2,455,000	-	-	3,631,686
Leases	725,306	-	-	-	725,306
Due from other funds	-	-	8,158	-	8,158
Inventories	208,021	-	-	-	208,021
Prepaid items	54,685				54,685
Total assets	\$ 36,747,784	\$ 2,525,991	\$ 4,289,097	\$ 235,498	\$ 43,798,370
Liabilities					
Accounts payable	\$ 1,067,291	\$-	\$ 1,036,130	\$-	\$ 2,103,421
Accrued payroll	475,217	÷ _	÷ 1,000,100	÷ _	475,217
Accrued liabilities	73,530	-	_	_	73,530
Due to other funds	1,039		69,530	_	70,569
Advances from other funds	500,000	_	05,550	_	500,000
Unearned revenue	276,013	-	_	_	276,013
oneamed revenue	270,013				270,013
Total liabilities	2,393,090	-	1,105,660		3,498,750
Deferred inflows of resources					
Unavailable revenue -					
accounts receivable	2,739,245	-	-	-	2,739,245
Unavailable revenue -					
due from other governments	-	2,455,000	-	-	2,455,000
Taxes levied for a subsequent period	11,451,632	-	-	-	11,451,632
Deferred lease amounts	725,306				725,306
Total deferred inflows of resources	14,916,183	2,455,000			17,371,183
Fund balances					
Nonspendable	262,706	-	-	7,143	269,849
Restricted	17,663,450	70,991	-	228,355	17,962,796
Committed	1,512,355		3,183,437	-	4,695,792
					1,000,02
Total fund balances	19,438,511	70,991	3,183,437	235,498	22,928,437
Total liabilities, deferred inflows of					
resources and fund balances	\$ 36,747,784	\$ 2,525,991	\$ 4,289,097	\$ 235,498	\$ 43,798,370

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Combining Statement of Revenues, Expenditures and Changes in Fund Balances

Nonmajor Governmental Funds For the Year Ended December 31, 2023

•		Special Revenue Funds		Debt Service Funds		Capital Projects Funds		rmanent Funds		Total Nonmajor overnmental Funds
Revenues	ć	10 666 880	ć		÷		ć		÷	10.000 880
Property taxes	\$	10,666,880	\$	-	\$	-	\$	-	\$	10,666,880
Licenses, fees, taxes and permits		684,979		-		-		-		684,979
Intergovernmental Charges for services		13,181,269 7,019,344		739,094 99,250		3,843,790		-		17,764,153 7,118,594
Fines and forfeitures				99,250		-		-		
Investment earnings		114,988		- 1 751		-		-		114,988
Rental		752,614		1,751		66,589		-		820,954 677,219
Donations		677,219		-		-		-		-
		-		-		-		55,380		55,380
Reimbursements		2,402,173		-		-		-		2,402,173
Contributions		361,423		-		-		- 		361,423
Other		333,976		-		1,556,801		5,339		1,896,116
Total revenues		36,194,865		840,095		5,467,180		60,719		42,562,859
Expenditures										
Current:										
Judicial		6,856,260		-		-		-		6,856,260
General government		84,508		-		-		-		84,508
Public safety		6,371,430		-		-		-		6,371,430
Health and welfare		15,445,432		-		-		22,709		15,468,141
Recreation and cultural		4,294,179		-		-		-		4,294,179
Community development		545,627		-		-		-		545,627
Debt service:										
Principal		88,949		3,856,842		292,117		-		4,237,908
Interest and fiscal charges		8,188		2,935,084		12,051		-		2,955,323
Capital outlay		-		-		12,881,122		-		12,881,122
Total expenditures		33,694,573		6,791,926		13,185,290		22,709		53,694,498
Revenues over (under) expenditures		2,500,292		(5,951,831)		(7,718,110)		38,010		(11,131,639)
Other financing sources (uses)										
Proceeds from sale of capital assets		-		-		87,824		-		87,824
Issuance of bonds, notes and						,				,
other long-term liabilities		-		-		5,070,640		-		5,070,640
Transfers in		7,268,179		5,947,044		3,406,776		-		16,621,999
Transfers out		(8,227,968)		-		(284,010)		-		(8,511,978)
Total other financing sources (uses)		(959,789)		5,947,044		8,281,230		-		13,268,485
Net change in fund balances		1,540,503		(4,787)		563,120		38,010		2,136,846
Fund balances, beginning of year		17,898,008		75,778		2,620,317	·	197,488		20,791,591
Fund balances, end of year	\$	19,438,511	\$	70,991	\$	3,183,437	\$	235,498	\$	22,928,437

Combining Balance Sheet Nonmajor Special Revenue Funds December 31, 2023

	Co	Parks mmission		ascades eservation		Friend of the Court	Д	osecuting Attorney Drug Forcement	County w Library
Assets									
Cash and pooled investments	\$	414,811	\$	537,191	\$	173,664	\$	28,333	\$ 7,041
Receivables:									
Accounts		4,030		117,208		-		-	-
Taxes		-		-		-		-	-
Due from other governments		-		-		405,440		-	-
Leases		-		-		-		-	-
Inventories		139,583		-		-		-	-
Prepaid items		1,257		-		-			 -
Total assets	\$	559,681	\$	654,399	\$	579,104	\$	28,333	\$ 7,041
Liabilities									
Accounts payable	\$	43,148	\$	-	\$	308	\$	-	\$ -
Accrued payroll		28,773	•	-		49,785		-	-
Accrued liabilities				-		-		-	-
Due to other funds		275		-		-		-	-
Advance from other funds		-		-		500,000		-	-
Unearned revenue		62,778		-		-		-	 -
Total liabilities		134,974		-		550,093		-	 -
Deferred inflows of resources									
Unavailable revenue - accounts									
receivable		-		-		-		-	-
Taxes levied for a subsequent period		-		-		-		-	-
Deferred lease amounts		-		-		-		-	 -
Total deferred inflows of resources		-		-				-	 -
Fund balances									
Nonspendable		140,840		_		_		_	_
Restricted		140,840						_	
Committed		- 283,867		- 654,399		- 29,011		- 28,333	- 7,041
Total fund balances		424,707		654,399		29,011		28,333	 7,041
		424,/0/		034,399		29,011		20,000	 7,041
Total liabilities, deferred inflows of resources and fund balances	\$	559,681	\$	654,399	\$	579,104	\$	28,333	\$ 7,041
		,-51			-T			==,=50	 .,

Michigan Justice Training	Justice		Joint Narcotics		Community Development Block Grant			Register of Deeds Automation Fund	Child Care		Golf Courses	
\$ 18,507	\$	1,772	\$	195,705	\$	16,301	\$	609,949	\$ 2,678,779	\$	500,920	
-		52,599		-		-		-	-		-	
-		-		-		-		-	- 225,938		-	
-		413,326 -		-		-		-	-		- 68,438	
 -		6,398		-		-		39,862	 -		-	
\$ 18,507	\$	474,095	\$	195,705	\$	16,301	\$	649,811	\$ 2,904,717	\$	569,358	
\$ 5,035 - -	\$	16,810 9,668 -	\$	9,281 - -	\$	- -	\$	164 - -	\$ 72,075 86,786 -	\$	4,970 3,630	
-		-		-		-		-	144 -		-	
 5,035		24,300 50,778		9,281		15,691 15,691		164	 159,005		8,600	
- -		- - 413,326		- -		- -		- -	 - -		- -	
 		413,326							 			
- - 13,472		6,398 - 3,593		- 186,424 -		- 610 -		39,862 609,785 -	- 2,745,712 -	_	68,438 - 492,320	
 13,472		9,991		186,424		610		649,647	 2,745,712		560,758	
\$ 18,507	\$	474,095	\$	195,705	\$	16,301	\$	649,811	\$ 2,904,717	\$	569,358	

Combining Balance Sheet Nonmajor Special Revenue Funds December 31, 2023

	Fair	D	Health epartment		Senior Services Millage	Falling Waters Trail	м	edical Care Facility Millage
Assets								
Cash and pooled investments	\$ 45,352	\$	4,253,961	\$	3,373,225	\$ 25,975	\$	2,183,780
Receivables:								
Accounts	5,000		1,763		-	-		-
Taxes	-		-		3,110,105	-		1,290,764
Due from other governments	-		141,469		302,849	-		-
Leases	-		-		-	-		-
Inventories	-		-		-	-		-
Prepaid items	 -		616		-	 -		-
Total assets	\$ 50,352	\$	4,397,809	\$	6,786,179	\$ 25,975	\$	3,474,544
Liabilities								
Accounts payable	\$ 20,184	\$	777,274	\$	22,533	\$ 18,750	\$	43,145
Accrued payroll	2,309		, 71,763	•	59,470	-		-
Accrued liabilities	-		73,530			-		-
Due to other funds	-		-		-	-		-
Advance from other funds	-		-		-	-		-
Unearned revenue	 27,540		145,704		-	 -		-
Total liabilities	 50,033		1,068,271		82,003	 18,750	. <u> </u>	43,145
Deferred inflows of resources								
Unavailable revenue - accounts								
receivable	-		-		-	-		-
Taxes levied for a subsequent period Deferred lease amounts	-		-		3,281,639 -	-		1,361,940 -
Total deferred inflows of resources	-		-		3,281,639	 _		1,361,940
Fund balances								
Nonspendable	-		616		-	-		-
Restricted	-		3,328,922		3,422,537	7,225		2,069,459
Committed	 319		-		-	 -		-
Total fund balances	 319		3,329,538		3,422,537	 7,225		2,069,459
Total liabilities, deferred inflows of								
resources and fund balances	\$ 50,352	\$	4,397,809	\$	6,786,179	\$ 25,975	\$	3,474,544

Parks Millage	Ani	mal Shelter Millage	LifeWays Millage	9	11 Service Fund	J	ail Millage	Concealed Pistol Licenses	Indigent Defense
\$ 775,847	\$	947,616	\$ 366,070	\$	331,252	\$	912,977	\$ 234,451	\$ 834,176
- 2,582,536		- 1,290,757	- 2,578,846		605,624 -		-	-	-
-		-	-		100,990 311,980		-	-	-
 			 		6,552			 	
\$ 3,358,383	\$	2,238,373	\$ 2,944,916	\$	1,356,398	\$	912,977	\$ 234,451	\$ 834,176
\$ -	\$	16,778 33,100	\$ -	\$	801 63,145	\$	-	\$ -	\$ 16,035 64,423
-		- 558 -	-		-		-	-	62
 -		-	 		-			 	 -
 -		50,436	 -		63,946		<u> </u>	 	 80,520
 - 2,724,981 -		- 1,361,941 -	 - 2,721,131 -		- - 311,980		- -	 - -	 - -
 2,724,981		1,361,941	 2,721,131		311,980			 	
- 633,402 -		- 825,996 -	- 223,785 -		6,552 973,920 -		- 912,977 -	 - 234,451 -	- 753,656 -
 633,402		825,996	 223,785		980,472		912,977	 234,451	 753,656
\$ 3,358,383	\$	2,238,373	\$ 2,944,916	\$	1,356,398	\$	912,977	\$ 234,451	\$ 834,176
									continued

Combining Balance Sheet Nonmajor Special Revenue Funds December 31, 2023

	Re	Opioid emediation		Parks Donation		Animal Shelter Donation		Veterans Donation	Youth Center
Assets									
Cash and pooled investments	\$	415,954	\$	34,907	\$	227,486	\$	23,589	\$ 8,645
Receivables:									
Accounts		2,739,245		-		-		-	-
Taxes		-		-		-		-	-
Due from other governments Leases		-		-		-		-	-
Inventories		-		-		-		-	-
Prepaid items		-		-		-		-	-
Total assets	\$	3,155,199	\$	34,907	\$	227,486	\$	23,589	\$ 8,645
Liabilities									
Accounts payable	\$	-	\$	-	\$	-	\$	-	\$ -
Accrued payroll		2,365	·	-	•	-	·	-	-
Accrued liabilities		-		-		-		-	-
Due to other funds		-		-		-		-	-
Advance from other funds		-		-		-		-	-
Unearned revenue		-		-		-		-	 -
Total liabilities		2,365		-	. <u> </u>	-		-	 -
Deferred inflows of resources Unavailable revenue - accounts									
receivable		2,739,245		-		-		-	-
Taxes levied for a subsequent period		-		-		-		-	-
Deferred lease amounts		-		-		-		-	 -
Total deferred inflows of resources		2,739,245		-		-		-	 -
Fund balances									
Nonspendable		-		-		-		-	-
Restricted		413,589		34,907		227,486		23,589	8,645
Committed		-		-		-		-	 -
Total fund balances		413,589		34,907		227,486		23,589	 8,645
Total liabilities, deferred inflows of									
resources and fund balances	\$	3,155,199	\$	34,907	\$	227,486	\$	23,589	\$ 8,645

Dep	Sheriff Dartment Daation		Sheriff Mounted Division		Omnibus Forfeitures	[Sheriff Department Explorer Program		Total
¢	22.042	Å	172	<u> </u>	004	Å	1 405	<u> </u>	20 204 600
\$	23,813	\$	173	\$	981	\$	1,406	\$	20,204,609
	-		-		-		-		3,525,469
	-		-		-		-		10,853,008
	-		-		-		-		1,176,686
	-		-		-		-		725,306
	-		-		-		-		208,021
	-		-		-		-		54,685
\$	23,813	\$	173	\$	981	\$	1,406	\$	36,747,784
\$	-	\$	-	\$	-	\$	-	\$	1,067,291
	-		-		-		-		475,217
	-		-		-		-		73,530
	-		-		-		-		1,039
	-		-		-		-		500,000
			-		-		-		276,013
					<u> </u>		<u> </u>		2,393,090
	_		_		-		_		2,739,245
	-		-		-		-		11,451,632
									725,306
									14,916,183
	-		-		-		-		262,706
	23,813		173		981		1,406		17,663,450
	-		-		-		-		
	23,813		173		981		1,406		19,438,511
\$	23,813	\$	173	\$	981	\$	1,406	\$	36,747,784
									concluded

concluded

Combining Statement of Revenues, Expenditures and Changes in Fund Balances Nonmajor Special Revenue Funds

For the Year Ended December 31, 2023

	Parks Commission	Cascades Preservation	Friend of the Court	Prosecuting Attorney Drug Enforcement	County Law Library
Revenues					
Property taxes	\$-	\$-	\$-	\$-	\$-
Licenses, fees, taxes and permits	-	-	-	-	-
Intergovernmental	-	-	3,047,235	-	-
Charges for services	872,733	-	202,080	-	-
Fines and forfeitures	-	-	-	-	-
Investment earnings	-	-	-	-	-
Rental	-	-	-	-	-
Reimbursements	-	-	-	-	-
Contributions	-	-	-	-	-
Other	2,400	80,000			6,500
Total revenues	875,133	80,000	3,249,315		6,500
Expenditures					
Current:					
Judicial	-	-	3,597,465	-	6,500
General government	-	-	-	-	-
Public safety	-	-	-	-	-
Health and welfare	-	-	-	-	-
Recreation and cultural	2,060,892	157,715	-	-	-
Community development	-	-	-	-	-
Debt service:					
Principal	-	-	-	-	-
Interest and fiscal charges					
Total expenditures	2,060,892	157,715	3,597,465		6,500
Revenues over (under) expenditures	(1,185,759)	(77,715)	(348,150)		
Other financing sources (uses)					
Transfers in	1,552,356	165,726	515,112	-	-
Transfers out	(319,246)		(608,901)		
Total other financing sources (uses)	1,233,110	165,726	(93,789)		
Net change in fund balances	47,351	88,011	(441,939)	-	-
Fund balances, beginning of year	377,356	566,388	470,950	28,333	7,041
Fund balances, end of year	\$ 424,707	\$ 654,399	\$ 29,011	\$ 28,333	\$ 7,041

Michigan Justice Training	Airport	Joint Narcotics	Community Development Block Grant	Register of Deeds Automation Fund	Child Care	Golf Courses
\$ -	\$-	\$ -	\$-	\$-	\$-	\$-
-	15,446		-	-	-	-
41,866	59,000		-	-	2,081,691	-
-	19,267		-	106,470	12,378	821,488
-	- 10,197	114,988 8,542	-	- 35,225	-	-
-	220,924		-		456,295	-
-	-	-	-	-	-	-
-	-	-	-	-	-	-
 19,663	25,937		-	-	991	
 61,529	350,771	168,080		141,695	2,551,355	821,488
-	-	60,708	-	-	89,943	-
-	-	-	-	82,673	-	-
90,507	-	-	-	-	2,744,860	-
-	-	-	-	-	1,342,418	-
-	-	-	-	-	-	644,409
-	545,627	-	-	-	-	-
-	-	-	-	3,888	-	62,290
 -				985		3,191
 90,507	545,627	60,708		87,546	4,177,221	709,890
 (28,978)	(194,856) 107,372	-	54,149	(1,625,866)	111,598
-	309,140	-	-	-	2,640,102	-
 -	(115,073			-	(420,055)	(43,769)
 -	194,067	(65,734)			2,220,047	(43,769)
(28,978)	(789) 41,638	-	54,149	594,181	67,829
 42,450	10,780	144,786	610	595,498	2,151,531	492,929
\$ 13,472	\$ 9,991	\$ 186,424	\$ 610	\$ 649,647	\$ 2,745,712	\$ 560,758

Combining Statement of Revenues, Expenditures and Changes in Fund Balances Nonmajor Special Revenue Funds

For the Year Ended December 31, 2023

_	Fair	Health Department	Senior Services Millage	Falling Waters Trail	Medical Care Facility Millage
Revenues					
Property taxes	\$ -	\$ -	\$ 3,098,510	\$-	\$ 1,295,045
Licenses, fees, taxes and permits	-	584,831	-	-	-
Intergovernmental	-	4,509,188	1,579,101	-	-
Charges for services	1,027,692	302,505	7,473	-	-
Fines and forfeitures	-	-	-	-	-
Investment earnings	3,051	-	224,262	-	133,135
Rental	-	-	-	-	-
Reimbursements	-	2,402,173	-	-	-
Contributions	-	-	175,962	-	-
Other	58,090	6,709	6,616	35,400	
Total revenues	1,088,833	7,805,406	5,091,924	35,400	1,428,180
Expenditures					
Current:					
Judicial	-	-	-	-	-
General government	-	-	-	-	-
Public safety	-	-	-	-	-
Health and welfare	-	7,995,316	3,078,570	-	513,545
Recreation and cultural	1,359,840	-	-	71,323	-
Community development	-	-	-	, _	-
Debt service:					
Principal	-	8,171	-	-	-
Interest and fiscal charges	-	2,162	-	-	-
Total expenditures	1,359,840	8,005,649	3,078,570	71,323	513,545
Revenues over (under) expenditures	(271,007)	(200,243)	2,013,354	(35,923)	914,635
Other financing sources (uses)					
Transfers in	302,000	698,249	-	35,900	-
Transfers out	(31,130)	(994,797)	(677,363)		(118,107)
Total other financing sources (uses)	270,870	(296,548)	(677,363)	35,900	(118,107)
Net change in fund balances	(137)	(496,791)	1,335,991	(23)	796,528
Fund balances, beginning of year	456	3,826,329	2,086,546	7,248	1,272,931
Fund balances, end of year	\$ 319	\$ 3,329,538	\$ 3,422,537	\$ 7,225	\$ 2,069,459

	Parks Millage	Animal Shelter Millage	LifeWays Millage	911 Service Fund	Jail Millage	Concealed Pistol Licenses	Indigent Defense
\$	2,567,084	\$ 1,282,817	\$ 2,422,776	\$-	\$ 648	\$ -	\$ -
	- 5,564	- 22,780	- 5,555	- 21,094	-	84,702	- 1,763,645
	-	362,465	-	2,816,238	-	-	-
	- 88,074	- 79,492	- 13,899	- 11,777	- 62,046	-	- 82,914
	-	-	-	-	-	-	-
	-	- 27,082	-	-	-	-	-
		53,005		38,665	-		
<u> </u>	2,660,722	1,827,641	2,442,230	2,887,774	62,694	84,702	1,846,559
	-	-	-	-	-	3,291	3,098,353
	-	-	-	- 2,154,756	-	-	-
	-	1,350,659 -	- 2,460,617	2,134,730	-	-	-
	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
	-	-	-	-	-	-	14,600
					-		1,850
	-	1,350,659	2,460,617	2,154,756	-	3,291	3,114,803
	2,660,722	476,982	(18,387)	733,018	62,694	81,411	(1,268,244)
	-	-	-	477,819	-	-	571,775
	(2,287,856)	(227,252)		(1,009,969)	(949,500)	(67,420)	
	(2,287,856)	(227,252)		(532,150)	(949,500)	(67,420)	571,775
	372,866	249,730	(18,387)	200,868	(886,806)	13,991	(696,469)
	260,536	576,266	242,172	779,604	1,799,783	220,460	1,450,125
\$	633,402	\$ 825,996	\$ 223,785	\$ 980,472	\$ 912,977	\$ 234,451	\$ 753,656

Combining Statement of Revenues, Expenditures and Changes in Fund Balances Nonmajor Special Revenue Funds

For the Year Ended December 31, 2023

	Opioid Remediation	Parks Donation	Animal Shelter Donation	Veterans Donation	Youth Center
Revenues					
Property taxes	\$ -	\$-	\$-	\$ -	\$-
Licenses, fees, taxes and permits	-	-	-	-	-
Intergovernmental	-	-	-	-	-
Charges for services	468,555	-	-	-	-
Fines and forfeitures	-	-	-	-	-
Investment earnings	-	-	-	-	-
Rental	-	-	-	-	-
Reimbursements	-	-	-	-	-
Contributions	-	27,380	74,167	-	4,006
Other					
Total revenues	468,555	27,380	74,167		4,006
Expenditures					
Current:					
Judicial	-	-	-	-	-
General government	-	-	-	-	1,835
Public safety	-	-	-	-	-
Health and welfare	54,966	-	-	-	-
Recreation and cultural	-	-	-	-	-
Community development	-	-	-	-	-
Debt service:					
Principal	-	-	-	-	-
Interest and fiscal charges					
Total expenditures	54,966				1,835
Revenues over (under) expenditures	413,589	27,380	74,167		2,171
Other financing sources (uses)					
Transfers in	-	-	-	-	-
Transfers out		(291,796)			
Total other financing sources (uses)		(291,796)			
Net change in fund balances	413,589	(264,416)	74,167	-	2,171
Fund balances, beginning of year		299,323	153,319	23,589	6,474
Fund balances, end of year	\$ 413,589	\$ 34,907	\$ 227,486	\$ 23,589	\$ 8,645

Sheriff Department Donation	Sheriff Mounted Division	Omnibus Forfeitures	Sheriff Department Explorer Program	Total
\$-	\$-	\$-	\$-	\$ 10,666,880
-	-	-	-	684,979
-	-	-	-	13,181,269
-	-	-	-	7,019,344
-	-	-	-	114,988
-	-	-	-	752,614
-	-	-	-	677,219
-	-	-	-	2,402,173
52,826	-	-	-	361,423
-	-	-	-	333,976
52,826				36,194,865
-	-	-	-	6,856,260
-	-	-	-	84,508
30,068	-	-	580	6,371,430
-	-	-	-	15,445,432
-	-	-	-	4,294,179
-	-	-	-	545,627
-	-	-	-	88,949
-				8,188
30,068			580	33,694,573
22,758			(580)	2,500,292
				7 200 470
-	-	-	-	7,268,179
-				(8,227,968)
-				(959,789)
22,758	-	-	(580)	1,540,503
1,055	173	981	1,986	17,898,008
\$ 23,813	\$ 173	\$ 981	\$ 1,406	\$ 19,438,511

concluded

Schedule of Revenues, Expenditures and Changes in Fund Balances

	Parks Commission		
	Amended		Over (Under)
	Budget	Actual	Budget
Revenues			
Property taxes	\$-	\$-	\$-
Licenses, fees, taxes and permits	-	-	-
Intergovernmental	-	-	-
Charges for services	870,140	872,733	2,593
Fines and forfeitures	-	-	-
Investment earnings	-	-	-
Rental	-	-	-
Reimbursements	-	-	-
Contributions	-	-	-
Other	3,500	2,400	(1,100)
Total revenues	873,640	875,133	1,493
Expenditures			
Current:			
Judicial	-	-	-
General government	-	-	-
Public safety	-	-	-
Health and welfare	-	-	-
Recreation and culture	2,256,781	2,060,892	(195,889)
Community development	-	-	-
Debt service:			
Principal	-	-	-
Interest and fiscal charges			
Total expenditures	2,256,781	2,060,892	(195,889)
Revenues over (under) expenditures	(1,383,141)	(1,185,759)	197,382
Other financing sources (uses)			
Transfers in	1,552,356	1,552,356	-
Transfers out	(320,698)	(319,246)	(1,452)
Total other financing sources (uses)	1,231,658	1,233,110	1,452
Net change in fund balances	(151,483)	47,351	198,834
Fund balances, beginning of year	377,356	377,356	
Fund balances, end of year	\$ 225,873	\$ 424,707	\$ 198,834

Ca	ascades Preservatio	n		Friend of the Court	
Amended Budget	Actual	Over (Under) Budget	Amended Budget	Actual	Over (Under) Budget
\$-	\$-	\$-	\$-	\$-	\$-
- - -	- - -		- 3,734,671 275,844	- 3,047,235 202,080	- (687,436) (73,764)
-	-	-	-	-	-
-	-	-	-	-	-
- 50,000	- 80,000	- 30,000	-	-	-
50,000	80,000	30,000	4,010,515	3,249,315	(761,200)
50,000			4,010,313	3,243,313	(701,200)
-	-	-	4,114,823	3,597,465	(517,358)
-	-	-	-	-	-
- 150,000	- 157,715	- 7,715	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
150,000	157,715	7,715	4,114,823	3,597,465	(517,358)
(100,000)	(77,715)	22,285	(104,308)	(348,150)	(243,842)
100,000	165,726	65,726	515,112 (610,804)	515,112 (608,901)	- (1,903)
100,000	165,726	65,726	(95,692)	(93,789)	1,903
-	88,011	88,011	(200,000)	(441,939)	(241,939)
566,388	566,388		470,950	470,950	
\$ 566,388	\$ 654,399	\$ 88,011	\$ 270,950	\$ 29,011	\$ (241,939)

Schedule of Revenues, Expenditures and Changes in Fund Balances

	Prosecuting Attorney Drug Enforcement			
	Amended		Over (Under)	
	Budget	Actual	Budget	
Revenues				
Property taxes	\$-	\$-	\$-	
Licenses, fees, taxes and permits	-	-	-	
Intergovernmental	-	-	-	
Charges for services	-	-	-	
Fines and forfeitures	10,000	-	(10,000)	
Investment earnings	-	-	-	
Rental	-	-	-	
Reimbursements	-	-	-	
Contributions	-	-	-	
Other				
Total revenues	10,000		(10,000)	
Expenditures				
Current:				
Judicial	10,000	-	(10,000)	
General government	-	-	-	
Public safety	-	-	-	
Health and welfare	-	-	-	
Recreation and culture	-	-	-	
Community development	-	-	-	
Debt service:				
Principal	-	-	-	
Interest and fiscal charges				
Total expenditures	10,000		(10,000)	
Revenues over (under) expenditures				
Other financing sources (uses)				
Transfers in	-	-	-	
Transfers out				
Total other financing sources (uses)				
Net change in fund balances	-	-	-	
Fund balances, beginning of year	28,333	28,333		
Fund balances, end of year	\$ 28,333	\$ 28,333	<u>\$</u>	

	County Law Library	,	Michigan Justice Training			
Amended Budget	Actual	Over (Under) Budget	Amended Budget	Actual	Over (Under) Budget	
\$-	\$-	\$-	\$-	\$-	\$-	
-	-	-	- 61,200	41,866	(19,334)	
-	-	-	-	-	-	
-	-	-	-	-	-	
-	-	-	-	-	-	
- 6,500	- 6,500		- 47,400	- 19,663	- (27,737)	
6,500	6,500		108,600	61,529	(47,071)	
6,500	6,500	-	-	-	-	
-	-	-	- 108,600	- 90,507	- (18,093)	
-	-	-		-	-	
-	-	-	-	-	-	
-	-	-	-	-	-	
			-			
6,500	6,500	-	108,600	90,507	(18,093)	
				(28,978)	(28,978)	
-		-			-	
-	-	-	-	(28,978)	(28,978)	
7,041	7,041		42,450	42,450		
\$ 7,041	\$ 7,041	<u>\$</u> -	\$ 42,450	\$ 13,472	\$ (28,978)	

Schedule of Revenues, Expenditures and Changes in Fund Balances

	Airport			
	Amended		Over (Under)	
	Budget	Actual	Budget	
Revenues				
Property taxes	\$-	\$-	\$-	
Licenses, fees, taxes and permits	17,250	15,446	(1,804)	
Intergovernmental	59,000	59,000	-	
Charges for services	21,450	19,267	(2,183)	
Fines and forfeitures	-	-	-	
Investment earnings	-	10,197	10,197	
Rental	224,700	220,924	(3,776)	
Reimbursements	-	-	-	
Contributions	-	-	-	
Other	31,399	25,937	(5,462)	
Total revenues	353,799	350,771	(3,028)	
Expenditures				
Current:				
Judicial	-	-	-	
General government	-	-	-	
Public safety	-	-	-	
Health and welfare	-	-	-	
Recreation and culture	-	-	-	
Community development	563,131	545,627	(17,504)	
Debt service:				
Principal	-	-	-	
Interest and fiscal charges				
Total expenditures	563,131	545,627	(17,504)	
Revenues over (under) expenditures	(209,332)	(194,856)	14,476	
Other financing sources (uses)				
Transfers in	309,140	309,140	-	
Transfers out	(115,128)	(115,073)	(55)	
Total other financing sources (uses)	194,012	194,067	55	
Net change in fund balances	(15,320)	(789)	14,531	
Fund balances, beginning of year	10,780	10,780		
Fund balances, end of year	\$ (4,540)	\$ 9,991	\$ 14,531	

Joint Narcotics				Community Development Block Grant			
Amended Budget		Actual	Over (Under) Budget	Amended Budget	Actual	Over (Under) Budget	
\$	- \$	-	\$-	\$-	\$-	\$-	
61,80	0	- 44,550	- (17,250)	-	-	-	
120,00	- 0 -	- 114,988 8,542	(5,012) 8,542	-	-	-	
	-	-	-	-	-	-	
181,80	0	168,080	(13,720)				
120,00	0	60,708	(59,292)	-	-	-	
	-	-	-	-	-	-	
	-	-	-	-	-	-	
	-	-	-	-	-	-	
120,00	0	60,708	(59,292)				
61,80	0	107,372	45,572				
	_	-	_	-	_	-	
(61,80	0)	(65,734)	3,934	-			
(61,80	0)	(65,734)	(3,934)				
	-	41,638	41,638	-	-	-	
144,78	6	144,786		610	610		
\$ 144,78	6 \$	186,424	\$ 41,638	\$ 610	\$ 610	<u>\$ -</u>	

Schedule of Revenues, Expenditures and Changes in Fund Balances

	Register of Deeds Automation			
	Amended		Over (Under)	
	Budget	Actual	Budget	
Revenues				
Property taxes	\$-	\$-	\$-	
Licenses, fees, taxes and permits	-	-	-	
Intergovernmental	-	-	-	
Charges for services	148,500	106,470	(42,030)	
Fines and forfeitures	-	-	-	
Investment earnings	500	35,225	34,725	
Rental	-	-	-	
Reimbursements	-	-	-	
Contributions	-	-	-	
Other				
Total revenues	149,000	141,695	(7,305)	
Expenditures				
Current:				
Judicial	-	-	-	
General government	149,000	82,673	(66,327)	
Public safety	-	-	-	
Health and welfare	-	-	-	
Recreation and culture	-	-	-	
Community development	-	-	-	
Debt service:				
Principal	-	3,888	3,888	
Interest and fiscal charges		985	985	
Total expenditures	149,000	87,546	(61,454)	
Revenues over (under) expenditures		54,149	54,149	
Other financing sources (uses)				
Transfers in	-	-	-	
Transfers out				
Total other financing sources (uses)				
Net change in fund balances	-	54,149	54,149	
Fund balances, beginning of year	595,498	595,498		
Fund balances, end of year	\$ 595,498	\$ 649,647	\$ 54,149	

Child Care			Golf Courses			
Å	Amended Budget	Actual	Over (Under) Budget	Amended Budget	Actual	Over (Under) Budget
\$	-	\$-	\$-	\$-	\$-	\$ -
	- 3,333,365	- 2,081,691	- (1,251,674)	-	-	-
	30,000 -	12,378	(17,622) -	801,103	821,488	20,385
	- 221,780	- 456,295	- 234,515	-	-	-
	-	-	-	-	-	-
	-	- 991	- 991	-	-	-
	3,585,145	2,551,355	(1,033,790)	801,103	821,488	20,385
	509,000	89,943	(419,057)	-	-	-
	- 3,277,538	- 2,744,860	- (532,678)	-	-	-
	2,685,069	1,342,418	(1,342,651)	-	-	-
	-	-	-	750,890	644,409	(106,481)
	-	-	-	-	-	-
	-	-	-	-	62,290	62,290
	-				3,191	3,191
	6,471,607	4,177,221	(2,294,386)	750,890	709,890	(41,000)
	(2,886,462)	(1,625,866)	1,260,596	50,213	111,598	61,385
	2,640,102	2,640,102	-	-	-	-
	(462,896)	(420,055)	(42,841)	(50,213)	(43,769)	(6,444)
	2,177,206	2,220,047	42,841	(50,213)	(43,769)	6,444
	(709,256)	594,181	1,303,437	-	67,829	67,829
	2,151,531	2,151,531		492,929	492,929	
\$	1,442,275	\$ 2,745,712	\$ 1,303,437	\$ 492,929	\$ 560,758	\$ 67,829

Schedule of Revenues, Expenditures and Changes in Fund Balances

	Fair					
	Ameno Budgo		Actua	al		(Under) Idget
Revenues						
Property taxes	\$	-	\$	-	\$	-
Licenses, fees, taxes and permits		-		-		-
Intergovernmental		-		-		-
Charges for services	1,21	L2,387	1,02	7,692		(184,695)
Fines and forfeitures		-		-		-
Investment earnings		-		3,051		3,051
Rental		-		-		-
Reimbursements		-		-		-
Contributions		-		-		-
Other	2	20,000	5	8,090		38,090
Total revenues	1,23	32,387	1,08	8,833		(143,554)
Expenditures						
Current:						
Judicial		-		-		-
General government		-		-		-
Public safety		-		-		-
Health and welfare		-		-		-
Recreation and culture	1,47	70,720	1,35	9,840		(110,880)
Community development		-		-		-
Debt service:						
Principal		-		-		-
Interest and fiscal charges		-		-		-
Total expenditures	1,47	70,720	1,35	9,840		(110,880)
Revenues over (under) expenditures	(23	88,333)	(27	1,007)		(32,674)
Other financing sources (uses)						
Transfers in	27	75,000	30	2,000		27,000
Transfers out	(3	86,667)	(3	1,130)		(5,537)
Total other financing sources (uses)	23	38,333	27	0,870		32,537
Net change in fund balances		-		(137)		(137)
Fund balances, beginning of year		456		456		
Fund balances, end of year	\$	456	\$	319	\$	(137)

		Health Department		S	enior Services Milla	ge
	Amended Budget	Actual	Over (Under) Budget	Amended Budget	Actual	Over (Under) Budget
\$	-	\$-	\$-	\$ 2,860,000	\$ 3,098,510	\$ 238,510
	604,067	584,831	(19,236)	-	-	-
	5,326,602	4,509,188	(817,414)	1,566,950	1,579,101	12,151
	382,635	302,505	(80,130)	9,023	7,473	(1,550)
	-	-	-	-	224,262	224,262
	-	-	-	-	-	-
	3,517,858	2,402,173	(1,115,685)	-	-	-
	-	-	-	171,820	175,962	4,142
		6,709	6,709	5,520	6,616	1,096
	9,831,162	7,805,406	(2,025,756)	4,613,313	5,091,924	478,611
	-	-	-	-	-	-
	-	-	-	-	-	-
	- 9,394,253	- 7,995,316	- (1,398,937)	۔ 3,168,412	- 3,078,570	- (89,842)
	-	-	-	-	-	-
	-	8,171	8,171	-	-	-
	-	2,162	2,162			
	9,394,253	8,005,649	(1,388,604)	3,168,412	3,078,570	(89,842)
	436,909	(200,243)	(637,152)	1,444,901	2,013,354	568,453
	697,859	698,249	390	-	-	-
	(2,121,771)	(994,797)	(1,126,974)	(704,514)	(677,363)	(27,151)
1	(1,423,912)	(296,548)	1,127,364	(704,514)	(677,363)	27,151
	(987,003)	(496,791)	490,212	740,387	1,335,991	595,604
	3,826,329	3,826,329		2,086,546	2,086,546	
\$	2,839,326	\$ 3,329,538	\$ 490,212	\$ 2,826,933	\$ 3,422,537	\$ 595,604

Schedule of Revenues, Expenditures and Changes in Fund Balances

	Falling Waters Trail		
	Amended Budget	Actual	Over (Under) Budget
Revenues			
Property taxes	\$-	\$-	\$-
Licenses, fees, taxes and permits	-	-	-
Intergovernmental	-	-	-
Charges for services	-	-	-
Fines and forfeitures	-	-	-
Investment earnings	-	-	-
Rental	-	-	-
Reimbursements	-	-	-
Contributions	-	-	-
Other	50,000	35,400	(14,600)
Total revenues	50,000	35,400	(14,600)
Expenditures			
Current:			
Judicial	-	-	-
General government	-	-	-
Public safety	-	-	-
Health and welfare	-	-	-
Recreation and culture	50,000	71,323	21,323
Community development	-	-	-
Debt service:			
Principal	-	-	-
Interest and fiscal charges			
Total expenditures	50,000	71,323	21,323
Revenues over (under) expenditures		(35,923)	(35,923)
Other financing sources (uses)			
Transfers in	-	35,900	35,900
Transfers out			
Total other financing sources (uses)		35,900	35,900
Net change in fund balances	-	(23)	(23)
Fund balances, beginning of year	7,248	7,248	
Fund balances, end of year	\$ 7,248	\$ 7,225	\$ (23)

Medical Care Facility Millage					Parks Millage						
ļ	Amended Budget		Actual		[.] (Under) udget		Amended Budget		Actual	Ov	er (Under) Budget
\$	900,000	\$	1,295,045	\$	395,045	\$	2,200,000	\$	2,567,084	\$	367,084
	-		-		-		-		- 5,564		- 5,564
	-		- - 133,135		- - 133,135		-		- - 88,074		- - 88,074
	-				- 155,155		-				
	-		-		-		-		-		-
	-				-		-				-
	900,000		1,428,180		528,180		2,200,000		2,660,722		460,722
	-		-		-		-		-		-
	-		-		-		-		-		-
	597,500		513,545		(83,955)		-		-		-
	-		-		-		-		-		-
	-		-		-		-		-		-
	-		<u> </u>		-		-		-		-
	597,500		513,545		(83 <i>,</i> 955)		-				-
	302,500		914,635		612,135		2,200,000		2,660,722		460,722
	- (302,500)		- (118,107)		- (184,393)		- (2,252,856)		- (2,287,856)		- 35,000
	(302,500)		(118,107)		184,393		(2,252,856)		(2,287,856)		(35,000)
	-		796,528		796,528		(52,856)		372,866		425,722
	1,272,931		1,272,931		-		260,536		260,536		-
\$	1,272,931	\$	2,069,459	\$	796,528	\$	207,680	\$	633,402	\$	425,722

Schedule of Revenues, Expenditures and Changes in Fund Balances

	Animal Shelter Millage					
		Amended			Ove	er (Under)
		Budget		Actual	1	Budget
Revenues						
Property taxes	\$	1,257,610	\$	1,282,817	\$	25,207
Licenses, fees, taxes and permits		-		-		-
Intergovernmental		35,000		22,780		(12,220)
Charges for services		336,915		362,465		25,550
Fines and forfeitures		-		-		-
Investment earnings		-		79,492		79,492
Rental		-		-		-
Reimbursements		-		-		-
Contributions		52,000		27,082		(24,918)
Other		54,310		53,005		(1,305)
Total revenues		1,735,835		1,827,641		91,806
Expenditures						
Current:						
Judicial		-		-		-
General government		-		-		-
Public safety		1,407,256		1,350,659		(56,597)
Health and welfare		-		-		-
Recreation and culture		-		-		-
Community development		-		-		-
Debt service:						
Principal		-		-		-
Interest and fiscal charges		-		-		-
Total expenditures		1,407,256		1,350,659		(56,597)
Revenues over (under) expenditures		328,579		476,982		148,403
Other financing sources (uses)						
Transfers in		-		-		-
Transfers out		(227,298)		(227,252)		(46)
Total other financing sources (uses)		(227,298)		(227,252)		46
Net change in fund balances		101,281		249,730		148,449
Fund balances, beginning of year		576,266		576,266		-
Fund balances, end of year	\$	677,547	\$	825,996	\$	148,449

	LifeWays Millage	2		911 Service Fund	
Amended Budget	Actual	Over (Under) Budget	Amended Budget	Actual	Over (Under) Budget
\$ 2,416,000	\$ 2,422,776	\$ 6,776	\$-	\$-	\$-
5,600	- 5,555 -	- (45) -	- - 2,810,000	- 21,094 2,816,238	- 21,094 6,238
14,000	13,899	(101)	-	- 11,777	- 11,777
-	-	-	-	-	-
	- -	- -	72,666	- 38,665	(34,001)
2,435,600	2,442,230	6,630	2,882,666	2,887,774	5,108
	-	-	-	-	-
-	-	-	۔ 2,329,623	- 2,154,756	- (174,867)
2,461,000	2,460,617	(383)	-	-	-
-	-	-	-	-	-
-		-	-	-	-
2,461,000	2,460,617	(383)	2,329,623	2,154,756	(174,867)
(25,400) (18,387) 7,013	553,043	733,018	179,975
			477,819 (1,030,862)	477,819 (1,009,969)	_ (20,893)_
		-	(553,043)	(532,150)	20,893
(25,400) (18,387) 7,013	-	200,868	200,868
242,172	242,172		779,604	779,604	<u> </u>
\$ 216,772	\$ 223,785	\$ 7,013	\$ 779,604	\$ 980,472	\$ 200,868

Schedule of Revenues, Expenditures and Changes in Fund Balances

	Jail Millage			
	Amended Budget	Actual	Over (Under) Budget	
Revenues				
Property taxes	\$-	\$ 648	\$ 648	
Licenses, fees, taxes and permits	-	-	-	
Intergovernmental	-	-	-	
Charges for services	-	-	-	
Fines and forfeitures	-	-	-	
Investment earnings	-	62,046	62,046	
Rental	-	-	-	
Reimbursements	-	-	-	
Contributions	-	-	-	
Other				
Total revenues		62,694	62,694	
Expenditures				
Current:				
Judicial	-	-	-	
General government	-	-	-	
Public safety	-	-	-	
Health and welfare	-	-	-	
Recreation and culture	-	-	-	
Community development	-	-	-	
Debt service:				
Principal	-	-	-	
Interest and fiscal charges				
Total expenditures				
Revenues over (under) expenditures		62,694	62,694	
Other financing sources (uses)				
Transfers in	-	-	-	
Transfers out	(1,000,000)	(949,500)	(50,500)	
Total other financing sources (uses)	(1,000,000)	(949,500)	50,500	
Net change in fund balances	(1,000,000)	(886,806)	113,194	
Fund balances, beginning of year	1,799,783	1,799,783		
Fund balances, end of year	\$ 799,783	\$ 912,977	\$ 113,194	

Cor	ncealed Pistol Licen	ses		Indigent Defense	
Amended Budget	Actual	Over (Under) Budget	Amended Budget	Actual	Over (Under) Budget
\$- 74,555 -	\$ - 84,702 -	\$ - 10,147 -	\$ - - 3,657,024	\$- - 1,763,645	\$- - (1,893,379)
				- - 82,914 - -	- - 82,914 - -
-	-	-	- 43,363	-	- (43,363)
74,555	84,702	10,147	3,700,387	1,846,559	(1,853,828)
2,590	3,291	701	4,255,712	3,098,353 -	(1,157,359) -
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	14,600 1,850	14,600 1,850	
2,590	3,291	701	4,272,162	3,114,803	(1,157,359)
71,965	81,411	9,446	(571,775)	(1,268,244)	(696,469)
(67,420)	. (67,420)	-	571,775	571,775	-
(67,420)	(67,420)		571,775	571,775	
4,545	13,991	9,446	-	(696,469)	(696,469)
220,460	220,460		1,450,125	1,450,125	
\$ 225,005	\$ 234,451	\$ 9,446	\$ 1,450,125	\$ 753,656	\$ (696,469)

Schedule of Revenues, Expenditures and Changes in Fund Balances

	Opioid Remediation			
	Amended Budget	Actual	Over (Under) Budget	
Revenues	Buuget	Actual	Dudget	
Property taxes	\$-	\$-	\$-	
Licenses, fees, taxes and permits	-	-	-	
Intergovernmental	-	-	-	
Charges for services	108,800	468,555	359,755	
Fines and forfeitures	-	-	-	
Investment earnings	-	-	-	
Rental	-	-	-	
Reimbursements	-	-	-	
Contributions	-	-	-	
Other				
Total revenues	108,800	468,555	359,755	
Expenditures				
Current:				
Judicial	-	-	-	
General government	-	-	-	
Public safety	-	-	-	
Health and welfare	108,800	54,966	(53,834)	
Recreation and culture	-	-	-	
Community development	-	-	-	
Debt service:				
Principal	-	-	-	
Interest and fiscal charges				
Total expenditures	108,800	54,966	(53,834)	
Revenues over (under) expenditures		413,589	413,589	
Other financing sources (uses)				
Transfers in	-	-	-	
Transfers out				
Total other financing sources (uses)				
Net change in fund balances	-	413,589	413,589	
Fund balances, beginning of year				
Fund balances, end of year	\$-	\$ 413,589	\$ 413,589	

	Parks Donation		Animal Shelter Donation				
imended Budget	Actual	Over (Under) Budget	Amended Budget	Actual	Over (Under) Budget		
\$ -	\$-	\$-	\$-	\$-	\$-		
-	-	-	-	-	-		
-	-	-	-	-	-		
-	-	-	-	-	-		
-	-	-	-	-	-		
- 105,000	- 27,380	- (77,620)	-	- 74,167	- 74,167		
 -							
 105,000	27,380	(77,620)		74,167	74,167		
-	-	-	-	-	-		
-	-	-	-	-	-		
-	-	-	-	-	-		
- 100,000	-	- (100,000)	-	-	-		
-	-	-	-	-	-		
-	-	-	-	-	-		
 -							
 100,000		(100,000)					
 5,000	27,380	22,380		74,167	74,167		
-	-	-	-	-	-		
 (291,800)	(291,796)	(4)					
 (291,800)	(291,796)	4					
(286,800)	(264,416)	22,384	-	74,167	74,167		
 299,323	299,323		153,319	153,319			
\$ 12,523	\$ 34,907	\$ 22,384	\$ 153,319	\$ 227,486	\$ 74,167		

Schedule of Revenues, Expenditures and Changes in Fund Balances

	Veterans Donation		
	Amended		Over (Under)
	Budget	Actual	Budget
Revenues			
Property taxes	\$	- \$ -	\$-
Licenses, fees, taxes and permits			-
Intergovernmental			-
Charges for services			-
Fines and forfeitures			-
Investment earnings			-
Rental			-
Reimbursements			-
Contributions	1,00	. 0	(1,000)
Other			-
Total revenues	1,00	<u> </u>	(1,000)
Expenditures			
Current:			
Judicial			-
General government	1,00	- 0	(1,000)
Public safety			-
Health and welfare			-
Recreation and culture			-
Community development			-
Debt service:			
Principal			-
Interest and fiscal charges			
Total expenditures	1,00)	(1,000)
Revenues over (under) expenditures		<u> </u>	
Other financing sources (uses)			
Transfers in			-
Transfers out			
Total other financing sources (uses)		<u> </u>	
Net change in fund balances			-
Fund balances, beginning of year	23,58	23,589	
Fund balances, end of year	\$ 23,58	9 \$ 23,589	<u>\$-</u>

	Youth Center		Sheriff Department Donation					
Amended Budget	Actual	Over (Under) Budget	Amended Budget	Actual	Over (Under) Budget			
\$-	\$-	\$-	\$-	\$-	\$-			
-	-	-	-	-	-			
-	-	-	-	-	-			
-	-	-	-	-	-			
-	-	-	-	-	-			
5,000	4,006	(994) 	31,000	52,826	21,826			
5,000	4,006	(994)	31,000	52,826	21,826			
-	-	-	-	-	-			
5,000	1,835	(3,165)	- 31,000	- 30,068	- (932)			
-	-	-		-	- (552)			
-	-	-	-	-	-			
-		- -	-	- -	- -			
5,000	1,835	(3,165)	31,000	30,068	(932)			
	2,171	2,171		22,758	22,758			
			-	-				
-	2,171	2,171	-	22,758	22,758			
6,474	6,474		1,055	1,055				
\$ 6,474	\$ 8,645	\$ 2,171	\$ 1,055	\$ 23,813	\$ 22,758			

Schedule of Revenues, Expenditures and Changes in Fund Balances

	Sheriff Mounted Division			
	Amended		Over (Under)	
	Budget	Actual	Budget	
Revenues				
Property taxes	\$-	\$ -	\$-	
Licenses, fees, taxes and permits	-	-	-	
Intergovernmental	-	-	-	
Charges for services	-	-	-	
Fines and forfeitures	-	-	-	
Investment earnings	-	-	-	
Rental	-	-	-	
Reimbursements	-	-	-	
Contributions	1,000	-	(1,000)	
Other				
Total revenues	1,000		(1,000)	
Expenditures				
Current:				
Judicial	-	-	-	
General government	-	-	-	
Public safety	1,000	-	(1,000)	
Health and welfare	-	-	-	
Recreation and culture	-	-	-	
Community development	-	-	-	
Debt service:				
Principal	-	-	-	
Interest and fiscal charges				
Total expenditures	1,000		(1,000)	
Revenues over (under) expenditures				
Other financing sources (uses)				
Transfers in	-	-	-	
Transfers out				
Total other financing sources (uses)				
Net change in fund balances	-	-	-	
Fund balances, beginning of year	173	173		
Fund balances, end of year	\$ 173	\$ 173	<u>\$ </u>	

	Omnibus Forfeitu	res	Sheriff Department Explorer Program				
Amended Budget	Actual	Over (Under) Budget	Amended Budget	Actual	Over (Under) Budget		
\$ -	\$	- \$ -	\$-	\$-	\$ -		
-		· -	-	-	-		
-			-	-	-		
			-	-	-		
-		· ·	-	-	-		
-		· -	1,000	-	(1,000)		
			1,000		(1,000)		
			-	-	-		
-		· ·	- 1,000	- 580	- (420)		
			-	-	-		
-				-	-		
			-	-	-		
		<u> </u>					
		<u> </u>	1,000	580	(420)		
	·	<u> </u>		(580)	(580)		
-	• · ·	· -	-	-	-		
				(580)	(580)		
981	. 982	-	1,986				
		\$ -		\$ 1,406			

concluded

Combining Balance Sheet

Nonmajor Debt Service Funds December 31, 2023

	 Series 2015C Airport		Series 2015A Energy		Series 2015B LifeWays		Series 2017B Radios	
Assets Cash and pooled investments Due from other governments	\$ 1,711	\$	500 -	\$	16,673 1,035,000	\$	3,579 -	
Total assets	\$ 1,711	\$	500	\$	1,051,673	\$	3,579	
Deferred inflows of resources Unavailable revenue - due from other governments	\$ -	\$	-	\$	1,035,000	\$	-	
Fund balances Restricted	 1,711		500		16,673		3,579	
Total deferred inflows of resources and fund balances	\$ 1,711	\$	500	\$	1,051,673	\$	3,579	

Series 2018B Fair	Series 2017 Pension	Building Authority	Brownfield Loan	Total
\$ - -	\$ - -	\$	\$ - 	\$
<u>\$</u> -	<u>\$ -</u>	\$ 1,468,528	<u>\$ -</u>	\$ 2,525,991
\$-	\$-	\$ 1,420,000	\$-	\$ 2,455,000
		48,528		70,991
<u>\$</u> -	\$-	\$ 1,468,528	\$	\$ 2,525,991

Combining Statement of Revenues, Expenditures and Changes in Fund Balances

Nonmajor Debt Service Funds

For the Year Ended December 31, 2023

	Series 2015C Airport	Series 2015A Energy	Series 2015B LifeWays	Series 2017B Radios	
Revenues Intergovernmental	\$ -	\$ -	\$ -	\$ -	
Charges for services Investment earnings	- -	- در - -	99,250 1,165	- 482	
Total revenues	-		100,415	482	
Expenditures					
Debt service:					
Principal	490,000	110,000	65,000	470,000	
Interest and fiscal charges	42,063	56,881	34,750	151,950	
Total expenditures	532,063	166,881	99,750	621,950	
Revenues over (under) expenditures	(532,063)	(166,881)	665	(621,468)	
Other financing sources					
Transfers in	532,200	166,881		622,450	
Net change in fund balances	137	-	665	982	
Fund balances, beginning of year	1,574	500	16,008	2,597	
Fund balances, end of year	\$ 1,711	\$ 500	\$ 16,673	\$ 3,579	

Series 2018B Fair	Series 2017 Pension	Building Authority	Brownfield Loan	Total
\$-	\$-	\$ 739,094	\$ -	\$ 739,094
-	-	- 104	-	99,250 1,751
		104		1,751
		739,198		840,095
150,000	2,040,000	445,000	86,842	3,856,842
127,900	2,209,786	300,769	10,985	2,935,084
277,900	4,249,786	745,769	97,827	6,791,926
(277,900)	(4,249,786)	(6,571)	(97,827)	(5,951,831)
277,900	4,249,786		97,827	5,947,044
-	-	(6,571)	-	(4,787)
		55,099		75,778
\$ -	\$ -	\$ 48,528	<u>\$ -</u>	\$ 70,991

Combining Balance Sheet Nonmajor Capital Projects Funds December 31, 2023

	Equipment/ Replacement		Public provement nd Building	Total
Assets Cash and pooled investments	\$ 1,315,779	\$	2,560,320	\$ 3,876,099
Accounts receivable Due from other funds	 2,894 -		401,946 8,158	 404,840 8,158
Total assets	\$ 1,318,673	\$	2,970,424	\$ 4,289,097
Liabilities Accounts payable Due to other funds	\$ 648,130 -	\$	388,000 69,530	\$ 1,036,130 69,530
Total liabilities	648,130		457,530	1,105,660
Fund balances Committed	 670,543		2,512,894	 3,183,437
Total liabilities and fund balances	\$ 1,318,673	\$	2,970,424	\$ 4,289,097

Combining Statement of Revenues, Expenditures and Changes in Fund Balances

Nonmajor Capital Projects Funds For the Year Ended December 31, 2023

	Equipment/ Replacement	Public Improvement and Building	Total
Revenues			
Intergovernmental	\$ 1,680,481	\$ 2,163,309	\$ 3,843,790
Investment earnings	-	66,589	66,589
Other	358,238	1,198,563	1,556,801
Total revenues	2,038,719	3,428,461	5,467,180
Expenditures			
Debt service:			
Principal	292,117	-	292,117
Interest and fiscal charges	12,051	-	12,051
Capital outlay	2,909,105	9,972,017	12,881,122
Total expenditures	3,213,273	9,972,017	13,185,290
Revenues under expenditures	(1,174,554)	(6,543,556)	(7,718,110)
Other financing sources (uses) Proceeds from sale of capital assets	87,824		87,824
Issuance of leases	372,722	- 4,697,918	5,070,640
Transfers in	878,258	2,528,518	3,406,776
Transfers out	(6,110)	(277,900)	(284,010)
	(0,110)	(277,900)	(204,010)
Total other financing sources (uses)	1,332,694	6,948,536	8,281,230
Net change in fund balances	158,140	404,980	563,120
Fund balances, beginning of year	512,403	2,107,914	2,620,317
Fund balances, end of year	\$ 670,543	\$ 2,512,894	\$ 3,183,437

Combining Balance Sheet Nonmajor Permanent Funds

Nonmajor Permanent Funds December 31, 2023

	Department on Aging Endowment		Preston dowment	Total	
Assets					
Cash and pooled investments	\$	121,878	\$ 113,620	\$	235,498
Fund balances Nonspendable Restricted	\$	- 121,878	\$ 7,143 106,477	\$	7,143 228,355
Total fund balances	\$	121,878	\$ 113,620	\$	235,498

Combining Statement of Revenues, Expenditures and Changes in Fund Balances

Nonmajor Permanent Funds For the Year Ended December 31, 2023

	0	partment n Aging lowment	reston lowment	Total	
Revenues Donations Other	\$	55,380 -	\$ - 5,339	\$	55,380 5,339
Total revenues		55,380	5,339		60,719
Expenditures Health and welfare		22,709	-		22,709
Net change in fund balances		32,671	5,339		38,010
Fund balances, beginning of year		89,207	 108,281		197,488
Fund balances, end of year	\$	121,878	\$ 113,620	\$	235,498

Combining Statement of Net Position Nonmajor Enterprise Funds

December 31, 2023

	Resource Recovery		Personal Property Tax		Foreclosure Tax Administration		Total
Assets							
Current assets -							
Cash and pooled investments	\$	-	\$	190,977	\$	-	\$ 190,977
Noncurrent assets:							
Restricted cash and investments		581,905		-		-	581,905
Land held for resale		-		-		1,676,595	1,676,595
Total noncurrent assets		581,905		-		1,676,595	 2,258,500
Total assets		581,905		190,977		1,676,595	 2,449,477
Liabilities							
Current liabilities:							
Negative equity in cash							
and pooled investments		281,277		-		-	281,277
Accounts payable		2,938		705		-	3,643
Accrued payroll		739		-		-	739
Current portion of estimated closure							
and postclosure monitoring costs		53,000		-		-	 53,000
Total current liabilities		337,954		705		-	338,659
Noncurrent liabilities -							
Estimated closure and postclosure							
monitoring costs, net of current							
portion		199,000		-		-	 199,000
Total liabilities		536,954		705		-	 537,659
Net position							
Unrestricted	\$	44,951	\$	190,272	\$	1,676,595	\$ 1,911,818

Combining Statement of Revenues, Expenses and Changes in Fund Net Position

Nonmajor Enterprise Funds

For the Year Ended December 31, 2023

	Resource Recovery		Personal Property Tax		Foreclosure Tax Administration		Total
Operating revenues							
Interest on taxes	\$	-	\$	6,654	\$	-	\$ 6,654
Charges for services		100		550		684,959	685,609
Other		-		-		2,000	 2,000
Total operating revenues		100		7,204		686,959	 694,263
Operating expenses							
Personnel services		26,809		-		-	26,809
Cost of services		145,718		-		-	145,718
Administration		41,365		1,130		419,042	 461,537
Total operating expenses		213,892		1,130		419,042	 634,064
Operating income (loss)		(213,792)		6,074		267,917	60,199
Nonoperating revenues							
Investment earnings		24,872		9,196		-	 34,068
Net income (loss) before transfers		(188,920)		15,270		267,917	94,267
Transfers in		232,623		-		-	232,623
Transfers out		(9,071)		(13,426)		(271,185)	 (293,682)
Change in net position		34,632		1,844		(3,268)	33,208
Net position, beginning of year		10,319		188,428		1,679,863	 1,878,610
Net position, end of year	\$	44,951	\$	190,272	\$	1,676,595	\$ 1,911,818

Combining Statement of Cash Flows Nonmajor Enterprise Funds

For the Year Ended December 31, 2023

	Resource Recovery		Personal Property Tax			oreclosure Tax ninistration	Total	
Cash flows from operating activities	-	,		-				
Cash received from customers, residents								
and users	\$	100	\$	6,954	\$	690,227	\$	697,281
Cash paid to employees		(26,795)		-		-		(26,795)
Cash paid to suppliers		(204,378)		-		-		(204,378)
Payments for interfund services used		(41,365)		(1,130)		(419,042)		(461,537)
Net cash provided by (used in) operating activities		(272,438)		5,824		271,185		4,571
Cash flows from noncapital financing activities								
Transfers from other funds		232,623		-		-		232,623
Transfers to other funds		(9,071)		(13,426)		(271,185)		(293,682)
Net cash provided by (used in) noncapital								
financing activities		223,552		(13,426)		(271,185)		(61,059)
Cash flows from investing activities								
Interest earnings on investments		24,872		9,196		-		34,068
Net change in cash and pooled investments		(24,014)		1,594		-		(22,420)
Cash and pooled investments, beginning of year		324,642		189,383		_		514,025
Cash and pooled investments, beginning of year		524,042		109,303		-		514,025
Cash and pooled investments, end of year	\$	300,628	\$	190,977	\$	-	\$	491,605
Statement of Net Position Classification								
Cash and pooled investments	\$	-	\$	190,977	\$	-	\$	190,977
Restricted cash and investments		581,905		-		-		581,905
Negative equity in cash and pooled investments		(281,277)		-		-		(281,277)
Total	\$	300,628	\$	190,977	\$		\$	491,605
Reconciliation of operating income (loss) to net								
cash provided by (used in) operating activities								
Operating income (loss)	\$	(213,792)	\$	6,074	\$	267,917	\$	60,199
Adjustments to reconcile operating income (loss)	т	(,	Ŧ	-,	Ŧ		Ŧ	
to net cash provided by (used in) operating activ	ities:							
Change in:								
Land held for resale		-		-		3,268		3,268
Accounts payable		(5,660)		(250)		-		(5,910)
Accrued payroll		14		-		-		14
Estimated closure and postclosure								
monitoring costs		(53,000)		-		-		(53,000)
Net cash provided by (used in) operating activities	\$	(272,438)	\$	5,824	\$	271,185	\$	4,571

Combining Statement of Net Position

Internal Service Funds December 31, 2023

	V	Self-Insured Workers Compensation		Self-Funded Managed Care Insurance		Land Use Planning		Graphic Information Systems		Total
Current assets										
Cash and pooled investments	\$	283,257	\$	1,124,066	\$	23,662	\$	3,771	\$	1,434,756
Prepaid items		94,970		862,440		-		-		957,410
Total assets		378,227		1,986,506		23,662		3,771		2,392,166
Liabilities Accounts payable Estimated claims payable		92,143		18,902 12,596		-		-		18,902 104,739
Total liabilities		92,143		31,498		-		-		123,641
Net position										
Unrestricted	\$	286,084	\$	1,955,008	\$	23,662	\$	3,771	\$	2,268,525

Combining Statement of Revenues, Expenses and Changes in Fund Net Position

Internal Service Funds

For the Year Ended December 31, 2023

	Self-Insured Workers Compensation	Self-Funded Managed Care Insurance	Land Use Planning	Graphic Information Systems	Total
Operating revenues					
Charges for services	\$ -	\$ 10,972,944	<u>\$</u> -	\$ -	\$ 10,972,944
Operating expenses					
Cost of services	-	11,307,024	-	-	11,307,024
Administration	203,290	416,741			620,031
Total operating expenses	203,290	11,723,765			11,927,055
Operating loss	(203,290)	(750,821)	-	-	(954,111)
Nonoperating revenues Investment earnings	19,431				19,431
Net loss before transfers	(183,859)	(750,821)	-	-	(934,680)
Transfers in		1,161,032			1,161,032
Change in net position	(183,859)	410,211	-	-	226,352
Net position, beginning of year	469,943	1,544,797	23,662	3,771	2,042,173
Net position, end of year	\$ 286,084	\$ 1,955,008	\$ 23,662	\$ 3,771	\$ 2,268,525

Combining Statement of Cash Flows

Internal Service Funds

For the Year Ended December 31, 2023

		lf-Insured Workers npensation	-	elf-Funded anaged Care Insurance	Land Use Planning	In	Graphic formation Systems	Total
Cash flows from operating activities								
Cash received from customers,								
residents and users	\$	-	\$	10,972,944	\$ -	\$	-	\$ 10,972,944
Cash paid to suppliers		(242,448)		(12,501,276)	 -		-	 (12,743,724)
Net cash used in operating activities		(242,448)		(1,528,332)	-		-	(1,770,780)
Cash flows from noncapital financing activit	ies							
Transfers from other funds		-		1,161,032	-		-	1,161,032
Cash flows from investing activities								
Interest earnings on investments		19,431		-	 -		-	 19,431
Net change in cash and pooled investments		(223,017)		(367,300)	-		-	(590,317)
Cash and cash pooled investments,								
beginning of year		506,274		1,491,366	 23,662		3,771	 2,025,073
Cash and pooled investments,								
end of year	\$	283,257	\$	1,124,066	\$ 23,662	\$	3,771	\$ 1,434,756
Reconciliation of operating loss to net cash used in operating activities								
Operating loss	\$	(203,290)	\$	(750,821)	\$ -	\$	-	\$ (954,111)
Adjustments to reconcile operating loss								
to net cash used in operating activities:								
Change in:								
Prepaid items		(77,470)		(783,384)	-		-	(860,854)
Accounts payable		-		7,000	-		-	7,000
Estimated claims payable		38,312		(1,127)	 -		-	 37,185
Net cash used in operating activities	\$	(242,448)	\$	(1,528,332)	\$ 	\$	-	\$ (1,770,780)

Combining Statement of Fiduciary Net Position

Pension and Other Employee Benefit Trust Funds December 31, 2023

	Pension Trust Fund	Other Postemployment Benefit Trust Fund	Total
Assets			
Cash and pooled investments	\$ 849,419	\$-	\$ 849,419
Investments, at fair value:			
Domestic equities	106,895,963	-	106,895,963
Equity mutual funds	31,316,380	-	31,316,380
International equities	48,083,303	-	48,083,303
U.S. treasuries	7,855,158	-	7,855,158
U.S. agencies	13,067,992	-	13,067,992
Corporate domestic securities	39,892,348	-	39,892,348
Collateralized mortgage obligations	330,871	-	330,871
International securities	1,046,902	-	1,046,902
Real estate equities	1,090,720	-	1,090,720
Money market funds	5,938,806	207,800	6,146,606
Receivables -			
Interest receivable	598,294		598,294
Total assets	256,966,156	207,800	257,173,956
Liabilities			
Accrued expenses	278,625		278,625
Net position			
Restricted for:			
Pension benefits	256,687,531	-	256,687,531
Other postemployment benefits		207,800	207,800
Total net position	\$ 256,687,531	\$ 207,800	\$ 256,895,331

Combining Statement of Changes in Fiduciary Net Position

Pension and Other Employee Benefit Trust Funds For the Year Ended December 31, 2023

	Pension Trust Fund	Total	
Additions			
Contributions:			
Employer	\$ 641,538	\$ 354,019	\$ 995,557
Employee	1,101,620	-	1,101,620
Total contributions	1,743,158	354,019	2,097,177
Investment income:			
Interest and dividends	5,483,257	-	5,483,257
Net change in fair value of investments	32,895,138	17,979	32,913,117
Less investment expenses	(1,080,429)		(1,080,429)
Net investment income	37,297,966	17,979	37,315,945
Total additions	39,041,124	371,998	39,413,122
Deductions			
Pension benefit payments, including refunds			
of employee contributions	17,167,474	319,622	17,487,096
Administrative expense	187,607	208	187,815
Total deductions	17,355,081	319,830	17,674,911
Change in net position	21,686,043	52,168	21,738,211
Net position, beginning of year	235,001,488	155,632	235,157,120
Net position, end of year	\$ 256,687,531	\$ 207,800	\$ 256,895,331

Combining Statement of Fiduciary Net Position

Custodial Funds December 31, 2023

	General	Library	1	L2th District Court Escrow	Circuit Court Trust
Assets					
Cash and pooled investments	\$ 1,712,967	\$ 35,730	\$	12,273	\$ 109,721
Receivables:					
Accounts	 84,801	 		-	 -
Total assets	 1,797,768	 35,730		12,273	 109,721
Liabilities					
Accounts payable	147,074	35,730		-	4,987
Undistributed receipts	604,501	-		-	99,451
Due to other governments	605,201	-		-	-
Escrow payable	 -	 -		12,273	 5,283
Total liabilities	 1,356,776	 35,730		12,273	 109,721
Net position Restricted for individuals, organizations and other governments	\$ 440,992	\$ 	\$		\$

Life	Ways	Sheriff Canteen	Total
\$	1,795	\$ 90,165	\$ 1,962,651
	-	 -	 84,801
	1,795	 90,165	 2,047,452
	-	4,711	192,502
	1,795	-	705,747
	-	-	605,201
	-	 -	 17,556
	1,795	 4,711	 1,521,006
\$	-	\$ 85,454	\$ 526,446

Combining Statement of Changes in Fiduciary Net Position

Custodial Funds

For the Year Ended December 31, 2023

	General	Library	1	L2th District Court Escrow	Circuit Court Trust
Additions					
Collection of taxes for other governments	\$ 54,062,974	\$ -	\$	-	\$ -
Collection of fees for other governments	1,354,978	446,078		-	1,077,508
Collection from other entities	 606,144	 -		111,697	 -
Total additions	 56,024,096	 446,078		111,697	 1,077,508
Deductions					
Payment of taxes to other governments	54,062,974	-		-	-
Payment of fees for other governments	1,354,978	446,078		-	1,077,508
Payment for other entities	 506,593	 -		111,697	 -
Total deductions	 55,924,545	 446,078		111,697	 1,077,508
Change in net position	99,551	-		-	-
Net position, beginning of year	 341,441	 -		-	 -
Net position, end of year	\$ 440,992	\$ -	\$	-	\$ -

	LifeWays	Sheriff Canteen	Total
\$	2,460,617	\$ -	\$ 56,523,591 2,878,564
	-	 1,314,364	 2,032,205
	2,460,617	 1,314,364	 61,434,360
	2,460,617 -	-	56,523,591 2,878,564
	-	 1,329,236	 1,947,526
	2,460,617	 1,329,236	 61,349,681
	-	(14,872)	84,679
		 100,326	 441,767
Ş		\$ 85,454	\$ 526,446

Statement of Net Position

Land Bank Authority Component Unit December 31, 2023

Assets

Cash and pooled investments Land held for resale	\$ 216,403 850
Total assets / unrestricted net position	\$ 217,253

Statement of Revenues, Expenses and Change in Fund Net Position

Land Bank Authority Component Unit For the Year Ended December 31, 2023

Operating revenues Property taxes Charges for services	\$ 434 9,340
Total operating revenues	9,774
Operating expenses Community development	 73,448
Change in net position	(63,674)
Net position, beginning of year	 280,927
Net position, end of year	\$ 217,253

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Statement of Cash Flows	
Land Bank Authority Component Unit	
For the Year Ended December 31, 2023	
Cash flows from operating activities	
Cash received from customers, residents and users	\$ 72,865
Cash paid to employees, suppliers and claimants	 (73,448)
Net change in cash and pooled investments	(583)
Cash and pooled investments, beginning of year	 216,986
Cash and pooled investments, end of year	\$ 216,403
Reconciliation of operating loss to net	
cash used in operating activities	
Operating loss	\$ (63,674)
Adjustments to reconcile operating loss	
to net cash used in operating activities:	
Change in -	
Land held for resale	 63,091
Net cash used in operating activities	\$ (583)

Statement of Net Position and Governmental Funds Balance Sheet

Drain Commission Component Unit December 31, 2023

	Capital Project Funds						
	S	ring Arbor Water Drain Project Districts				Drain Revolving	
Assets Cash and pooled investments Special assessments receivable, net Due from other funds Capital assets being depreciated, net	\$	3,732	\$	1,268,784 81,095 - -	\$	51,913 - 149,985 -	
Total assets	\$	3,732	\$	1,349,879	\$	201,898	
Liabilities Accounts payable Due to other funds Advance from primary government	\$	- -	\$	- 150,382 -	\$	1,750 - 200,000	
Total liabilities		-		150,382		201,750	
Deferred inflows of resources Unavailable revenue		-		81,095		-	
Fund balances Restricted for construction		3,732		1,118,402		148	
Total liabilities, deferred inflows of resources and fund balances	\$	3,732	\$	1,349,879	\$	201,898	

Net position

Investment in capital assets Restricted for capital projects

Total net position

	C	apit	al Project Fund						
	Lake Level Districts		Lake Level Revolving	Go	Total Governmental Funds		djustments		nent of osition
\$	43,720 5,951 - -	\$	(3,910) - 18,290 -	\$	1,364,239 87,046 168,275 -	\$	- (168,275) 2,056,780		,364,239 87,046 - ,056,780
\$	49,671	\$	14,380	\$	1,619,560	\$	1,888,505	3	,508,065
\$	400 17,893 - 18,293	\$	500 - 10,000 10,500	\$	2,650 168,275 210,000 380,925	\$	- (168,275) - (168,275)		2,650 - 210,000 212,650
	5,951 25,427		- 3,880		87,046 1,151,589		(87,046) (1,151,589)		-
Ś	49,671	<u></u>	14,380	 ¢	1,151,589		(1,101,009)		-
<u>ب</u>	+3,071	<u>,</u>	17,300	<u>ب</u>	1,010,000				

_		_	
\$	3,295,415	\$	3,295,415
	1,238,635		1,238,635
	2,056,780		2,056,780

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Reconciliation	
Fund Balances of Governmental Funds	
to Net Position of Drain	
Commission Component Unit	
December 31, 2023	
Fund balances - governmental funds	\$ 1,151,589
Amounts reported for <i>governmental activities</i> in the statement of net position are different because:	
Capital assets used in governmental activities are not financial resources and therefore are not reported in the funds.	2,056,780
Unavailable revenue is not a current financial resource and therefore is not	
reported as revenue in the governmental funds	87,046
Net position of governmental activities	\$ 3,295,415

Statement of Activities and Governmental Funds Revenues,

Expenditures and Changes in Fund Balances Drain Commission Component Unit For the Year Ended December 31, 2023

		Capital Project Fund	ls
	Spring Arbor Water Project	Drain Districts	Drain Revolving
Revenues			
Intergovernmental revenue	\$-	\$ 218,713	\$-
Investment earnings	175	62,412	
Total revenues	175	281,125	<u> </u>
Expenditures/expenses Current operations -			
Public works	-	87,665	-
Depreciation expense	-		
Total expenditures/expenses		87,665	
Change in fund balance/net position	175	193,460	-
Fund balances/net position			
Beginning of year	3,557	924,942	148
End of year	\$ 3,732	\$ 1,118,402	\$ 148

Ca	pital	Project Funds					
Lake Level Districts		Lake Level Revolving	Total Governmental Funds		Ac	ljustments	Statement f Activities
\$ - 2,307	\$	-	\$	218,713 64,894	\$	4,703	\$ 223,416 64,894
2,307		-		283,607		4,703	 288,310
13,791		-		101,456 -		- 131,722	101,456 131,722
13,791		-		101,456		131,722	233,178
(11,484)		-		182,151		(127,019)	55,132
 36,911		3,880		969,438		2,270,845	 3,240,283
\$ 25,427	\$	3,880	\$	1,151,589	\$	2,143,826	\$ 3,295,415

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Reconciliation		
Net Changes in Fund Balances of Governmental Funds		
to Change in Net Position of Drain		
Commission Component Unit		
For the Year Ended December 31, 2023		
Net change in fund balances - governmental funds	\$	182,151
Amounts reported for <i>governmental activities</i> in the statement of activities are different because:		
Governmental funds report capital outlays as expenditures. However,		
in the statement of activities, the cost of those assets is allocated		
over their estimated useful lives and reported as depreciation expense.		
Depreciation expense		(131,722)
Governmental funds report payments received by other municipalities		
for principal debt service as revenue, but the statement of activities does not.		
Change in special assessments receivable		4,703
Change in net position of governmental activities	Ś	55,132
		= = = = =

Statement of Net Position and Governmental Fund Balance Sheet

Brownfield Redevelopment Authority Component Unit December 31, 2023

	Rede	ownfield evelopment uthority	Ac	ljustments	atement let Position
Current assets					
Cash and pooled investments	\$	507,087	\$	-	\$ 507,087
Accounts receivable		35,537		-	35,537
Loans receivable		376,097		-	 376,097
Total assets	\$	918,721	\$	-	918,721
			-		 ,
Liabilities					
Accounts payable	\$	20,125	\$	-	20,125
Advance from primary government		117,500		-	 117,500
Total liabilities		137,625		-	137,625
Fund balances					
Restricted		781,096		(781,096)	 -
Total liabilities and fund balances	\$	918,721			
Net position Restricted for loans			\$	781,096	\$ 781,096

Statement of Activities and Governmental Fund Revenues,

Expenditures and Changes in Fund Balances Brownfield Redevelopment Authority Component Unit For the Year Ended December 31, 2023

	Rede	ownfield velopment uthority	Adjustments	Statement of Activities
Revenues				
Contributions	\$	213,941	\$-	\$ 213,941
Investment earnings		1,279		 1,279
Total revenues		215,220	-	215,220
Expenditures/expenses Current operations -				
Public works		136,916		 136,916
Net change in fund balances		78,304	78,304	-
Change in net position			(78,304)	78,304
Fund balances/net position				
Beginning of year		702,792		 702,792
End of year	\$	781,096	\$-	\$ 781,096

Statement of Net Position and Governmental Funds Balance Sheet

Board of Public Works Component Unit December 31, 2023

					Debt Serv	vice F	unds				
		Wolf Lake ection	Lake olumbia Section	Ра	age of rma - olving		Village of Parma - LDFA	Grass Lake Revolving		Grass Lake Section SER 2002B	
Assets											
Cash and pooled investments Due from other governments	\$	2,218 -	\$ 8,334 410,000	\$	-	\$	4,926 -	\$	-	\$	4,511 -
Total assets	\$	2,218	\$ 418,334	\$	-	\$	4,926	\$	-	\$	4,511
Liabilities											
Accrued liabilities Long-term debt:	\$	-	\$ -	\$	-	\$	-	\$	-	\$	-
Due in one year Due in more than one year		-	 -		-		-		-		-
Total liabilities		-	 -		-		-		-		-
Deferred inflows of resources											
Unavailable revenue		-	 410,000		-		-		-		-
Fund balances Restricted for debt service		2,218	8,334		-		4,926		-		4,511
Restricted for construction		-	 -		-				-		-
Total fund balances	. <u> </u>	2,218	 8,334				4,926		-		4,511
Total liabilities and fund balances	\$	2,218	\$ 418,334	\$	-	\$	4,926	\$		\$	4,511

continued...

				Debt	Service Fund	s				
Vineyard Lake Area Section		Fa	ound/ arewell e Section	F	outhern Regional terceptor		Rives Sanitary Sewer	Village of Parma Wastewater		
\$	4,204 -	\$	12,214 -	\$	21,208 825,000	\$	853 540,250	\$	- 1,096,598	
\$	4,204	\$	12,214	\$	846,208	\$	541,103	\$	1,096,598	
\$	-	\$	-	\$	-	\$	-	\$	-	
	-		-		-		-		-	
	-		-		-				-	
					825,000		540,250		1,096,598	
	4,204		12,214 -		21,208 -		853		-	
	4,204		12,214		21,208		853		-	
\$	4,204	\$	12,214	\$	846,208	\$	541,103	\$	1,096,598	

		Capital Pro	jects F	unds						
Vineyard Lake Area Section	Round/ Farewell Lake Section		Southern Regional Interceptor		Rives Sanitary Sewer		Total	Adjustments		Statement of et Position
\$ 455	\$	151	\$	1,514 -	\$	70	\$ 60,658 2,871,848	\$	- (28,166)	\$ 60,658 2,843,682
\$ 455	\$	151	\$	1,514	\$	70	\$ 2,932,506		(28,166)	 2,904,340
\$ -	\$	-	\$	-	\$	-	\$ -	\$	32,492	32,492
 -		-		-		-	 -		980,000 1,891,848	980,000 1,891,848
 							 		2,904,340	 2,904,340
 							 2,871,848		(2,871,848)	
 - 455		- 151		- 1,514		- 70	 58,468 2,190		(58,468) (2,190)	 -
 455		151		1,514		70	 60,658		(60,658)	
\$ 455	\$	151	\$	1,514	\$	70	\$ 2,932,506			
								\$	-	\$

concluded

Reconciliation	
Fund Balances of Governmental Funds	
to Net Position of Board of	
Public Works Component Unit	
December 31, 2023	
Fund balances - governmental Funds	\$ 60,658
Amounts reported for governmental activities in the	
statement of net position are different because:	
Bonds payable of various municipalities are to be repaid by the	
municipality, and the amount due is not reported as receivable	
in the funds	(28,166)
Because the focus of governmental funds is on short-term financing	
some assets will not be available to pay current expenditures. Those	
assets (i.e. due from other governments) are offset by deferred	
inflows of resources in the governmental funds	2,871,848
Liabilities are not due and payable in the current period and are	
not reported in the funds:	
Bonds payable	(2,871,848)
Interest payable	 (32,492)
Net position of governmental activities	\$ -

Statement of Activities and Governmental Funds Revenues,

Expenditures and Changes in Fund Balances Board of Public Works Component Unit

For the Year Ended December 31, 2023

				Debt Ser	vice	Funds			
	Volf .ake ection	Co	Lake lumbia ection	/illage of Parma - tevolving		Village of Parma - LDFA	R	Grass Lake Revolving	rass Lake Section ER 2002B
Revenues									
Intergovernmental	\$ -	\$	450,031	\$ -	\$	-	\$	141,750	\$ -
Investment earnings	 -		2,567	 -		232		-	 212
Total revenues	 -		452,598	 -		232		141,750	 212
Expenditures/expenses Debt service:									
Principal	-		430,000	-		-		140,000	-
Interest and fiscal charges	 -		20,531	 -		-		1,750	 -
Total expenditures/expenses	 -		450,531	 -		-		141,750	
Net change in fund balances	-		2,067	-		232		-	212
Change in net position									
Fund balances/net position									
Beginning of year	 2,218		6,267	 -		4,694		-	 4,299
End of year	\$ 2,218	\$	8,334	\$ -	\$	4,926	\$	-	\$ 4,511

continued...

Debt Service Funds										
Vineyard Lake Area Section	Round/ Farewell Lake Section	Southern Regional Interceptor	Rives Sanitary Sewer	Village of Parma Wastewater						
\$ 307,000 1,346	\$- 574	\$ 420,969 1,894	\$ 38,726 339	\$ 169,165 						
 308,346	574	422,863	39,065	169,165						
300,000	-	375,000	23,000	140,000						
 7,000	-	54,313	15,726	29,165						
 307,000		429,313	38,726	169,165						
1,346	574	(6,450)	339	-						
2 959	11 640	77 65 9	514							
 2,858	11,640	27,658	514							

\$ 4,204 \$ 12,214 \$ 21,208 \$

853 \$

-

	Capital Pro	ojects Funds				
Vineyard Lake Area Section	Round/ Farewell Lake Section	Southern Regional Interceptor	Rives Sanitary Sewer	Total	Adjustments	Statement of Activities
\$ - 21	\$- 7	\$ - 71	\$- 3	\$ 1,527,641 7,266	\$ (1,423,408)	\$
21	7	71	3	1,534,907	(1,423,408)	111,499
-				1,408,000 128,485	(1,408,000) (16,986)	- 111,499
				1,536,485	(1,424,986)	111,499
21	7	71	3	(1,578)	1,578	-
					-	-
434	144	1,443	67	62,236	(62,236)	
\$ 455	\$ 151	\$ 1,514	\$ 70	\$ 60,658	\$ (60,658)	\$ -

concluded

Reconciliation	
Net Changes in Fund Balances of Governmental Funds	
to Change in Net Position of Board of	
Public Works Component Unit	
For the Year Ended December 31, 2023	
Net change in fund balances - governmental funds	\$ (1,578)
Amounts reported for <i>governmental activities</i> in the statement of activities are different because:	
Governmental funds report payments received by other municipalities	
for principal debt service as revenue, but the	
statement of activities does not.	
Debt assessments received in the current year	(1,423,408)
Some expenses reported in the statement of activities do not require the use	
of current financial resources and therefore are not reported as expenditures in governmental funds.	
Change in accrued interest on bonds payable	16,986
Repayment of debt principal is an expenditure in the funds	
but not in the statement of activities.	
Bond principal payments	 1,408,000
Change in net position of governmental activities	\$ -

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Statistical Section (Unaudited)

This part of the County of Jackson's annual comprehensive financial report presents detailed information as a context for understanding what the information in the financial statements, note disclosures, and required supplementary information says about the government's overall financial health.

CONTENTS Page Financial Trends (schedules 1 thru 5) These schedules contain trend information to help the reader understand how the government's 206 financial performance and well-being have changed over time. **Revenue Capacity (schedules 6 thru 10)** These schedules contain information to help the reader assess the government's most significant local sources: property taxes, State shared revenues and water and wastewater usage fees. 216 Debt Capacity (schedules 11 thru 13) These schedules present information to help the reader assess the affordability of the government's 223 current levels of outstanding debt and the government's ability to issue additional debt in the future. Demographic and Economic Information (schedules 14 and 15) These schedules offer demographic and economic indicators to help the reader understand the 228 environment within which the government's financial activities take place.

Operating Information (schedules 16 thru 18)

These schedules contain service and infrastructure data to help the reader understand how the information in the government's financial report relates to the services the government provides and the activities it performs.

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Source: Unless otherwise noted, the information in these schedules is derived from the annual comprehensive financial reports for the relevant year.

Net Position by Component

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Last Ten Years
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(accrual basis of accounting)

	2014	2015	2016	2017	2018
Governmental activities					
Net investment in capital assets	\$ 85,235,379	\$ 80,763,955	\$ 75,849,154	\$ 102,545,547	\$ 107,550,702
Restricted	11,852,828	16,954,611	18,778,078	19,893,219	27,513,421
Unrestricted (deficit)	7,656,588	(43,192,276)	(52,963,576)	(63,436,135)	(175,381,280)
Total governmental activities net position	\$ 104,744,795	\$ 54,526,290	\$ 41,663,656	\$ 59,002,631	\$ (40,317,157)
Business-type activities					
Net investment in capital assets	\$ 4,078,658	\$ 3,412,622	\$ 4,428,475	\$ 4,746,956	\$ 8,482,719
Restricted	-	-	-	9,834,247	10,378,037
Unrestricted	 22,567,600	 33,682,508	 32,545,842	 18,975,759	 2,693,483
Total business-type activities net position	\$ 26,646,258	\$ 37,095,130	\$ 36,974,317	\$ 33,556,962	\$ 21,554,239
Primary government					
Net investment in capital assets	\$ 89,314,037	\$ 84,176,577	\$ 80,277,629	\$ 107,292,503	\$ 116,033,421
Restricted	11,852,828	16,954,611	18,778,078	29,727,466	37,891,458
Unrestricted (deficit)	 30,224,188	 (9,509,768)	 (20,417,734)	 (44,460,376)	 (172,687,797)
Total primary government net position	\$ 131,391,053	\$ 91,621,420	\$ 78,637,973	\$ 92,559,593	\$ (18,762,918)

Notes:

GASB Statement No. 68 was implemented for the fiscal year ended December 31, 2015. This resulted in presentation of the County's net pension liability (asset) on the statement of net position. Prior years were not restated.

GASB Statement No. 75 was implemented for the fiscal year ended December 31, 2018. This resulted in presentation of the County's net other postemployment benefit ("OPEB") liability on the statement of net position. Prior years were not restated.

GASB Statement No. 84 was implemented for the year ended December 31, 2019. Prior years were not restated.

Source: Jackson County Finance Department

Schedule 1 Unaudited

2019	2020	2021		2022		2023
\$ 128,593,178 13,161,420 (187,394,428)	\$ 164,314,365 18,122,919 (213,876,401)	\$ 168,863,468 25,104,903 (216,448,589)	\$	180,632,480 75,656,156 (203,988,738)	\$	198,941,738 33,213,463 (129,698,392)
\$ (45,639,830)	\$ (31,439,117)	\$ (22,480,218)	\$	52,299,898	\$	102,456,809
\$ 8,550,465 10,052,492 (1,940,275)	\$ 8,517,314 10,491,235 (3,977,783)	\$ 8,379,214 12,535,036 (242,026)	\$	8,483,669 23,386,121 (5,186,142)	\$	8,719,087 23,004,082 2,348,960
\$ 16,662,682	\$ 15,030,766	\$ 20,672,224	\$	26,683,648	\$	34,072,129
\$ 137,143,643 23,213,912 (189,334,703)	\$ 172,831,679 28,614,154 (217,854,184)	\$ 177,242,682 37,639,939 (216,690,615)	\$	189,116,149 99,042,277 (209,174,880)	\$	207,660,825 56,217,545 (127,349,432)
\$ (28,977,148)	\$ (16,408,351)	\$ (1,807,994)	\$	78,983,546	\$	136,528,938

Changes in Net Position Last Ten Years

(accrual basis of accounting)

_	2014	2015	2016	2017	2018
Expenses					
Governmental activities: Judicial	\$ 3,845,425	¢ 2 704 100	\$ 3,974,952	¢ 1,600,001	¢ 2 565 022
General government	\$ 3,845,425 26,660,739	\$ 3,704,190 24,853,910		\$ 4,683,821 28,793,948	\$ 3,565,922
Public safety	20,578,254	19,761,116	27,468,022 20,053,033	28,793,948 22,968,477	29,309,335 22,423,866
Public works		18,498,264		22,908,477 22,754,594	33,203,536
Health and welfare	17,643,349		24,231,602		
Recreation and cultural	12,362,735 2,242,769	13,801,527 2,162,591	16,541,687 2,363,668	18,191,270 3,511,322	15,673,497
Community development		3,377,913	2,894,354	2,855,259	2,652,375
Interest on long-term debt	2,818,220 535,599	769,992	637,296	2,098,842	1,592,328 4,731,872
Total governmental activities expenses	86,687,090	86,929,503	98,164,614	105,857,533	113,152,731
Business-type activities:					
Delinquent tax revolving	939,727	2,191,806	1,020,128	1,383,260	836,356
Medical care facility	18,865,612	19,075,813	19,706,896	20,197,137	20,531,079
Resource recovery	1,911,434	126,738	147,612	117,391	128,257
Personal property tax	1,614	1,565	2,392	3,150	2,292
Foreclosure tax administration	1,205,868	876,550	919,789	604,246	876,567
Total business-type activities expenses	22,924,255	22,272,472	21,796,817	22,305,184	22,374,551
Total primary government expenses	109,611,345	109,201,975	119,961,431	128,162,717	135,527,282
Program revenues					
Governmental activities:					
Charges for services	12,297,064	14,265,623	12,464,814	13,834,598	13,920,594
Operating grants and contributions	35,206,928	37,314,600	37,337,694	46,133,784	58,357,306
Capital grants and contributions	2,212,368	1,143,175	2,013,993	29,253,340	3,625,507
Total governmental activities program revenues	49,716,360	52,723,398	51,816,501	89,221,722	75,903,407
Business-type activities:					
Charges for services	19,431,181	20,899,090	19,962,409	18,263,271	17,909,249
Operating grants and contributions	4,631,877	4,295,869	5,649,772	3,813,233	4,833,488
Total business-type activities program revenues	24,063,058	25,194,959	25,612,181	22,076,504	22,742,737
Total primary government program revenues	73,779,418	77,918,357	77,428,682	111,298,226	98,646,144
Net (expense)/revenue					
Governmental activities	(36,970,730)	(34,206,105)	(46,348,113)	(16,635,811)	(37,249,324)
Business-type activities	1,138,803	2,922,487	3,815,364	(228,680)	368,186
Total primary government net expense	(35,831,927)	(31,283,618)	(42,532,749)	(16,864,491)	(36,881,138)
General revenues					
Governmental activities:					
Property taxes	24,982,710	25,555,482	25,634,598	26,277,253	27,087,232
Unrestricted state shared revenue	4,034,788	4,549,491	4,030,817	4,049,764	4,087,077
Other	2,644,025	823,063	105,984	366,463	416,134
Transfers	2,073,417	2,175,219	3,714,080	3,281,306	850,501
Total governmental activities	33,734,940	33,103,255	33,485,479	33,974,786	32,440,944
Business-type activities -					
Transfers	(1,909,080)	(2,225,180)	(3,936,177)	(3,188,675)	(422,066)
Total primary government	31,825,860	30,878,075	29,549,302	30,786,111	32,018,878
Change in net position					
Governmental activities	(3,235,790)	(1,102,850)	(12,862,634)	17,338,975	(4,808,380)
Business-type activities	(770,277)	697,307	(120,813)	(3,417,355)	(53,880)
Total primary government	\$ (4,006,067)	\$ (405,543)	\$ (12,983,447)	\$ 13,921,620	\$ (4,862,260)

Source: Jackson County Finance Department

Schedule 2 Unaudited

2019 2020 2021 2022 2023 \$ 5,245,904 \$ 6,004,695 \$ 5,586,704 \$ 5,617,017 \$ 7,797,007 30,355,9541 26,583,237 25,399,614 13,357,052 14,480,731 14,480,731 24,026,029 12,668,672 20,312,424 10,428,518 14,137,269 30,335,846 37,790,609 31,623,053 13,130,899 27,067,787 26,116,979 15,042,924 16,360,886 8,2741,169 10,827,496 5,120,468 5,264,800 4,938,384 4,730,991 4,927,068 5,120,468 5,264,800 4,938,384 4,730,991 4,927,0094 15,3085 228,135 91,459 188,671 213,892 15,103,433 25,792,88 23,068,492 18,795,493 21,720,094 153,085 537,242 500,664 541,661 419,042 26,540,560 26,894,754 24,285,801 20,124,877 22,339,660 162,045,366 144,939,322 133,805,0	_		_		_		_		
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38,559,541 26,583,237 25,399,614 13,357,052 14,880,731 24,026,029 21,686,972 20,312,424 10,428,518 14,137,269 30,338,846 37,700,609 31,520,899 27,067,736 3,439,564 4,209,254 3,844,920 4,589,865 2,479,326 3,439,564 1,800,785 1,826,831 662,862 376,398 1,360,789 5,120,468 5,264,380 4,983,884 4,730,991 4,927,068 135,504,806 118,044,568 109,519,292 59,112,370 84,437,711 582,936 425,900 616,225 574,425 485,502 25,120,343 25,579,283 23,068,492 18,795,493 21,720,094 153,085 228,135 91,459 188,671 213,892 160,0305 537,242 500,664 541,661 419,042 26,540,560 26,894,754 24,285,801 20,124,877 22,839,660 162,045,366 144,939,322 13,380,503 79,237,247 107,277,371 14,191,871		2015		2020		2021		2022	2023
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4,132,627 3,362,269 4,213,754 4,332,846 4,809,050 613,802 294,953 31,905 2,131,777 2,103,054 3,369,381 2,568,603 1,738,323 1,710,065 1,122,353 41,646,419 40,656,646 43,093,065 46,831,779 46,730,549 (2,699,241) (1,915,514) (351,570) (153,262) (437,515) 38,947,178 38,741,132 42,741,495 46,678,517 46,293,034 (5,597,878) 14,200,713 8,958,899 74,780,116 50,156,911 (4,891,557) (1,631,916) 5,641,458 6,011,424 7,388,481									
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613,802 294,953 31,905 2,131,777 2,103,054 3,369,381 2,568,603 1,738,323 1,710,065 1,122,353 41,646,419 40,656,646 43,093,065 46,831,779 46,730,549 (2,699,241) (1,915,514) (351,570) (153,262) (437,515) 38,947,178 38,741,132 42,741,495 46,678,517 46,293,034 (5,597,878) 14,200,713 8,958,899 74,780,116 50,156,911 (4,891,557) (1,631,916) 5,641,458 6,011,424 7,388,481									
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38,947,178 38,741,132 42,741,495 46,678,517 46,293,034 (5,597,878) 14,200,713 8,958,899 74,780,116 50,156,911 (4,891,557) (1,631,916) 5,641,458 6,011,424 7,388,481		41,646,419		40,656,646		43,093,065			 46,730,549
38,947,178 38,741,132 42,741,495 46,678,517 46,293,034 (5,597,878) 14,200,713 8,958,899 74,780,116 50,156,911 (4,891,557) (1,631,916) 5,641,458 6,011,424 7,388,481									
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(5,597,878) 14,200,713 8,958,899 74,780,116 50,156,911 (4,891,557) (1,631,916) 5,641,458 6,011,424 7,388,481		(2,699,241)		(1,915,514)		(351,570)		(153,262)	 (437,515)
(5,597,878) 14,200,713 8,958,899 74,780,116 50,156,911 (4,891,557) (1,631,916) 5,641,458 6,011,424 7,388,481		38.947.178		38,741,132		42,741,495		46.678.517	46 293 034
(4,891,557) (1,631,916) 5,641,458 6,011,424 7,388,481		30,0 11,110		33,7 71,132		,, ,1,+55		.0,0.0,011	 10,233,034
(4,891,557) (1,631,916) 5,641,458 6,011,424 7,388,481									
		(5,597,878)		14,200,713		8,958,899		74,780,116	50,156,911
\$ (10,489,435) \$ 12,568,797 \$ 14,600,357 \$ 80,791,540 \$ 57,545,392		(4,891,557)		(1,631,916)		5,641,458		6,011,424	 7,388,481
\$ (10,489,435) \$ 12,568,797 \$ 14,600,357 \$ 80,791,540 \$ 57,545,392									
	\$	(10,489,435)	\$	12,568,797	\$	14,600,357	\$	80,791,540	\$ 57,545,392

Fund Balances - Governmental Funds

Last Ten Years

(modified accrual basis of accounting)

	2014	2015	2016		2017	2018
General fund	-				-	
Nonspendable	\$ 931,458	\$ 889,529	\$ 1,034,492	\$	947,593	\$ 1,544,320
Committed	469,482	-	-	-	-	-
Assigned	1,320,167	705,443	1,275,869		624,014	-
Unassigned	10,365,563	10,278,607	7,328,672		8,000,271	7,327,676
Total general fund	\$ 13,086,670	\$ 11,873,579	\$ 9,639,033	\$	9,571,878	\$ 8,871,996
All other governmental funds						
Nonspendable	\$ 1,957,267	\$ 2,052,590	\$ 2,260,062	\$	2,232,363	\$ 5,466,999
Restricted	10,037,650	15,015,207	16,561,231		35,931,194	20,856,397
Committed	2,331,517	4,103,415	3,390,613		4,747,404	6,354,763
Unassigned (deficit)	 -	 -	 -		-	 -
Total all other governmental funds	 14,326,434	 21,171,212	 22,211,906		42,910,961	 32,678,159
Total governmental funds	\$ 27,413,104	\$ 33,044,791	\$ 31,850,939	\$	52,482,839	\$ 41,550,155

GASB Statement No. 84 was implemented for the year ended December 31, 2019. Prior years were not restated.

Source: Jackson County Finance Department

Schedule 3 Unaudited

2019		2020	2021	2022		2023
\$ 1,075,588 -	\$	1,510,838 -	\$ 1,746,263 -	\$ 1,776,833 -	\$	2,413,146
 - 7,811,452		- 7,399,625	 - 9,098,016	 - 9,774,713		- 10,761,611
\$ 8,887,040	\$	8,910,463	\$ 10,844,279	\$ 11,551,546	\$	13,174,757
\$ 6,779,950 19,366,808 1,926,334 -	\$	3,398,461 5,894,646 3,025,168 -	\$ 3,098,259 11,906,522 4,057,063 (2,551,669)	\$ 2,758,331 19,097,369 4,406,129 -	\$	2,575,596 21,616,705 4,695,792 -
28,073,092	_	12,318,275	16,510,175	 26,261,829	_	28,888,093
\$ 36,960,132	\$	21,228,738	\$ 27,354,454	\$ 37,813,375	\$	42,062,850

Changes in Fund Balances - Governmental Funds Last Ten Years

(modified accrual basis of accounting)

	2014		2015	2016	2017	2018
Revenues						
Property taxes	\$ 24,982,710	\$	25,555,482	\$ 25,634,598	\$ 26,277,253	\$ 27,087,232
Licenses, fees, taxes and permits	553,195		631,450	635,428	607,896	599,918
Intergovernmental	34,424,635		35,162,155	36,520,651	40,969,848	54,475,737
Charges for services	10,937,860		10,850,745	11,189,247	12,040,633	13,920,594
Fines and forfeitures	913,977		1,456,750	651,421	938,047	579,271
Investment earnings	2,621,077		812,505	94,678	587,809	790,313
Rental, donations, and other	 6,418,398		7,669,019	 8,227,171	 10,768,863	 8,320,888
Total revenues	 80,851,852		82,138,106	 82,953,194	 92,190,349	 105,773,953
Expenditures						
Current:						
Judicial	3,845,425		3,737,954	3,902,705	4,191,727	3,462,360
General government	17,407,601		17,239,021	18,153,632	17,827,675	17,775,916
Public safety	17,703,355		17,681,048	18,005,725	17,792,184	17,161,661
Public works	11,891,655		12,341,964	23,653,781	31,375,125	42,433,637
Health and welfare	11,842,417		12,658,535	15,454,312	13,798,980	12,909,641
Recreation and cultural	1,690,424		1,822,130	1,633,829	2,621,599	1,894,131
Community development	1,098,819		1,065,995	791,815	685,379	706,193
Fair	1,067,215		1,309,611	1,418,233	1,456,247	1,405,798
Other functions	6,221,610		6,650,035	6,583,834	5,960,345	5,110,704
Debt service:						
Principal	1,116,444		1,289,064	1,920,479	2,775,000	7,171,253
Interest and fiscal charges	544,479		854,075	581,304	1,714,378	4,859,143
Issuance costs	69,662		139,792	-	63,506	51,320
Capital outlay	 10,425,090		11,029,567	 11,156,420	 16,632,443	 13,046,907
Total expenditures	 84,924,196		87,818,791	 103,256,069	 116,894,588	 127,988,664
Revenues over (under) expenditures	 (4,072,344)		(5,680,685)	 (20,302,875)	 (24,704,239)	 (22,214,711)
Other financing sources (uses)						
Proceeds from sale of capital assets Issuance of bond, notes and other	30,268		18,967	27,869	32,097	54,896
long-term liabilities	5,010,000		8,935,000	15,190,000	40,725,000	11,095,862
Payment to refunding bond escrow agent	(4,920,000)		-	-	-	-
Premium on issuance of long-term debt	-		147,286	61,174	1,261,836	325,938
Discount on issuance of long-term debt	(20,338)		-	-	-	-
Transfers in	11,469,347		12,238,395	15,307,436	15,540,157	17,146,462
Transfers out	 (9,360,030)	·	(10,027,276)	 (11,477,456)	 (12,222,951)	 (17,341,131)
Total other financing sources (uses)	 2,209,247		11,312,372	 19,109,023	 45,336,139	 11,282,027
Net change in fund balances	\$ (1,863,097)	\$	5,631,687	\$ (1,193,852)	\$ 20,631,900	\$ (10,932,684)
Debt service as a percentage of						
noncapital expenditures	 2.28%		2.60%	 2.90%	 3.84%	 15.65%

Schedule 4

Unaudited

	2019	2020	2021	2022	2023
\$	33,530,609	\$ 34,430,821	\$ 37,109,083	\$ 38,657,091	\$ 38,696,092
Ŷ	627,408	721,805	1,116,291	1,613,067	1,697,329
	63,748,593	76,808,445	54,497,850	65,624,950	68,502,676
	14,191,871	14,521,417	18,268,674	16,274,784	14,465,981
	619,642	604,335	429,808	362,878	426,670
	926,805	387,748	32,175	532,723	2,302,973
	5,560,011	4,667,208	5,795,717	8,227,744	7,060,453
	119,204,939	132,141,779	117,249,598	131,293,237	133,152,174
	4,905,677	5,943,174	5,968,562	6,160,950	6,856,260
	17,611,737	17,937,082	21,428,933	22,195,272	22,599,271
	17,922,077	18,140,517	18,084,238	18,765,829	19,445,963
	55,070,922	68,201,147	30,213,450	32,400,089	40,010,140
	15,970,730	13,157,269	15,525,278	16,057,443	16,677,723
	2,740,401	2,339,286	4,058,019	4,403,842	4,294,179
	698,832	673,618	665,001	581,079	545,627
	1,292,715	132,237	-	-	-
	5,406,761	4,363,360	-	-	-
	8,615,338	9,761,417	10,161,791	10,077,404	9,286,633
	5,103,311	5,674,907	5,397,329	5,070,562	4,771,544
	138,966	-	-	-	-
	20,024,966	3,655,676	1,143,391	6,445,713	9,727,424
	155,502,433	149,979,690	112,645,992	122,158,183	134,214,764
	(36,297,494)	(17,837,911)	4,603,606	9,135,054	(1,062,590)
	9,518	23,154	74,189	52,219	280,104
	26,521,250	147,083	886,581	660,102	5,070,640
	-	-	-	-	-
	2,481,981	-	-	-	-
	-	-	-	-	-
	20,115,166	21,000,601	20,974,273	23,272,172	19,817,786
	(17,695,649)	(19,064,321)	(20,412,933)	(22,660,626)	(19,856,465)
	31,432,266	2,106,517	1,522,110	1,323,867	5,312,065
\$	(4,865,228)	\$ (15,731,394)	\$ 6,125,716	\$ 10,458,921	\$ 4,249,475
	13.14%	16.58%	16.08%	15.45%	14.19%

Changes in Fund Balances - General Fund Last Ten Years

(modified accrual basis of accounting)

		2014		2015		2016		2017		2018
Revenues		2014		2015		2010		2017		2018
Property taxes	Ś	21,411,937	Ś	21,882,537	\$	21,861,653	\$	22,115,685	\$	22,838,115
Licenses, fees, taxes and permits	Ļ	177,025	Ļ	176,633	Ļ	110,735	Ļ	95,219	Ļ	66,425
Intergovernmental		9,119,267		9,845,236		10,493,103		10,736,570		10,484,282
Charges for services		5,479,044		5,634,251		5,577,341		5,726,892		5,629,027
Fines and forfeitures		724,427		680,240		632,107		582,324		513,877
Investment earnings		2,586,554		804,259		63,411		305,663		339,815
Rental		191,734		203,379		190,627		192,207		207,421
Other		2,124,084		1,897,529		1,825,893		2,228,910		1,500,388
Total revenues		41,814,072		41,124,064		40,754,870		41,983,470		41,579,350
Expenditures										
Current:										
General government		17,169,311		17,099,912		18,088,676		17,634,708		17,662,088
Public safety		14,485,381		14,563,759		14,973,279		14,633,635		12,259,662
Health and welfare		3,216,354		3,302,188		3,418,765		3,499,499		3,423,963
Other functions		6,203,489		6,618,646		6,559,160		5,960,345		5,110,704
Debt service:										
Principal		-		-		-		-		-
Interest and fiscal charges		-		-		-		-		-
Total expenditures		41,074,535		41,584,505		43,039,880		41,728,187		38,456,417
Revenues over (under)										
expenditures		739,537		(460,441)		(2,285,010)		255,283		3,122,933
Other financing sources (uses)										
Issuance of bonds, notes and other										
long-term liabilities		-		-		-		-		-
Transfers in		4,108,649		4,254,545		5,671,618		5,250,032		3,742,381
Transfers out	·	(4,427,339)		(5,007,195)		(5,621,154)		(5,572,470)		(7,565,196)
Total other financing sources (uses)		(318,690)		(752,650)		50,464		(322,438)		(3,822,815)
Net change in fund balance	\$	420,847	\$	(1,213,091)	\$	(2,234,546)	\$	(67,155)	\$	(699,882)

Schedule 5 ed

	2019		2020		2021		2022		2023
\$	23,613,011	\$	24,301,531	\$	24,941,124	\$	26,163,847	\$	28,029,212
	69,173		61,236		284,106		681,608		735,065
	10,984,795		11,082,249		12,115,915		10,266,947		10,319,534
	5,771,809		5,143,518		5,592,250		5,003,777		4,348,918
	535,372		367,888		365,598		341,581		311,682
	472,324		258,715		30,292		446,127		1,266,307
	212,234		222,701		218,745		198,205		216,452
	1,340,097		932,962		1,055,953		2,841,959		1,366,494
	42,998,815		42,370,800		44,603,983		45,944,051		46,593,664
	17,510,326		17,834,260		21,360,367		21,991,477		22,514,763
	13,157,804		12,620,929		12,315,601		12,737,605		13,074,533
	3,388,046		622,872		1,050,381		1,205,925		1,209,582
	5,406,761		4,363,360		-		-		-
	-		-		-		6,343		21,893
	-		-		-		1,216		982
							,		
	39,462,937		35,441,421		34,726,349		35,942,566		36,821,753
	· · ·		· · · ·		· · ·		· · ·		· · ·
	3,535,878		6,929,379		9,877,634		10,001,485		9,771,911
	-		-		-		15,137		-
	3,658,198		2,844,869		2,864,135		3,767,043		3,195,787
	(7,179,032)		(9,750,825)		(10,807,953)		(13,076,398)		(11,344,487)
	(3,520,834)		(6,905,956)		(7,943,818)		(9,294,218)		(8,148,700)
ć	15 044	ć	22 422	ć	1 022 040	ć	707 207	ć	1 (22 244
\$	15,044	\$	23,423	\$	1,933,816	\$	707,267	\$	1,623,211

Assessed and Estimated Actual Value of Taxable Property

Last Ten Years

(amounts expressed in thousands)

Fiscal Year	R	esidential	Сог	nmercial	In	dustrial	Ag	ricultural	Other	Personal Property
2014 2015 2016 2017 2018 2019 2020	\$	2,872,372 2,915,486 2,947,731 3,015,927 3,117,251 3,247,858 3,378,238	\$	537,330 524,771 533,023 543,997 561,923 590,887 612,980	\$	147,001 149,366 147,960 148,052 152,353 132,749 135,886	\$	190,837 193,463 193,871 193,097 198,949 202,796 208,515	\$ 3,386 3,129 3,333 2,368 2,166 1,041	\$ 418,119 530,649 450,796 458,389 455,219 495,657 506,081
2021 2022 2023		3,513,410 3,738,137 4,033,045		623,891 649,315 656,575		137,522 142,071 158,095		206,125 214,317 222,619	- 159 -	515,064 532,364 571,745

Source: County Equalization Department, exclusive of commercial facility tax and prior to any Board of Review action

Schedule 6 Unaudited

Total	 essed State Equalized Value	I	ndustrial Facilities table Value	Total Direct Tax Rate
\$ 4,249,045 4,316,864 4,276,714 4,361,830 4,487,861 4,670,988 4,841,700 4,996,012 5,276,363 5,642,079	\$ 4,843,654 4,985,868 5,144,216 5,327,136 5,466,480 5,802,613 6,229,424 6,529,204 6,966,019 7,650,733	\$	167,171 193,803 71,794 25,827 26,556 44,803 40,832 38,828 40,832 21,645	5.9936 5.9936 6.1038 6.1038 7.3538 7.3438 7.6957 7.6707 7.1479 7.1479

Property Tax Rates - Direct and Overlapping Last Ten Years

(rate per \$1,000 of taxable value)

	2014	2015	2016	2017	2018	2019
County direct rates	2014	2015	2010	2017	2010	2015
Operating	5.1187	5.1187	5.1187	5.1187	5.1187	5.1120
Medical Care Facility	0.1398	0.1398	0.2500	0.2500	0.2500	0.2496
Jail	0.4851	0.4851	0.4851	0.4851	0.4851	0.4844
Senior services	0.2500	0.2500	0.2500	0.2500	0.2500	0.2496
LifeWays	-	-	-	-	0.5000	0.4993
Parks	-	-	-	-	0.5000	0.4993
Animal shelter	-	-	-	-	0.2500	0.2496
Total direct rate	5.9936	5.9936	6.1038	6.1038	7.3538	7.3438
Overlapping rates Cities -						
Jackson	16.9789	16.0329	18.0389	18.1889	18.3389	20.0940
Townships (average)	2.0500	2.0468	2.0734	2.2992	2.4933	2.7775
Villages (average)	13.0162	12.9995	12.9614	13.2439	10.2941	10.8810
School districts (average)	23.4993	23.4993	23.2770	23.1699	22.9873	23.2637
Intermediate school district (average)	6.0612	6.0612	6.3073	6.3006	6.3001	6.2959
Community College:	1.1446	1.1446	1.1446	1.1446	1.1446	1.1431
District library	1.2593	1.2593	1.2593	1.7593	1.7593	1.7570

Operating Tax Rate Limitations	2012	- 2015	2016 - 2017		
	Millage Authorized	Maximum Allowable after Rollback	Millage Authorized	Maximum Allowable after Rollback	
Operating	5.9500	5.1187	5.9500	5.1187	
Medical Care Facility	0.1500	0.1398	0.2500	0.2500	
Jail debt	0.5000	0.4851	0.5000	0.4851	
Senior services	0.2500	0.2500	0.2500	0.2500	

	2018 -	- 2019	203	20	2021	
	Millage Authorized	Maximum Allowable after Rollback	Millage Authorized	Maximum Allowable after Rollback	Millage Authorized	Maximum Allowable after Rollback
Operating	5.9500	5.1187	5.9500	5.1120	5.9500	5.0941
Medical Care Facility	0.2500	0.2500	0.2500	0.2500	0.2500	0.2491
Jail debt	0.5000	0.4851	0.5000	0.4844	0.5000	0.4827
Senior services	0.2500	0.2500	0.6000	0.6000	0.6000	0.6000
LifeWays	0.5000	0.5000	0.5000	0.4993	0.5000	0.4975
Parks	0.5000	0.5000	0.5000	0.5000	0.5000	0.4982
Animal shelter	0.2500	0.2500	0.2500	0.2500	0.2500	0.2491

	202	22	2023		
	Millage Authorized	Maximum Allowable after Rollback	Millage Authorized	Maximum Allowable after Rollback	
Operating	5.9500	5.0660	5.9500	5.0660	
Medical Care Facility Senior services	0.2500 0.6000	0.2476 0.5966	0.2500 0.6000	0.2476 0.5966	
LifeWays Parks	0.5000 0.5000	0.4947 0.4954	0.5000 0.5000	0.4947 0.4954	
Animal shelter	0.2500	0.2476	0.2500	0.2476	

Source: Jackson County Equalization Department

Schedule 7 Unaudited

J		la	.e	(

2020	2021	2022	2023
5.1120	5.0941	5.0660	5.0660
0.2500	0.2491	0.2476	0.2476
0.4844	0.4827	-	-
0.6000	0.6000	0.5966	0.5966
0.4993	0.4975	0.4947	0.4947
0.5000	0.4982	0.4954	0.4954
0.2500	0.2491	0.2476	0.2476
7.6957	7.6707	7.1479	7.1479

20.3940	20.2440	20.2416	20.2416
2.7353	2.7501	2.6149	2.6149
10.3950	9.7749	10.2348	10.2335
23.0720	23.0178	22.8579	22.8579
6.4861	6.4631	6.4518	6.4518
1.1390	1.1351	1.1327	1.1327
1.7508	1.7448	1.7411	1.7411

Schedule 8 Unaudited

Principal Property Taxpayers Current Year and Nine Years Ago

		2023			2014	
Taxpayer	Taxable Value	Rank	Percent of Total Taxable Value	Taxable Value	Rank	Percent of Total Taxable Value
	Funce	North	Value	Value	nam	Value
Consumers Energy	\$ 360,366,207	1	6.39%	\$ 171,387,467	1	4.03%
Enbridge Energy LTD	35,240,277	2	0.62%	25,806,326	6	0.61%
Michigan Electric Transmission	31,742,085	3	0.56%			
Meijer	17,340,464	4	0.31%			
Enbridge Energy LP 18902	16,671,500	5	0.30%			
Letts Creek Solar LLC	13,585,100	6	0.24%			
ADCO	11,573,596	7	0.21%			
Enbridge Pipelines (Toledo) Inc	10,307,700	8	0.18%			
Henry Ford Health	9,106,692	9	0.16%			
Edward Rose Development	8,259,134	10	0.15%			
MACI				75,622,772	2	1.78%
DPC Juniper LLC				61,632,557	3	1.45%
Alphagen				42,363,525	4	1.00%
Gerdau MAC Steel				28,547,882	5	0.67%
West Bay Exploration				21,393,818	7	0.50%
Ramco Jackson LTD				15,525,947	8	0.37%
TAC Manufactoring				13,111,273	9	0.31%
Wal-Mart Real Estate Business Trust				12,956,039	10	0.30%
	\$ 514,192,755		9.11%	\$ 468,347,606		11.02%

Source: Jackson County Equalization Department

Fiscal Year	Total Tax Levy	Current Tax Collections	Percent of Current Taxes Collected	Delinquent Tax Collections	Total Tax Collections	Ratio of Total Tax Collections to Total Tax Levy
2014	6 24 406 752	¢ 22.007.726	04.220/	¢ 4 200 025	6 34 496 754	100.00%
2014	\$ 24,486,752	\$ 23,097,726	94.33%	\$ 1,389,025	\$ 24,486,751	100.00%
2015	25,036,427	23,738,308	94.82%	1,298,120	25,036,428	100.00%
2016	25,362,592	24,098,873	95.02%	1,263,720	25,362,593	100.00%
2017	25,868,879	24,567,953	94.97%	1,300,927	25,868,880	100.00%
2018	29,974,335	28,394,731	94.73%	1,579,603	29,974,334	100.00%
2019	31,100,570	29,577,370	95.10%	1,523,199	31,100,569	100.00%
2020	34,564,222	32,230,584	93.25%	1,605,566	33,836,150	97.89%
2021	34,812,191	23,810,212	68.40%	1,496,307	25,306,519	72.69%
2022	34,082,179	24,934,899	73.16%	1,406,234	26,341,133	77.29%
2023	36,512,041	26,562,736	72.75%	1,632,322	28,195,058	77.22%

Source: Jackson County Treasurer's Office

Schedule 9 Unaudited

State Revenue Sharing Payments

Last Ten Years

Fiscal Year Ended	Revenue Sharing Payments
2014	\$ 2,906,904
2015	3,366,891
2016	3,382,698
2017	3,415,941
2018	3,445,116
2019	3,476,589
2020	2,701,206
2021	3,547,671
2022	3,661,524
2023	3,872,161

Ratios of Outstanding Debt by Type Last Ten Years

		Governmental Busines Activities Activi					
Fiscal Year	General Obligation Bonds	Leases, Subscriptions and Direct Borrowings	General Obligation Bonds	Revenue Bonds and Direct Borrowings	Total Primary Government	% of Personal Income	Per Capita
201.4	¢ 42.220.002	÷ 74542	¢ 44.425.000	¢.	¢ 24,020,205	4 7 40/	
2014	\$ 13,339,662	\$ 74,543	\$ 11,425,000	\$-	\$ 24,839,205	4.74%	
2015	21,163,643	45,479	10,225,000	-	31,434,122	5.71%	197.09
2016	34,530,214	-	10,620,432	-	45,150,646	7.77%	284.93
2017	137,948,369	3,225,000	10,041,830	-	151,215,199	24.90%	953.20
2018	142,261,588	3,059,609	9,443,228	-	154,764,425	25.63%	975.57
2019	161,914,409	3,670,521	8,819,626	-	174,404,556	27.57%	1,098.11
2020	152,726,769	2,959,013	8,171,024	-	163,856,806	25.60%	1,031.69
2021	143,347,661	2,778,097	7,502,635	9,898,000	163,526,393	23.22%	1,032.38
2022	133,707,289	3,107,718	6,783,927	2,000,000	145,598,934	19.15%	907.71
2023	124,985,633	7,328,567	6,035,217	-	138,349,417	18.62%	867.81

Ratios of Net General Bonded Debt Outstanding

Last Ten Years

Fiscal Year	General Obligation Bonds	Less: Amounts Restricted to Repaying Principal	Total	% of Personal Income	% of Ad Valorem Taxable Value of Property	Per Capita
2014	\$ 24,764,662	\$ -	\$ 24,764,662	4.73%	0.58%	\$
2015	32,342,677	-	32,342,677	5.87%	0.75%	202.78
2016	34,530,214	-	34,530,214	5.95%	0.81%	217.91
2017	147,990,199	95.089	147,895,110	24.35%	3.39%	932.27
2018	151,704,816	-	151,704,816	25.12%	3.38%	956.28
2019	170,734,035	-	170,734,035	26.99%	3.66%	1,075.00
2020	160,897,793	9,145,963	151,751,830	23.70%	3.14%	955.48
2021	150,850,296	8,510,491	142,339,805	20.21%	2.85%	898.62
2022	140,491,216	7,769,825	132,721,391	17.46%	2.52%	827.43
2023	131,020,850	6,547,649	124,473,201	16.76%	2.21%	780.77

Schedule 12 Unaudited

Computation of Direct and Overlapping Debt December 31, 2023

Governmental Unit	Net General Obligation Debt	Estimated Percentage Applicable to County	Estimated Share of Direct and Overlapping Debt
	é 45 000 000	400.000/	¢ 45.000.000
City of Jackson Blackman Township	\$ 45,022,000 15,400,000	100.00% 100.00%	\$ 45,022,000 15,400,000
Columbia Township	410,000	100.00%	410,000
Henrietta Township		100.00%	
•	1,035,000 825,000	100.00%	1,035,000 825,000
Leoni Township Dives Township			
Rives Township	790,000	100.00% 100.00%	790,000
Spring Arbor Township Summit Township	6,540,000 18,508,579	100.00%	6,540,000 18,508,579
Brooklyn Village	1,390,165	100.00%	1,390,165
Concord Village	1,390,103	100.00%	125,000
Grass Lake Village	400,000	100.00%	400,000
Parma Village	1,376,598	100.00%	1,376,598
Springport Village	365,000	100.00%	365,000
Addison School District	8,810,000	0.06%	5,286
Chelsea School District	51,095,943	4.42%	2,258,441
Columbia School District	26,565,000	80.04%	21,262,626
Concord School District	13,635,000	100.00%	13,635,000
East Jackson School District	26,981,765	100.00%	26,981,765
Grass Lake School District	15,463,966	99.36%	15,364,996
Hanover-Horton School District	5,048,000	86.54%	4,368,539
Homer School District	14,340,111	1.38%	197,894
Jackson School District	91,535,000	100.00%	91,535,000
Jonesville School District	14,752,308	0.62%	91,464
Leslie School District	4,992,087	13.96%	696,895
Manchester School District	22,433,293	0.58%	130,113
Marshall School District	37,110,000	1.70%	630,870
Michigan Center School District	8,340,000	100.00%	8,340,000
Napoleon School District	9,820,000	99.95%	9,815,090
Northwest School District	40,880,000	99.77%	40,785,976
Springport School District	6,097,400	67.38%	4,108,428
Stockbridge School District	18,530,000	18.44%	3,416,932
Vandercook Lake School district	3,205,000	100.00%	3,205,000
Western School District	69,283,401	100.00%	69,283,401

continued...

Schedule 12 Unaudited

Computation of Direct and Overlapping Debt

December 31, 2023

Governmental Unit	Net General Obligation Debt	Estimated Percentage Applicable to County	Estimated Share of Direct and Overlapping Debt
Ingham Intermediate School district Jackson Intermediate School District Washtenaw Intermediate School District Jackson College	\$ 11,621,000 6,070,000 33,965,000 27,425,000	1.23% 94.92% 0.26% 100.00%	\$ 142,938 5,761,644 88,309 27,425,000
Subtotal, overlapping debt County direct debt, governmental activities Total direct and overlapping debt			441,718,949 132,314,200 \$ 574,033,149

concluded.

Overlapping debt is calculated for an entity, based upon assessed values received from the State of Michigan, which determines the issuer's proportionate share of the debt of other local governmental units that either overlap it (the issuer is located either wholly or partly within the geographic limits of the other units) or underlie it (the other units are located within the geographic limits of the issuer). The debt is apportioned based upon relative assessed values.

COUNTY OF JACKSON	, MICHIGAN
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Legal Debt Margin Last Ten Years

Legal debt margin calculation for 2023 Assessed value	\$ 8,509,436,673
Debt limit (10% of state equalized value) Debt applicable to limit - gross direct bonds	\$ 850,943,667 (138,032,698)

Legal debt margin

\$ 712,910,969

Year		Debt Limit		Total Net Debt Applicable to Limit	l	Legal Debt Margin	Total Net Debt Applicable to Limit As % of Debt Limit Ratio
2014	Ś	494 205 400	\$	46 521 072	Ś	427 042 427	0.00%
	Ş	484,365,400	Ş	46,521,973	Ş	437,843,427	9.60%
2015		498,586,785		49,116,940		449,469,845	9.85%
2016		532,713,624		59,694,848		473,018,776	11.21%
2017		546,648,071		159,385,848		387,262,223	29.16%
2018		580,261,313		160,886,848		419,374,465	27.73%
2019		622,942,435		174,404,556		448,537,879	28.00%
2020		652,920,346		163,856,806		489,063,540	25.10%
2021		696,601,904		153,628,393		542,973,511	22.05%
2022		765,073,388		143,511,331		621,562,057	18.76%
2023		850,943,667		138,032,698		712,910,969	16.22%

Source: Jackson County Finance Department

Schedule 13 Unaudited

Demographic and Economic Statistics Last Ten Years

Fiscal Year	Population	Labor Force	Employment	Unemployment	Unemployment Rate	Total Personal Income (000's)	Per Capita Income
2014	159,741	72,300	68,600	3,700	5.1%	\$ 5,237,323	\$ 32,786
2015	159,494	73,020	69,836	3,184	4.4%	5,509,407	34,543
2016	158,460	73,700	70,600	3,100	4.2%	5,807,699	36,651
2017	158,640	74,530	71,460	3,070	4.1%	6,073,885	38,287
2018	158,640	73,125	70,525	2,600	3.6%	6,039,314	38,069
2019	158,823	74,307	71,893	2,414	3.2%	6,326,183	39,831
2020	158,823	69,900	66,200	3,700	5.3%	6,401,733	40,387
2021	158,398	72,000	68,700	3,300	4.6%	7,043,944	44,889
2022	160,402	72,600	69,568	3,032	4.2%	7,602,801	47,398
2023	159,424	75,900	73,200	2,700	3.6%	7,428,423	46,595

Source: Jackson County Finance Department

Schedule 14 Unaudited

Principal Employers Current Year and Nine Years Ago

		2023			2014	
Employer	Total Employees	Rank	% of Total County Labor Force	Total Employees	Rank	% of Total County Labor Force
Henry Ford Allegiance Health System	4,100	1	5.40%	3,620	1	5.01%
Consumers Energy	2,400	2	3.16%	2,400	2	3.32%
Michigan Department of Corrections	2,040	3	2.69%	2,040	3	2.82%
Great Lakes Home Health/Hospice	1,118	4	1.47%	1,118	4	1.55%
Michigan Automotive Compressor (MACI)	1,100	5	1.45%	750	8	1.04%
TAC Manufacturing	990	6	1.30%			
Local Government	870	7	1.15%	870	5	1.20%
Jackson Public Schools	782	8	1.03%	782	6	1.08%
Meijer Inc.	755	9	0.99%	755	7	1.04%
Eaton Corporation	700	10	0.92%	636	10	0.88%
Jackson College				650	9	0.90%
	14,855		19.57%	13,621		18.84%

Source: The Enterprise Group, Jackson County.

Full-Time Equivalent County Government Employees by Function/Program

By Function/Program Last Ten Years

Function/Program	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023
Legislative:										
Board of Commissioners	9.0	9.0	9.0	9.0	9.0	9.0	9.0	9.0	9.0	9.0
Judicial:										
Circuit court	28.0	28.0	28.0	28.0	28.2	28.0	28.0	25.0	25.0	25.7
District court	49.5	49.5	49.5	49.5	46.0	44.7	44.7	43.3	45.2	45.2
Friend of the court	44.0	44.0	44.0	44.0	43.0	44.0	44.0	44.0	44.0	47.0
General government and elections:										
*County Administration	2.5	2.5	2.5	3.5	4.0	4.0	4.0	4.0	4.0	4.0
Finance	3.5	3.5	3.5	3.5	3.5	3.5	3.5	3.5	3.5	3.5
Information & Tech Systems	9.0	11.0	11.0	11.0	10.0	12.0	12.0	12.0	12.0	12.0
*Human Resources	5.8	5.8	5.8	5.8	5.7	5.5	4.2	4.8	4.8	4.8
Equalization	7.0	7.0	7.0	7.0	8.0	9.0	10.0	10.0	9.0	9.0
GIS	2.0	2.0	2.0	2.0	2.0	2.0	3.0	2.0	2.0	2.0
Facilities Management	14.8	15.8	15.8	15.8	19.0	15.5	16.5	15.5	18.5	18.5
Clerk	18.8	18.8	18.8	18.8	20.2	20.2	20.2	20.0	20.0	20.0
Register of Deeds	5.0	5.0	5.0	5.0	4.0	4.0	4.0	4.0	4.0	4.0
Treasurer	0.5	0.5	0.5	0.5	0.5	0.5	7.0	7.0	7.0	7.0
MSU Extension	1.0	1.0	1.0	1.0	1.2	1.0	1.0	1.0	1.0	1.0
Drain Commissioner	2.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0
Retirement Board	-	-	-	-	-	1.3	1.3	1.2	1.2	1.2
Public safety:										
Prosecuting attorney	25.6	25.6	25.6	25.6	24.5	25.6	25.2	25.2	25.2	22.7
Public Defender						6.0	14.0	21.0	25.0	26.0
Sheriff	57.0	58.0	58.0	58.0	53.0	53.0	53.5	50.5	52.5	55.0
Emergency dispatch	19.0	19.0	22.0	22.0	23.0	24.7	24.7	24.7	24.7	25.0
***Emergency Management						1.0	1.0	1.0	1.0	1.0
Jail	54.0	54.0	53.0	53.0	55.0	55.0	54.0	55.0	55.0	55.0
Youth center	32.3	32.3	32.3	32.3	29.0	33.0	33.3	35.3	37.3	37.3
Health and welfare:										
Environmental Health	8.2	8.2	8.2	8.2	9.0	8.2	7.2	7.2	7.2	7.2
Public Health	49.4	49.4	49.4	49.4	49.4	49.4	46.0	53.1	57.7	58.3
Medical Examiner	2.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0
Department On Aging	27.7	27.7	27.7	27.7	29.0	29.7	29.9	31.7	31.7	31.7
Veterans Services	2.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0
**Animal Shelter and Control	3.5	3.5	3.5	3.5	5.0	10.5	10.5	11.5	13.0	13.0
Cultural and recreation:										
Parks & Recreation	5.7	5.7	5.7	5.7	9.0	13.0	10.0	10.0	10.0	10.0
Golf Course	2.8	2.8	2.8	2.8	1.8	1.8	1.8	1.8	1.8	1.8
Fair	1.3	1.3	1.3	1.3	1.0	1.3	1.2	1.2	1.2	1.2
Other:										
Airport	3.5	3.5	3.5	3.5	3.7	3.5	3.5	3.5	3.5	3.5
Transportation	75.0	75.0	79.0	120.0	116.0	120.0	120.0	120.0	120.0	120.0
Enterprise funds	6.5	6.5	6.5	6.5	6.5	6.5	-		-	-
Total	577.9	581.9	587.9	629.9	625.2	652.4	654.2	664.9	682.9	688.5

Source: Jackson County Finance Department

* Human Resources was combined with Administrative Services in 2009 and 2010

** Animal Control was combined with Animal Shelter in 2019

*** Emergency Management was separated from Sheriff Department in 2019

Operating Indicators by Function/Program rs

Last	len	Year	

Function/Program	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023
runction/riogram	2014	2015	2010	2017	2010	2015	2020	2021	2022	2025
Public safety										
Sheriff:										
Complaints	36,480	29,563	32,199	28,520	27,625	28,306	23,967	23,116	25,176	26,337
Dispatches	132,512	129,036	132,981	143,454	139,458	147,281	137,330	144,896	148,164	150,431
Arrests	2,010	2,175	2,277	1,837	1,829	2,041	1,295	1,175	1,293	1,243
Bookings	7,190	7,047	7,364	7,238	7,317	6,608	3,759	3,114	3,034	3,477
Health										
Public health:										
Immunizations administered	5,965	5,609	5,629	4,713	5,669	4,609	2,104	17,601	5,994	2,098
WIC participants	5,445	5,442	5,150	4,903	4,620	4,588	4,411	4,609	4,259	4,295
Vision/hearing screenings	17,741	22,321	17,936	18,325	17,497	17,071	12,898	8,206	14,928	15,630
Cultural and recreation										
Parks and recreation:										
Special events participation	230,000	240,000	229,000	215,000	237,377	216,980	5,000	220,000	217,000	225,000
Cascades Falls participation	26,895	27,307	32,222	35,857	31,108	31,988	11,501	27,089	25,798	33,375
Rounds of golf	22,500	28,000	34,188	35,000	32,650	35,136	39,550	38,281	35,383	35,591
Camper participation	1,635	10,742	11,601	8,590	2,600	2,439	3,733	3,830	3,457	3,914

Source: Jackson County Finance Department, Sheriff, Health, and Parks and Recreation Departments

Capital Assets Statistics by Function/Program Last Ten Years

Function/Program	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023
				-				-	-	
Public safety										
Corrections facility capacities	426	426	426	426	426	426	426	426	426	426
Vehicle:										
Sheriff	34	35	35	35	38	38	39	44	37	37
Animal control	-	-	-	-	-	2	2	3	4	4
Culture and recreation										
Parks:										
County	16	16	16	16	16	16	16	16	16	17
Acreage	1,086	1,086	1,086	1,086	1,086	1,086	1,086	1,086	1,086	1,124
Picnic areas	17	17	17	17	17	17	17	17	17	17
Buildings:										
Restaurant/meeting	1	1	1	1	1	1	1	1	1	1
County recreation center	1	1	1	1	1	1	1	1	1	1
Picnic shelter/pavilions	15	15	15	15	15	15	15	15	15	15
Concession	4	4	4	4	4	4	4	4	4	4
Swimming beach areas	12	12	12	12	12	12	12	12	12	12
Golf courses:										
18 hole course	1	1	1	1	1	1	1	1	1	1
Par 3 course	1	1	1	1	1	1	1	1	1	1
Driving range	1	1	1	1	1	1	1	1	1	1
Trails/paths/sidewalks	4	4	4	4	4	4	4	4	4	4
Playgrounds	10	10	10	10	10	10	10	10	10	11
Boat launch	8	8	8	8	8	8	8	8	8	8
Campgrounds	2	2	2	2	2	2	2	2	2	2
Public works										
Miles of streets:										
Paved primary	544	544	544	544	547	547	547	547	547	547
Paved local	811	811	811	811	792	792	792	792	792	792
Gravel	229	229	229	229	244	244	244	244	244	244